

Corporation of the Town of Ingersoll Council Agenda Special Meeting of Council Town Centre, Council Chambers Wednesday, January 13, 2016, 6:00 p.m.

Call to Order

Disclosures of Pecuniary Interest

2016 Budget Review

2016 Draft Budget Report

- 1) 2016 Operating Budgets Overview
 - Council, Clerk's and CAO
 - Parking and Public Buildings
 - Information Technologies
 - Treasury
 - **Building Inspection**
 - Engineering and Public Works
- 2) 2016 Capital Budget Overview

Special Report

1) Ingersoll Connection Magazine – Additional Publications

<u>R-004-16</u>

Notice of Motion

Upcoming Council Meetings

Regular Meeting of Council Monday, February 8, 2016, 6:00 p.m. Town Centre, Council Chambers

Budget – Special Council Meetings January 18, 2016, January 25, 2016 Town Centre, Council Chambers, 6:00 p.m.

Strategic Planning Meeting Saturday, January 23, 2016, 9:00 a.m. Town Centre, Council Chambers

Adjournment

THE CORPORATION OF THE TOWN OF INGERSOLL

2016 DRAFT BUDGET

January 13, 2016

Town of Ingersoll 2016 Draft Budget January 13, 2016 Introduction

The 2016 draft budget maintains the current level of services and requires no new debenture financing. The proposed 2016 combined operating and capital budget incorporate a \$405,832 or 3.07% rise in the levy. The proposed 3.07% increase reflects a 1.5% or \$28 increase annually for the average residential rate payer.

2016 Net Budget Key Drivers		e/(Decrease), \$ (000's)
Reduction in OPP budget due to new contract formula Reduction in materials and supplies for sidewalk repairs, patching and bridges repairs	\$ \$	(274) (118)
Increase in capital funding from levy due to reduction of senior government funding. Increase contributions to reserves to support future needs of the budget	\$	512
Reduction in Provincial Operating Grant. 2016 is final year of the phase-in reduction	\$	80
Increase in payroll expenses (annual salary and benefit) increases	\$	39
Increase in winter control expenses to bring in line with prior years actuals	\$	54
Increase in utilities (hydro and water) and maintenance contracts	\$	52
Increase in property tax refunds provision	\$	20
Other	\$	40
Tax Levy Increase	\$	405

The proposed 2016 capital projects will be \$3.5 million with funding from reserves of \$2.75 million, reserve funds \$.497 million and others \$.27 million.

Town of Ingersoll 2016 Draft Budget January 13, 2016 Budget Revisions

Staff made the following adjustments to the operating budget submitted on December 9th, 2015.

2016 Budget Adjustments	Increa	se/(Decrease), \$	Increase %
Tax Levy Starting Point - December 9th, 2015	\$	(13,591,687.00)	2.92%
Adjustments:			
Clerks - Funding parkland purchase	\$	46,000	
Clerks - Reduction for OMB hearing costs	\$	(1,310)	
Treasury - Increase in bank services charges and membership fees	\$	2,216	
Public Buildings - New rent agreement	\$	(4,760)	
Fire - Reduction in honourarium and other payroll deductions	\$	(15,010)	
Police - Reduction in provincial grant	\$	6,050	
Dog Licensing - Increase in contract cost	\$	930	
Engineering - Increase in payroll recoveries from the County	\$	(10,000)	
Engineering - Reduction in repair and maintenance cost	\$	(3,000)	
Parks / Suzuki - Add Exterior walls structure investigation	\$	5,000	
Parks / Suzuki - Add repair of hot water tank valve	\$	5,000	
Museum - Add wages expense for Harvest Festival	\$	2,292	
Utilities all departments - increase in hydro and water	\$	14,132	
Reduction in Sunlife Health Care premiums	\$	(25,647)	
Reduction in cost for printing for all departments	\$	(1,305)	
Tax Levy Increase from last submission	\$	20,588	
Tax Levy Ending Point - January 13, 2016	\$	(13,612,275)	3.07%

		own of Ingers 016 Draft Bud				
		anuary 13, 20				
	Tax I	mpact (Prelin	ninary)			
Overall Impact	Total Ass	acoment		ſ	Change	
L	2015	2016		l	Change \$; %
Tax Levy Requirement	\$13,206,442	\$13,612,274		-	\$405,832	3.07%
Weighted Assessment	1,420,462,006	1,467,966,422			47,504,416	3.34%
Ingersoll Residential Tax Rate	0.00929729	0.00927288			(0.00002441)	-0.26%
			T D		_	
Weighted Assessment Chang Growth	je \$14,536,351		Tax Levy Red Growth	quirement	s \$124,185	
Value/Equity (Phase-in)	\$32,968,065		Value/Equity (F	hase-in)	\$281,647	
=	\$47,504,416				\$405,832	
Impact on Average Home						
Impact on Average Home	Residential	Assessment 2016		[Change \$	e %
[[
[2015 \$204,070	2016 \$207,640	2015	2016	\$ \$3,570	% 1.75%
- -	2015	2016 \$207,640	2015 Taxes	2016 [Taxes	\$	% 1.75%
Average Single Family Home _	2015 \$204,070 Tax F	2016 \$207,640 Rates			\$ \$3,570 Change	% 1.75%
Average Single Family Home _	2015 \$204,070 Tax F 2015	2016 \$207,640 Rates 2016	Taxes	Taxes	\$ \$3,570 Change \$	% 1.75% %
Average Single Family Home _ _ 	2015 \$204,070 Tax F 2015 0.00929729	2016 \$207,640 Rates 2016 0.00927288	Taxes \$1,897	Taxes \$1,925	\$ \$3,570 Change \$ \$28	% 1.75% ? % 1.50%
Average Single Family Home _ _ 	2015 \$204,070 Tax F 2015 0.00929729 Ingersoll municip	2016 \$207,640 Rates 2016 0.00927288 val taxation and e	Taxes \$1,897 xcludes Coun	Taxes \$1,925 ty and Edu	\$ \$3,570 Change \$ \$28 cation portion. Ir	% <u>1.75%</u> % 1.50% 1.50%
Average Single Family Home = [- Municipal Taxes * The above is strictly Town of I	2015 \$204,070 Tax F 2015 0.00929729 Ingersoll municip	2016 \$207,640 Rates 2016 0.00927288 val taxation and e	Taxes \$1,897 xcludes Coun	Taxes \$1,925 ty and Edu	\$ \$3,570 Change \$ \$28 cation portion. Ir	% <u>1.75%</u> % 1.50% 1.50%
Average Single Family Home = Municipal Taxes * The above is strictly Town of I the Town share of the final ta: 20% respectfully. Value/Equity (Phase	2015 \$204,070 Tax F 2015 0.00929729 Ingersoll municip x bill was 55% w se-in) 2	2016 \$207,640 Rates 2016 0.00927288 val taxation and e ith the County ar 016 Assessmen	Taxes \$1,897 xcludes Coun id Education a	Taxes \$1,925 ty and Edu accounting 2016	\$ \$ \$3,570 Change \$ Change \$ cation portion. Ir for the remaining	% <u>1.75%</u> % 1.50% 1.50%
Average Single Family Home 	2015 \$204,070 Tax F 2015 0.00929729 Ingersoll municip x bill was 55% w se-in) 2	2016 \$207,640 Rates 2016 0.00927288 bal taxation and e ith the County ar 016 Assessmen Growth Change	Taxes \$1,897 xcludes Coun id Education a	Taxes \$1,925 ty and Edu ccounting 2016 tal change	\$ \$ \$3,570 Change \$ Change \$ cation portion. Ir for the remaining	% <u>1.75%</u> % 1.50% 1.50%
Average Single Family Home Average Single Family Home Municipal Taxes * The above is strictly Town of I the Town share of the final ta: 20% respectfully. Value/Equity (Phase Change 2016 Residential 1.75%	2015 \$204,070 Tax F 2015 0.00929729 Ingersoll municip x bill was 55% w se-in) 2	2016 \$207,640 Rates 2016 0.00927288 bal taxation and e ith the County ar 016 Assessmen Growth Change 1.31%	Taxes \$1,897 xcludes Coun id Education a	Taxes \$1,925 ty and Edu accounting 2016 tal change 3.06%	\$ \$ \$3,570 Change \$ Change \$ cation portion. Ir for the remaining	% <u>1.75%</u> % 1.50% 1.50%
Average Single Family Home Average Single Family Home Municipal Taxes * The above is strictly Town of I the Town share of the final tax 20% respectfully. Value/Equity (Phase Change 2016 Residential 1.75% Multi-residential 8.19%	2015 \$204,070 Tax F 2015 0.00929729 Ingersoll municip x bill was 55% w se-in) 2	2016 \$207,640 Rates 2016 0.00927288 bal taxation and e ith the County ar 016 Assessmen Growth Change	Taxes \$1,897 xcludes Coun id Education a	Taxes \$1,925 ty and Edu ccounting 2016 tal change	\$ \$ \$3,570 Change \$ Change \$ cation portion. Ir for the remaining	% <u>1.75%</u> % 1.50% 1.50%
20% respectfully. Value/Equity (Phase Change 2016 Residential 1.75% Multi-residential 8.19%	2015 \$204,070 Tax F 2015 0.00929729 Ingersoll municip x bill was 55% w se-in) 2	2016 \$207,640 Rates 2016 0.00927288 bal taxation and e ith the County ar 016 Assessmen Growth Change 1.31% -0.35%	Taxes \$1,897 xcludes Coun id Education a	Taxes \$1,925 ty and Edu accounting 2016 tal change 3.06% 7.84%	\$ \$ \$3,570 Change \$ Change \$ cation portion. Ir for the remaining	% <u>1.75%</u> % 1.50% 1.50%

Town of Ingersoll 2016 Draft Budget January 13, 2016 Budget Allocation for Municipal Services Based on the Average Residential Tax bill

A breakdown of the costs of services that make up the average residential property tax bill of \$1,925. Town portion of property tax only. Excludes the County and Education taxes.

	Avera	age Tax Bill
	\$	1,925
CAPITAL & RESERVES FUNDING	\$	389
POLICE	\$	346
PUBLIC WORKS	\$	214
DEBT REPAYMENT	\$	128
PARKS AND ARENA	\$	127
FIRE	\$	112
VICTORIA PARK COMMUNITY CENTRE	\$	102
ENGINEERING	\$	95
CLERKS	\$	75
YOUTH CENTRE - FUSION	\$	72
TREASURY	\$	71
CHIEF ADMINISTRATIVE OFFICER	\$	41
INFORMATION TECHNOLOGY	\$	37
ECONOMIC DEVELOPMENT	\$	32
COUNCIL	\$	28
MUSEUMS	\$	24
BUILDINGS	\$	20
BUILDING INSPECTION	\$	11
PARKING	\$	3

Town of Ingersoll 2016 Draft Budget January 13, 2016 Summary All Departments by Revenue/Expense Grouping

			ense Groupin	-	Change	
	YTD Actual	Bud	get	Projection	2015 to 2016	
	2015	2015	2016	2017	(fav) unfav	
REVENUE						•
SALE OF GOODS OR SERVICES	(150,391)	(177,835)	(150,735)	(151,125)	27,100	
PERMITS/LICENSES	(233,983)	(154,150)	(169,950)	(170,450)	(15,800)	
ICE RENTAL	(226,217)	(226,549)	(248,932)	(249,000)	(22,383)	
RENT / LEASES	(213,124)	(214,068)	(223,181)	(221,435)	(9,113)	
USER FEES	(208,313)	(186,901)	(192,672)	(193,220)	(5,771)	
MEMBERSHIPS	(121,811)	(124,100)	(123,100)	(123,100)	1,000	
RECOVERIES	(179,078)	(145,800)	(158,500)	(153,450)	(12,700)	
COUNTY RECOVERY	(293,336)	(358,255)	(293,593)	(298,813)	64,662	(1
TAXATION - LEVY	(13,174,523)	(13,206,442)	(13,612,274)	(13,761,917)	(405,832)	(2
TAXATION - SUPPLEMENTARIES & OTHER	(420,362)	(252,644)	(255,701)	(255,701)	(3,057)	
INTEREST / DIVIDENDS	(596,720)	(570,400)	(574,900)	(574,900)	(4,500)	
GRANTS / SUBSIDIES / REBATES	(243,013)	(261,599)	(148,696)	(154,696)	112,903	(3
LAND SALES	0	(1,000)	(1,000)	(1,000)		
PROGRAM REVENUES	(287,755)	(281,782)	(281,797)	(280,791)	(15)	
DONATIONS / FUNDRAISING	(143,380)	(113,400)	(123,250)	(121,750)	(9 <i>,</i> 850)	
INTERNAL (REVENUE) EXPENSE						
	(16,492,004)	(16,274,925)	(16,558,281)	(16,711,348)	(283,356)	
EXPENSE						
SALARIES, WAGES & BENEFITS	6,360,411	6,492,616	6,531,375	6,571,926	38,759	(4
ADMINISTRATIVE EXPENSE	66,543	89,719	85,698	85,975	(4,021)	
OPERATING EXPENSE	131,968	161,217	158,642	162,165	(2,575)	
COMMUNICATIONS	102,866	108,282	116,960	110,594	8,678	
INSURANCE EXPENSE	202,920	206,650	212,200	211,615	5,550	
UTILITIES - HEAT, HYDRO, WATER	776,968	783,134	812,421	821,486	29,287	
SUPPLIES	61,544	66,360	61,172	62,532	(5,188)	
PROGRAM EXPENSES	97,613	126,978	116,680	121,458	(10,298)	
MEETINGS, CONFERENCES, TRAINING	102,021	122,499	118,386	122,424	(4,113)	
FUEL / TRANSPORTATION COSTS	100,094	121,953	120,541	120,184	(1,412)	
PROFESSIONAL FEES	102,182	206,900	187,200	228,450	(19,700)	
CONTRACTED SERVICES	148,419	128,478	135,656	140,022	7,178	
PROPERTY TAX REFUNDS & ADJUSTMENTS	457,597	440,000	460,000	460,000	20,000	
MARKETING & PROMOTION	100,787	134,353	140,075	156,331	5,722	
GRANTS TO VOLUNTEER ORGANIZATIONS	95,377	96,000	98,000	98,000	2,000	
LAND MAINTENANCE & IMPROVEMENT	31,098	44,400	42,400	39,500	(2,000)	
EQUIP REPAIRS & MAINTENANCE	185,123	322,682	307,322	313,997	(15,360)	
BLDG REPAIRS & MAINTENANCE	90,996	106,405	111,655	107,056	5,250	
SNOW REMOVAL AND SANDING	38,792	52,100	53,720	53,370	1,620	
MAINTENANCE CONTRACTS	110,328	131,308	153,655	155,610	22,347	
LAND SALE EXPENSES	1,800	10,000	10,000	10,000		
MATERIALS	454,598	600,851	482,886	398,946	(117,965)	(5
TRANSFER TO BIA	70 160	76 202	77 660	77 660	1 276	
TRANSFER TO BIA	78,163 95,388	76,293 95,388	77,669 104,402	77,669 104,402	1,376 9,014	
TRANSIENS TO CLIVIETENT DUAND	95,388	10,724,566	104,402	104,402	(25,851)	-
	2,223,330				(23,031)	•
NET OPERATING (REVENUE) EXPENSE	(6,498,408)	(5,550,359)	(5,859,566)	(5,977,637)	(309,207)	
OTHER						
O.P.P. CONTRACT	2,819,639	2,816,536	2,542,427	2,542,427	(274,109)	(6
OMPF - ONT MUN PARTNER GRANT	(538,000)	(538,000)	(457,300)	(457,300)	80,700	(0
TRANSFER FROM RESERVES & RES FUNDS	(24,848)	(126,848)	(122,896)	(28,998)	3,952	()
TRANSFER TO RESERVES & RES FUNDS	2,439,785	2,452,285	2,964,060	3,001,968	511,775	(8
DEBENTURE PAYMENT	941,942	946,386	933,275	919,540	(13,111)	(0
	5,638,518	5,550,359	5,859,566	5,977,637	309,207	•
			0	0		•
	(859,890)	0			0	

Town of Ingersoll 2016 Draft Budget January 13, 2016

Summary All Departments by Revenue/Expense Grouping

Variance Explanation:

- (1) Starting 2016 the County has decided to subcontract two services performed by the Town in the past. The services include rubbish and scrap metal pick up and spring large article pickup. In prior years the Town recovered the operating costs through charge backs to the County. The 2016 loss of revenues is offset by savings in corresponding expense accounts of \$64K.
- (2) Levy required to balance the budget.
- (3) Ending of funding for Career and Skills Development of \$110K. The loss of revenues is offset by savings in corresponding expense accounts.
- (4) Payroll wage increase of 1%, group benefits cost increase of 3.4%
- (5) Savings in materials for sidewalks and bridges repairs and roads patching. To bring in line with three year average expenses.
- (6) Reduction in OPP contract arising from new costing formula.
- (7) Provincial reduction in OMPF, 2016 will be final year of a four year phased in reduction.
- (8) Increase in transfers to reserves including funding for capital. Reserves for capital purposes net of 2016 expenditures increase by \$60K.

Town of Ingersoll 2016 Draft Budget January 13, 2016 Summary All Departments by Revenue/Expense Grouping

Summary An D	<u>epartmento</u>				Change
	YTD Actual	Bud	get	Projection	2015 to 2016
	2015	2015	2016	2017	(fav) unfav
		405 500			
COUNCIL	194,171	195,529	217,610	226,700	22,081
CHIEF ADMINISTRATIVE OFFICER CLERKS	263,823	350,125	296,050	305,501	(54,075)
ADMINISTRATION	362,708	429,620	536,405	542,645	106,785
PARATRANSIT	69,795	69,240	73,290	73,633	4,050
PARKING	20,294	22,150	23,700	22,950	1,550
INFORMATION TECHNOLOGY	258,122	290,890	296,180	299,600	5,290
TREASURY					
ADMINISTRATION	773,945	876,096	914,218	907,630	38,122
SUPPLEMENTARIES LESS ADJUSTMENTS	37,236	187,356	204,299	204,299	16,943
TAX LEVY	(13,174,523)	(13,206,442)	(13,612,274)	(13,761,917)	(405,832)
BUILDING INSPECTION					
INSPECTION	(971)	81,405	78,450	82,180	(2,955)
TOWN CENTRE	135,443	136,195	174,137	150,335	37,942
PUBLIC BUILDINGS - OTHER	46,275	74,836	66,295	73,071	(8,541)
FIRE	025 200	050 001	076 750	004 754	10.000
	935,290	959,891	976,759	984,754	16,868
FACILITY	19,037	18,825	17,397	16,260	(1,428)
POLICE	2 000 102	2 700 251	2 525 502	2 524 057	(262 740)
	2,809,192	2,799,251	2,535,502	2,531,857	(263,749)
FACILITY	3,467	8,587	9,336	13,228	749
	1 (20,800	1 702 021	2 054 525	2 220 545	271 004
	1,620,899	1,782,931	2,054,535	2,239,545	271,604
STREET LIGHTING & TRAFFIC SIGNALS PUBLIC WORKS	262,362	259,000	262,200	272,226	3,200
ADMINISTRATION & EQUIPMENT	449,071	400,431	376,032	391,544	(24,399)
BRIDGES & CULVERTS	11,035	32,450	11,790	11,850	(20,660)
ROADSIDE MAINTENANCE	202,236	202,235	208,760	209,360	6,525
SURFACE MAINTENANCE	370,332	334,230	308,710	309,806	(25,520)
ROADS, SIDEWALKS & PARKING LOTS	235,117	251,570	247,670	254,074	(3,900)
WINTER CONTROL	421,679	409,046	462,776	464,496	53,730
ENVIRONMENTAL SERVICES	79,455	96,007	89,232	93,807	(6,775)
PARKS AND ARENA					
ADMINISTRATION	138,381	159,075	128,385	177,865	(30,690)
ARENA	463,690	439,065	549,081	444,806	110,016
PARKS	457,495	473,005	536,015	525,303	63,010
PARKS PROGRAMS	17,166	21,201	23,380	24,663	2,179
CAMI PARKS / SUZUKI HOUSE	145,849	162,102	164,702	159,923	2,600
VICTORIA PARK COMMUNITY CENTRE					
ADMINISTRATION	150,164	146,796	151,476	151,730	4,680
AQUATICS	88,955	99,720	98,035	105,392	(1,685)
FITNESS	3,841	2,364	5,174	7,442	2,810
GENERAL PROGRAMS	27,734	27,311	26,040	28,354	(1,271)
FACILITY	446,450	498,250	514,178	471,978	15,928
YOUTH CENTRE					
FACILITY	99,977	97,244	95,163	100,574	(2,081)
TECHNOLOGY PROGRAMS	99,008	76,895	86,710	88,815	9,815
GENERAL PROGRAMS	377,263	334,456	349,920	360,177	15,464
CAREER & SKILLS PROGRAM	(50,096)				
MUSEUMS					
FACILITY	16,288	19,100	30,300	24,800	11,200
PROGRAMS	106,460	126,080	152,453	161,624	26,373
ECONOMIC DEVELOPMENT	223,680	255,882	259,930	247,120	4,048
	(782,207)	0	0	0	0
	_				_

	2016	of Ingersoll Draft Budget	t			
	Janua	ary 13, 2016				
DEPARTMENT: COUNCIL	YTD Actual	Budget		Projection		015 to 2016
DEPARTMENT: COUNCIL	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5% ref
	2015	2013	2010	2017	uniav	& +/- 5% ref
REVENUE						
USER FEES	(1,960)					
RECOVERIES		(3,600)	(3,800)	(3,800)	(200)	
	(1,960)	(3,600)	(3,800)	(3,800)	(200)	
EXPENSE						
SALARIES, WAGES & BENEFITS	155,615	155,879	160,410	163,500	4,531	
ADMINISTRATIVE EXPENSE	2,546	550	550	550		
COMMUNICATIONS	4,947	5,500	5,500	5,500		
PROGRAM EXPENSES	3,607	5,200	5,200	5,200		
MEETINGS, CONFERENCES, TRAINING	10,820	10,500	10,500	10,500		
FUEL / TRANSPORTATION COSTS	2,215	1,000	1,400	1,400	400	
MARKETING & PROMOTION	16,381	20,500	25,350	31,350	4,850	24% (1)
	196,130	199,129	208,910	218,000	9,781	
NET OPERATING (REVENUE) EXPENSE	194,171	195,529	205,110	214,200	9,581	
OTHER						
TRANSFER TO RESERVES & RES FUNDS			12,500	12,500	12,500	(2)
			12,500	12,500	12,500	
	194,171	195,529	217,610	226,700	22,081	

EXPLANATION OF CHANGE:

INCLUDES DEPARTMENTS:

(1) Two additional issues of Community Magazine \$10K offset by a reduction in international travel, no 0100-4000 trip to Japan \$6K in 2016

(2) Establish a new reserve for 150 Canada Celebration - \$12.5K annual contribution

		n of Ingersol Draft Budge					
	Janu	ary 13, 2016	i				
					Change 2	015 to 201	6
DEPARTMENT: CHIEF ADMINISTRATIVE OFFICER		Bud		Projection	(fav)	% if > \$2,500	
	2015	2015	2016	2017	unfav	& +/- 5%	ref
REVENUE							
EXPENSE							
SALARIES, WAGES & BENEFITS	196,492	230,525	176,650	179,601	(53,875)	23%	(1)
ADMINISTRATIVE EXPENSE	212	250	150	150	(100)		()
OPERATING EXPENSE		500	500				
COMMUNICATIONS	822	1,200	750	750	(450)		
PROGRAM EXPENSES	2,816	1,150	1,500	1,500	350		
MEETINGS, CONFERENCES, TRAINING	2,679	3,000	3,000	3,000			
FUEL / TRANSPORTATION COSTS	15	1,000	500	500	(500)		
PROFESSIONAL FEES	54,171	105,000	106,000	113,000	1,000		
MARKETING & PROMOTION	6,616	7,500	7,000	7,000	(500)		
	263,823	350,125	296,050	305,501	(54,075)		
NET OPERATING (REVENUE) EXPENSE	263,823	350,125	296,050	305,501	(54,075)		
OTHER							
	263,823	350,125	296,050	305,501	(54,075)	15%	

EXPLANATION OF CHANGE:

(1) Human Resource Coordinator transferred to Clerk's department

INCLUDES DEPARTMENTS:

0900-4000

Town of Ingersoll 2016 Draft Budget January 13, 2016								
		Change 2015 to 2016						
DEPARTMENT:	CLERKS	YTD Actual	YTD Actual Budget			(fav)	% if > \$2,500	-
ACTIVITY:	ADMINISTRATION	2015	2015	2016	Projection 2017	unfav	& +/- 5%	ref
REVENUE								
	ODS OR SERVICES	(1)	(25)	(25)	(25)			
PERMITS/LI		(38,894)	(30,600)	(31,600)	(31,600)	(1,000)		
USER FEES		(20,020)	(7,550)	(6,850)	(6,550)	(1,000) 700		
RECOVERIES		(20,020)	(4,000)	(4,000)	(4,000)	700		
LAND SALES			(4,000)	(1,000)	(4,000)			
LAND JALLJ	•	(58,915)	(43,175)	(43,475)	(43,175)	(300)	-	
EXPENSE		(36,313)	(43,173)	(43,473)	(43,173)	(300)	-	
	VAGES & BENEFITS	263,226	291,420	349,560	356,600	58,140	20%	(1
		,	,		,	,	20%	(1
OPERATING	ATIVE EXPENSE	19,687	28,750	25,950	25,950	(2,800)		
		14,124	14,000	14,000	14,000			
COMMUNIC		8,562	7,500	8,500	8,500	1,000		
PROGRAM E		7,696	6,425	6,900	6,900	475		
	CONFERENCES, TRAINING	4,031	5,600	6,920	6,920	1,320		
	NSPORTATION COSTS	845	1,200	1,200	1,200			
PROFESSION		3,243	5,000	5,000	5,000			
CONTRACTE		16,558	16,300	20,100	19,000	3,800		
MARKETING	6 & PROMOTION	5,476	8,400	7,550	7,550	(850)		
GRANTS TO	VOLUNTEER ORGANIZATIONS	59,377	60,000	62,000	62,000	2,000		
EQUIP REPA	IRS & MAINTENANCE		200	200	200			
LAND SALE	EXPENSES	1,800	10,000	10,000	10,000		_	
		404,623	454,795	517,880	523,820	63,085	-	
NET OPERATING	i (REVENUE) EXPENSE	345,708	411,620	474,405	480,645	62,785	_	
OTHER								
	O RESERVES & RES FUNDS	17,000	18,000	62,000	62,000	44,000	244%	(2)
		17,000	18,000	62,000	62,000	44,000	<u>-</u>	. /
		362,708	429,620	536,405	542,645	106,785	25%	
EXPLANATION C		rom CAO's dore	tmont		IN	ICLUDES DEP	ARTIVIENTS	
()	source Coordinator transferred f		unent			1000-4000		
(2) Finance pai	rkland purchase. In the Capital b	louget for 2016				1000-4005		
						1000-4007 3600-4000		

Town of Ingersoll 2016 Draft Budget January 13, 2016								
DEPARTMENT: ACTIVITY:	FIRE PARKING ENFORCEMENT	YTD Actual 2015	Budg 2015	et 2016	Projection 2017	Change 2 (fav) unfav	2015 to 2016 % if > \$2,500 & +/- 5%	ref
REVENUE USER FEES		(2,902)	(7,200)	(5,400) (5,400)	(6,400)	<u>1,800</u> 1,800	-	
-	ATIVE EXPENSE NSPORTATION COSTS	, 	250 100	100	250 100	(150) (100)		
	ED SERVICES AIRS & MAINTENANCE	23,196 23,196	28,500 500 29,350	28,500 500 29,100	28,500 500 29,350	 (250)	-	
NET OPERATING	G (REVENUE) EXPENSE	20,294	22,150	23,700	22,950	1,550	-	
OTHER					·		-	
		20,294	22,150	23,700	22,950	1,550	7%	
EXPLANATION (None	OF CHANGE:				IN	1000-4240	PARTMENTS:	

	Janua	ary 13, 2016				
					-	2015 to 2016
DEPARTMENT: CLERKS ACTIVITY: PARATRANSIT	YTD Actual	Budget		Projection	(fav)	% if > \$2,500
	2015	2015	2016	2017	unfav	& +/- 5% ret
REVENUE						
SALE OF GOODS OR SERVICES	(11,574)	(13,000)	(13,000)	(13,000)		
	(11,574)	(13,000)	(13,000)	(13,000)		
EXPENSE						
SALARIES, WAGES & BENEFITS	35,308	34,360	34,310	34,653	(50)	
COMMUNICATIONS	1,397	1,000	1,100	1,100	100	
CONTRACTED SERVICES	38,174	42,530	42,530	42,530		
MARKETING & PROMOTION		850	850	850		
MAINTENANCE CONTRACTS	6,490	7,500	7,500	7,500		-
	81,369	86,240	86,290	86,633	50	
NET OPERATING (REVENUE) EXPENSE	69,795	73,240	73,290	73,633	50	
OTHER						
TRANSFER FROM RESERVES & RES FUNDS		(4,000)			4,000	100% (1
		(4,000)			4,000	
	69,795	69,240	73,290	73,633	4,050	6%
EXPLANATION OF CHANGE:					NCLUDES DEP	

		54114	ary 13, 2016	, 		Change 2	015 to 201	6
DEPARTMENT:	т	YTD Actual	Buda	Budget		(fav)	% if > \$2,500	0
ACTIVITY:	INFORMATION TECHNOLOGY	2015	2015	2016	Projection 2017	unfav	& +/- 5%	ref
REVENUE								
XPENSE								
SALARIES,	WAGES & BENEFITS	166,677	165,440	165,680	169,100	240		
ADMINIST	RATIVE EXPENSE	758	450	450	450			
OPERATING	G EXPENSE	20,298	26,650	26,000	26,000	(650)		
COMMUNI	CATIONS	4,475	4,500	4,500	4,500			
PROGRAM	EXPENSES	180	300	300	300			
MEETINGS	, CONFERENCES, TRAINING	10,237	11,000	9,500	9,500	(1,500)		
FUEL / TRA	NSPORTATION COSTS	426	1,200	3,500	3,500	2,300		
MARKETIN	G & PROMOTION	152	300	300	300			
EQUIP REP	AIRS & MAINTENANCE	2,012	5,000	3,000	3,000	(2,000)		
MAINTENA	NCE CONTRACTS	25,908	49,050	55,950	55,950	6,900	14%	(1
		231,122	263,890	269,180	272,600	5,290		
NET OPERATIN	G (REVENUE) EXPENSE	231,122	263,890	269,180	272,600	5,290		
DTHER								
TRANSFER	TO RESERVES & RES FUNDS	27,000	27,000	27,000	27,000			
		27,000	27,000	27,000	27,000			
		258,122	290,890	296,180	299,600	5,290		

		n of Ingersol					
		Draft Budge					
	Janu	ary 13, 2016			C1 1 1 1	0451.004	6
DEPARTMENT: TREASURY	YTD Actual Budget			Projection	Change 2015 to 2016 (fav) % if > \$2,500		
ACTIVITY: ADMINISTRATION	2015	2015	2016	2017	unfav	& +/- 5%	re
		2015				u ., 5%	
REVENUE							
SALE OF GOODS OR SERVICES	(14,215)	(12,000)	(13,000)	(13,000)	(1,000)		
USER FEES	(18,662)	(3,700)	(11,000)	(11,000)	(7,300)	197%	(1
RECOVERIES	(4,200)	(4,200)	(4,200)	(4,200)			
INTEREST / DIVIDENDS	(596,720)	(570,400)	(574,900)	(574,900)	(4,500)		
GRANTS / SUBSIDIES / REBATES	(2,825)						
	(636,622)	(590,300)	(603,100)	(603,100)	(12,800)		
EXPENSE							
SALARIES, WAGES & BENEFITS	446,566	485,210	470,741	478,490	(14,469)		
ADMINISTRATIVE EXPENSE	7,277	8,625	7,750	7,750	(875)		
OPERATING EXPENSE	546	250	250	250			
COMMUNICATIONS	350		780	780	780		
INSURANCE EXPENSE	201,852	205,000	210,550	210,550	5,550		
PROGRAM EXPENSES	2,529	2,792	3,698	3,698	906		
MEETINGS, CONFERENCES, TRAINING	2,799	5,200	4,849	4,849	(351)		
FUEL / TRANSPORTATION COSTS	348	500	600	600	100		
PROFESSIONAL FEES	23,937	30,000	30,000	30,000		000/	(2
CONTRACTED SERVICES	19,410	21,100	3,500	3,500	(17,600)	83%	(2
MARKETING & PROMOTION	2,150	1,500	1,300	1,300	(200)		
EQUIP REPAIRS & MAINTENANCE	127	1,000	650	650	(350)		
TRANSFER TO BIA	78,163	76,293	77,669	77,669	1,376	00/	12
TRANSFERS TO CEMETERY BOARD	95,388 881,443	95,388	104,402 916,739	104,402	9,014	9%	(3
	881,443	932,858	910,739	924,488	(16,119)		
NET OPERATING (REVENUE) EXPENSE	244,821	342,558	313,639	321,388	(28,919)		
OTHER							
OMPF - ONT MUN PARTNER GRANT	(538,000)	(538,000)	(457,300)	(457,300)	80,700	15%	(4
TRANSFER FROM RESERVES & RES FUNDS	(24,818)	(24,848)	(25,396)	(25,998)	(548)		•
TRANSFER TO RESERVES & RES FUNDS	150,000	150,000	150,000	150,000			
DEBENTURE PAYMENT	941,942	946,386	933,275	919,540	(13,111)		
	529,124	533,538	600,579	586,242	67,041		
	773,945	876,096	914,218	907,630	38,122	4%	
EXPLANATION OF CHANGE:				I		ARTMENTS	:
(1) Increase in misc. revenue and recoveries					1300-4000		•
(2) Reduction in software implementation of \$	18K. Time Sheet	t software was	implemente	d in 2015	1300-4001		
(3) As per Cemetery Board request, to cover a			,	-	1500-4000		
(4) 15 % reduction in Provincial grant (OMPF C					1600-40**		
	-,				1600-60**		

	201	wn of Ingerso 6 Draft Budge 1uary 13, 2010	et				
DEPARTMENT: TREASURY ACTIVITY: TAXATION	YTD Actual 2015	Bud 2015	get 2016	Projection 2017	Change 2 (fav) unfav	2015 to 201 % if > \$2,500 & +/- 5%	
REVENUE TAXATION - LEVY TAXATION - SUPPLEMENTARIES & OTHER	(13,174,523) (420,362)	(13,206,442) (252,644)	(13,612,274) (255,701)	(13,761,917) (255,701)	(405,832) (3,057)		(1)
EXPENSE PROPERTY TAX REFUNDS & ADJUSTMENTS	(13,594,885) 457,597 457,597	(13,459,086) 440,000 440,000	(13,867,975) 460,000 460,000	(14,017,618) 460,000 460,000	(408,889) 20,000 20,000		
NET OPERATING (REVENUE) EXPENSE	(13,137,288)	(13,019,086)	(13,407,975)	(13,557,618)	(388,889)		
EXPLANATION OF CHANGE: (1) Required increase to balance the budget	(13,137,288)	(13,019,086)	(13,407,975)	<u>(13,557,618)</u> I	(388,889) NCLUDES DEP 1400-99** 1401-99**	3% ARTMENT	

		-				
	VTD Astual	Dude		Ducientian	-	015 to 2016
DEPARTMENT: BUILDING ACTIVITY: TOTAL ALL ACTIVITIES	YTD Actual 2015	Budg 2015	et	Projection 2017	(fav) unfav	% if > \$2,500
ACTIVITY: TOTAL ALL ACTIVITIES	2015	2015	2010	2017	uniav	& +/- 5% r
REVENUE						
PERMITS/LICENSES	(194,639)	(122,900)	(135,200)	(135,700)	(12,300)	10%
RENT / LEASES	(25,761)	(21,967)	(21,925)	(17,050)	42	
USER FEES	(3,177)	(7,000)	(2,300)	(2,300)	4,700	67%
RECOVERIES						
COUNTY RECOVERY	(110,711)	(97,129)	(103,775)	(109,995)	(6,646)	7%
	(334,289)	(248,996)	(263,200)	(265,045)	(14,204)	
EXPENSE						
SALARIES, WAGES & BENEFITS	288,616	308,910	303,390	309,650	(5,520)	
ADMINISTRATIVE EXPENSE	1,512	980	1,120	1,130	140	
OPERATING EXPENSE	8,061	10,085	9,702	9,960	(383)	
COMMUNICATIONS	1,771	2,337	2,198	2,350	(139)	
UTILITIES - HEAT, HYDRO, WATER	97,861	93,620	104,554	105,823	10,934	12%
PROGRAM EXPENSES	1,078	535	965	965	430	
MEETINGS, CONFERENCES, TRAINING	4,362	4,625	8,400	8,450	3,775	82%
FUEL / TRANSPORTATION COSTS	3,543	3,600	4,000	4,000	400	
CONTRACTED SERVICES	7,006	5,200	1,200	5,000	(4,000)	77%
MARKETING & PROMOTION	244	375	375	375		
LAND MAINTENANCE & IMPROVEMENT	280	1,150	650	1,150	(500)	
EQUIP REPAIRS & MAINTENANCE	6,790	13,585	13,580	13,360	(5)	
BLDG REPAIRS & MAINTENANCE	16,359	19,530	15,330	20,800	(4,200)	22%
SNOW REMOVAL AND SANDING	1,771	1,800	2,920	2,920	1,120	
MAINTENANCE CONTRACTS	16,782	16,100	18,698	18,698	2,598	16%
	456,036	482,432	487,082	504,631	4,650	
NET OPERATING (REVENUE) EXPENSE	121,747	233,436	223,882	239,586	(9,554)	
OTHER						
TRANSFER TO RESERVES & RES FUNDS	59,000	59,000	95,000	66,000	36,000	61%
	59,000	59,000	95,000	66,000	36,000	
	180,747	292,436	318,882	305,586	26,446	9%
SUMMARY OF ALL BUILDING ACTIVITIES:						
INSPECTION			78,450			
TOWN CENTRE			174,137			
PUBLIC BUILDINGS - OTHER			66,295			
			318,882			

			n of Ingersoll Draft Budget	:				
		Janu	ary 13, 2016					
		r			·		015 to 201	6
DEPARTMENT:		YTD Actual	Budg		Projection	. ,	% if > \$2,500	
ACTIVITY:	INSPECTION	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE								
PERMITS/LI	CENSES	(194,639)	(122,900)	(135,200)	(135,700)	(12,300)	10%	(:
USER FEES		(3,177)	(7,000)	(2,300)	(2,300)	4,700	67%	(2
RECOVERIE	S							
		(197,816)	(129,900)	(137,500)	(138,000)	(7,600)		
EXPENSE								
SALARIES, \	WAGES & BENEFITS	179,974	195,690	199,590	203,760	3,900		
ADMINIST	ATIVE EXPENSE	1,512	980	1,120	1,130	140		
OPERATING	6 EXPENSE	150	1,000	1,000	1,000			
COMMUNI	CATIONS	355	500	500	500			
PROGRAM	EXPENSES	1,078	535	965	965	430		
MEETINGS,	CONFERENCES, TRAINING	4,184	4,625	8,400	8,450	3,775	82%	(1
FUEL / TRA	NSPORTATION COSTS	3,543	3,600	4,000	4,000	400		
CONTRACT	ED SERVICES	5,806	4,000			(4,000)	100%	(4
MARKETIN	G & PROMOTION	244	375	375	375			
		196,845	211,305	215,950	220,180	4,645		
NET OPERATING	G (REVENUE) EXPENSE	(971)	81,405	78,450	82,180	(2,955)		
OTHER								
		(971)	81,405	78,450	82,180	(2,955)	4%	
., .	DF CHANGE: d increase in 2016 building act in inspection services supplied	•		l in September		SCLUDES DEP/ 3400-4000 3400-4006	ARTMENTS	:

(2) Reduction in inspection services supplied to other municipalities(3) Increase in mandatory training for CBO and building inspector

(4) 2015 budget included a building fee study, not budgeted for 2016

		Draft Budget ary 13, 2016	-				
					Change 2	015 to 201	.6
DEPARTMENT: BUILDING	YTD Actual Budget			Projection	(fav) % if > \$2,50		
ACTIVITY: TOWN CENTRE	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE							
COUNTY RECOVERY	(110,711)	(97,129)	(103,775)	(109,995)	(6,646)	7%	(1
	(110,711)	(97,129)	(103,775)	(109,995)	(6,646)		`
EXPENSE			<u> </u>				
SALARIES, WAGES & BENEFITS	94,313	78,500	81,570	83,210	3,070		
OPERATING EXPENSE	2,059	2,835	2,602	2,860	(233)		
COMMUNICATIONS	1,415	1,837	1,698	1,850	(139)		
UTILITIES - HEAT, HYDRO, WATER	89,007	83,717	88,452	88,990	4,735	6%	(2
MEETINGS, CONFERENCES, TRAINING	178						
CONTRACTED SERVICES	1,200	1,200	1,200	5,000			
LAND MAINTENANCE & IMPROVEMENT	280	650	650	650			
EQUIP REPAIRS & MAINTENANCE	6,382	11,335	12,280	12,310	945		
BLDG REPAIRS & MAINTENANCE	13,493	15,000	13,000	18,000	(2,000)		
SNOW REMOVAL AND SANDING	594	1,000	1,000	1,000			
MAINTENANCE CONTRACTS	8,233	8,250	10,460	10,460	2,210		
	217,154	204,324	212,912	224,330	8,588		
NET OPERATING (REVENUE) EXPENSE	106,443	107,195	109,137	114,335	1,942		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	29,000	29,000	65,000	36,000	36,000	124%	(3
	29,000	29,000	65,000	36,000	36,000		
	135,443	136,195	174,137	150,335	37,942	28%	
EXPLANATION OF CHANGE:				11	NCLUDES DEP/	ARTMENTS	i:
 Increased recovery from the County on s Hydro cost increase Finance increased 2016 capital expenses 		very for capital	included in cap	pital budget	2000-4025 2000-4030		

			n of Ingersoll Draft Budget					
			ary 13, 2016					
			• •			Change 2	015 to 201	6
DEPARTMENT: BUILDIN	IG	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY: PUBLIC	BUILDINGS - OTHER	2015	2015	2016	2017	unfav	& +/- 5%	r
REVENUE								
RENT / LEASES		(25,761)	(21,967)	(21,925)	(17,050)	42		
		(25,761)	(21,967)	(21,925)	(17,050)	42		
EXPENSE								
SALARIES, WAGES &	BENEFITS	14,330	34,720	22,230	22,680	(12,490)	36%	(1
OPERATING EXPENSE	E	5,853	6,250	6,100	6,100	(150)		
UTILITIES - HEAT, HY	DRO, WATER	8,854	9,903	16,102	16,833	6,199	63%	(2
LAND MAINTENANC	E & IMPROVEMENT		500		500	(500)		
EQUIP REPAIRS & MA	AINTENANCE	408	2,250	1,300	1,050	(950)		
BLDG REPAIRS & MA	INTENANCE	2,866	4,530	2,330	2,800	(2,200)		
SNOW REMOVAL AN		1,177	800	1,920	1,920	1,120		
MAINTENANCE CON	TRACTS	8,550	7,850	8,238	8,238	388		
		42,037	66,803	58,220	60,121	(8,583)		
NET OPERATING (REVEN	UE) EXPENSE	16,275	44,836	36,295	43,071	(8,541)		
OTHER								
TRANSFER TO RESER	VES & RES FUNDS	30,000	30,000	30,000	30,000			
		30,000	30,000	30,000	30,000			
		46,275	74,836	66,295	73,071	(8,541)	11%	
EXPLANATION OF CHANG	GE:				IN	ICLUDES DEP	ARTMENTS	5:
						2000-4010		
(1) Change in allocation	n of staff wages betwee	en activities, saving	s on CBO wages	i		2000-4015		
(2) Loss of tenant for O	ld library. The Town w	ill adsorb utility cos	ts starting 2016			2000-4020		
						2000-4035		

		n of Ingersoll					
		Draft Budget	:				
	Janu	ary 13, 2016					
	· · · · · · · · · · · · · · · · · · ·					2015 to 201	6
DEPARTMENT: FIRE	YTD Actual	Budg		Projection	(fav)	% if > \$2,500	
ACTIVITY: ADMINISTRATION	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE							
SALE OF GOODS OR SERVICES	(18,503)	(17,100)	(17,250)	(17,250)	(150)		
USER FEES	(1,309)	(1,000)	(1,000)	(1,000)			
RECOVERIES	(150)	(2,200)	(2,500)	(2,500)	(300)		
	(19,962)	(20,300)	(20,750)	(20,750)	(450)		
EXPENSE							
SALARIES, WAGES & BENEFITS	662,172	673,465	677,485	690,995	4,020		
ADMINISTRATIVE EXPENSE	1,365	3,938	2,043	2,255	(1,895)		
OPERATING EXPENSE	19,829	20,497	20,655	20,585	158		
COMMUNICATIONS	34,487	41,215	47,215	47,396	6,000	15%	(1
UTILITIES - HEAT, HYDRO, WATER	21,516	21,939	22,450	22,650	511		
PROGRAM EXPENSES	(2,723)	1,300	1,800	1,300	500		
MEETINGS, CONFERENCES, TRAINING	15,163	15,700	16,550	18,500	850		
FUEL / TRANSPORTATION COSTS	5,240	6,040	6,206	6,210	166		
MARKETING & PROMOTION	3,545	3,653	4,550	4,553	897		
EQUIP REPAIRS & MAINTENANCE	16,410	13,329	17,490	11,890	4,161	31%	(2
BLDG REPAIRS & MAINTENANCE	1,462	2,050	4,000	2,100	1,950		
MAINTENANCE CONTRACTS	786	1,065	1,065	1,070			
	779,252	804,191	821,509	829,504	17,318		
NET OPERATING (REVENUE) EXPENSE	759,290	783,891	800,759	808,754	16,868		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	176,000	176,000	176,000	176,000			
	176,000	176,000	176,000	176,000			
	935,290	959,891	976,759	984,754	16,868	2%	
EXPLANATION OF CHANGE:				IN	ICLUDES DEP		
(1) Increase in dispatch fees					3000-4000		
(2) Based on anticipated repair needs					3000-4000		

		Draft Budget	:			
	Janu	ary 13, 2016			Channes (045 +- 2046
DEPARTMENT: FIRE	YTD Actual	Budg	ot	Projection	(fav)	2015 to 2016 % if > \$2,500
ACTIVITY: FACILITY	2015	2015	2016	2017	unfav	& +/- 5% re
REVENUE						
INTERNAL (REVENUE) EXPENSE	(64,937)	(64,937)	(64,788)	(65,000)	149	
	(64,937)	(64,937)	(64,788)	(65,000)	149	
EXPENSE						
SALARIES, WAGES & BENEFITS	71,032	71,400	72,600	74,050	1,200	
OPERATING EXPENSE	3,066	4,115	4,115	4,190		
PROGRAM EXPENSES		250	250	250		
FUEL / TRANSPORTATION COSTS		120	120	120		
LAND MAINTENANCE & IMPROVEMENT		50	50	50		
EQUIP REPAIRS & MAINTENANCE	7,978	5,550	2,550	550	(3,000)	54% (1
SNOW REMOVAL AND SANDING		500	500	50		
MAINTENANCE CONTRACTS	1,898	1,777	2,000	2,000	223	
	83,974	83,762	82,185	81,260	(1,577)	
NET OPERATING (REVENUE) EXPENSE	19,037	18,825	17,397	16,260	(1,428)	
OTHER						
	19,037	18,825	17,397	16,260	(1,428)	8%

		n of Ingersol					
	2016	Draft Budge	t				
	Janu	iary 13, 2016					
					Change 2	015 to 201	6
DEPARTMENT: POLICE	YTD Actual Budget			Projection	(fav) % if > \$2,500		
ACTIVITY: ADMINISTRATION	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE							
SALE OF GOODS OR SERVICES	(12,544)	(14,625)	(12,200)	(12,200)	2,425		
PERMITS/LICENSES	(400)	(650)	(650)	(650)			
USER FEES	(1,514)	(2,500)	(2,500)	(2,500)			
RECOVERIES	(164)	(3 <i>,</i> 950)	(3,950)	(3,950)			
GRANTS / SUBSIDIES / REBATES	(81,414)	(88,000)	(83,000)	(88,000)	5,000	6%	
	(96,036)	(109,725)	(102,300)	(107,300)	7,425		
EXPENSE							
SALARIES, WAGES & BENEFITS	68,363	63,890	67,075	68,410	3,185		
ADMINISTRATIVE EXPENSE		100	100	100			
OPERATING EXPENSE	488	700	800	810	100		
COMMUNICATIONS	704	750	750	750			
INSURANCE EXPENSE	423	1,000	1,000	1,000			
PROGRAM EXPENSES	8,886	10,800	10,800	10,800			
MEETINGS, CONFERENCES, TRAINING	3,679	9,650	9,650	9,660			
FUEL / TRANSPORTATION COSTS	433	1,200	800	800	(400)		
MARKETING & PROMOTION	2,612	3,350	3,400	3,400	50		
EQUIP REPAIRS & MAINTENANCE		1,000	1,000	1,000			
	85,589	92,440	95,375	96,730	2,935		
NET OPERATING (REVENUE) EXPENSE	(10,447)	(17,285)	(6,925)	(10,570)	10,360		
OTHER							
O.P.P. CONTRACT	2,819,639	2,816,536	2,542,427	2,542,427	(274,109)	10%	(:
	2,819,639	2,816,536	2,542,427	2,542,427	(274,109)		
	2,809,192	2,799,251	2,535,502	2,531,857	(263,749)	9%	
EXPLANATION OF CHANGE:				И	ICLUDES DEP	ARTMENTS	:
(1) Contract considerably lower under new	funding formula				3220-4000		
	0				3230-4000		

		n of Ingersoll Draft Budget				
		ary 13, 2016				
					Change 2	2015 to 2016
DEPARTMENT: POLICE	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500
ACTIVITY: FACILITY	2015	2015	2016	2017	unfav	& +/- 5% re
REVENUE						
RENT / LEASES	(105,000)	(105,000)	(105,000)	(105,000)		
INTERNAL (REVENUE) EXPENSE	64,937	64,937	64,788	65,000	(149)	
	(40,063)	(40,063)	(40,212)	(40,000)	(149)	
EXPENSE						
INSURANCE EXPENSE	645	650	650	65		
UTILITIES - HEAT, HYDRO, WATER	25,290	24,150	24,648	25,300	498	
BLDG REPAIRS & MAINTENANCE	1,823	8,500	8,500	8,500		
MAINTENANCE CONTRACTS	422		400		400	
	28,180	33,300	34,198	33,865	898	
NET OPERATING (REVENUE) EXPENSE	(11,883)	(6,763)	(6,014)	(6,135)	749	
OTHER						
TRANSFER TO RESERVES & RES FUNDS	15,350	15,350	15,350	19,363		
	15,350	15,350	15,350	19,363		
	3,467	8,587	9,336	13,228	749	
EXPLANATION OF CHANGE:				11	ICLUDES DEP	ARTMENTS:
None					3200-4100	

DEPARTMENT: ENGINEERING ACTIVITY: ADMINISTRATION		i Draft Budge Jary 13, 2016					
	Janu	uary 13, 2016					
					Change 2	2015 to 201	.6
	YTD Actual	Budg	get	Projection	(fav)	% if > \$2,500	
	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE							
PERMITS/LICENSES	(50)		(2,500)	(2,500)	(2,500)		
USER FEES	(1,018)	(800)	(800)	(800)			
RECOVERIES	(139,843)	(100,000)	(111,000)	(106,000)	(11,000)	11%	(1
	(140,911)	(100,800)	(114,300)	(109,300)	(13,500)		
XPENSE							
SALARIES, WAGES & BENEFITS	372,558	443,660	451,970	456,505	8,310		
ADMINISTRATIVE EXPENSE	8,431	7,480	10,150	10,150	2,670	36%	(2
OPERATING EXPENSE	2,706	2,175	11,650	2,250	9,475	436%	(3
COMMUNICATIONS	11,566	9,400	10,000	1,000	600		
PROGRAM EXPENSES	850	2,100	2,565	2,565	465		
MEETINGS, CONFERENCES, TRAINING	11,311	20,000	17,800	18,800	(2,200)		
FUEL / TRANSPORTATION COSTS	2,922	1,966	2,100	1,600	134		
PROFESSIONAL FEES	20,770	59,650	41,200	69,700	(18,450)	31%	(4
CONTRACTED SERVICES	574			100			
MARKETING & PROMOTION		3,675	2,000	2,275	(1,675)		
EQUIP REPAIRS & MAINTENANCE	(7,066)	(2,800)	(2,800)	(2,300)			
EQUIPMENT USAGE	963	200	200	200			
	425,585	547,506	546,835	562,845	(671)		
IET OPERATING (REVENUE) EXPENSE	284,674	446,706	432,535	453,545	(14,171)		
DTHER							
TRANSFER TO RESERVES & RES FUNDS	1,336,225	1,336,225	1,622,000	1,786,000	285,775	21%	(5
	1,336,225	1,336,225	1,622,000	1,786,000	285,775		
	1,620,899	1,782,931	2,054,535	2,239,545	271,604	15%	
XPLANATION OF CHANGE:				IN	CLUDES DEP	ARTMENTS	; :
(1) Increase recoveries from the County, bas	sed on anticipated wo	ork in 2016			4000-4000		
 Increase in Subscription expenses - soft Purchase two portable speed signs \$9.5 Anticipated grant of \$15K for Phase II Stop 	ĸ				4000-5020		

	Janu	iary 13, 2016			Change 2	015 to 2016
DEPARTMENT: ENGINEERING	YTD Actual	Budg	et	Projection		% if > \$2,500
CTIVITY: STREET LIGHTING & TRAFFIC SIGNALS	2015	2015	2016	2017	unfav	& +/- 5% re
REVENUE						
_						
XPENSE						
UTILITIES - HEAT, HYDRO, WATER	231,410	233,000	239,200	246,226	6,200	
EQUIP REPAIRS & MAINTENANCE	30,952	26,000	23,000	26,000	(3,000)	12%
-	262,362	259,000	262,200	272,226	3,200	
NET OPERATING (REVENUE) EXPENSE	262,362	259,000	262,200	272,226	3,200	
DTHER						
-						
_	262,362	259,000	262,200	272,226	3,200	1%
XPLANATION OF CHANGE:				IN	CLUDES DEP	ARTMENTS:
None					4000-4400	

			n of Ingersol						
			i Draft Budge Jary 13, 2016						
		Jan	uary 15, 2010			Change 2015 to 2016			
DEPARTMENT:	PUBLIC WORKS	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500		
ACTIVITY:	TOTAL ALL ACTIVITIES	2015	2015	2016	2017	unfav	& +/- 5% I		
SALE OF GO	ODS OR SERVICES	(9,127)	(15,285)	(10,060)	(10,450)	5,225	34%		
USER FEES		(3)127)	(300)	(300)	(300)		51/0		
RECOVERIES	5	(21,374)	(19,100)	(19,100)	(19,050)				
COUNTY RE		(182,625)	(261,126)	(189,818)	(188,818)	71,308	27%		
GRANTS / SI	UBSIDIES / REBATES	(3,840)	(1,680)	(1,680)	(1,680)	, 			
		(216,966)	(297,491)	(220,958)	(220,298)	76,533	•		
EXPENSE		,,		· · · ·					
SALARIES, W	VAGES & BENEFITS	1,007,753	971,790	998,681	1,008,743	26,891			
ADMINISTR	ATIVE EXPENSE	1,304	1,485	1,175	1,485	(310)			
OPERATING	EXPENSE	16,974	27,800	22,300	29,400	(5,500)	20%		
COMMUNIC		7,436	7,540	9,077	10,377	1,537			
UTILITIES - H	HEAT, HYDRO, WATER	19,423	21,116	20,296	21,296	(820)			
PROGRAM E	EXPENSES	727	745	786	976	41			
,	CONFERENCES, TRAINING	12,496	10,450	12,945	12,965	2,495			
FUEL / TRAN	NSPORTATION COSTS	62,327	74,018	71,060	71,060	(2,958)			
	ED SERVICES	27,918		25,000	25,000	25,000			
MARKETING	S & PROMOTION	5,310	6,100	6,200	6,725	100			
	TENANCE & IMPROVEMENT		5,000	1,500	1,500	(3,500)	70%		
-	AIRS & MAINTENANCE	4,064	103,765	96,252	103,597	(7,513)	7%		
	RS & MAINTENANCE	11,331	7,500	7,500	7,500				
	OVAL AND SANDING	19,441	15,000	15,000	15,000				
	NCE CONTRACTS	8,070	7,000	11,470	11,470	4,470	64%		
MATERIALS		454,598	600,851	482,886	398,946	(117,965)	20%		
EQUIPMENT	T USAGE	76,720	(200)	(200)	(200)				
		1,735,892	1,859,960	1,781,928	1,725,840	(78,032)			
NET OPERATING	i (REVENUE) EXPENSE	1,518,926	1,562,469	1,560,970	1,505,542	(1,499)			
OTHER									
	ROM RESERVES & RES FUNDS		(98,000)	(97,500)	(3,000)	500			
TRANSFER T	O RESERVES & RES FUNDS	250,000	261,500	241,500	232,395	(20,000)	8%		
		250,000	163,500	144,000	229,395	(19,500)			
		1,768,926	1,725,969	1,704,970	1,734,937	(20,999)	1%		
SOIVIIVIART OF A	ALL PUBLIC WORKS ACTIVITIES: ADMINISTRATION & EQUIPMENT	лт		376,032					
	BRIDGES & CULVERTS	NI		11,790					
	ROADSIDE MAINTENANCE			208,760					
	SURFACE MAINTENANCE			308,710					
	ROADS, SIDEWALKS & PARKING	LOTS		247,670					
	WINTER CONTROL	. 2013		462,776					
	ENVIRONMENTAL SERVICES			402,770 89,232					
	LIVINGINIALIVIAL JENVICLJ		_	1,704,970					
			=	1,704,370					

			n of Ingersoll Draft Budget	:				
			lary 13, 2016	•				
DEPARTMENT:	PUBLIC WORKS		,,			Change 2	015 to 201	6
ACTIVITY:	ACTIVITY: ADMINISTRATION & EQUIPMENT		YTD Actual Budget		Projection	(fav)	% if > \$2,500	
-		2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE								
SALE OF GO	DODS OR SERVICES	(2,792)	(2,000)	(2,500)	(2,500)	(500)		
USER FEES			(300)	(300)	(300)			
RECOVERIE	S	(21,374)	(19,000)	(19,000)	(19,000)			
COUNTY RE	ECOVERY	(83,238)	(162,800)	(162,800)	(162,800)			
GRANTS / S	SUBSIDIES / REBATES	(3,840)	(1,680)	(1,680)	(1,680)			
		(111,244)	(185,780)	(186,280)	(186,280)	(500)		
EXPENSE								
SALARIES, V	WAGES & BENEFITS	425,321	465,890	447,141	451,683	(18,749)		
ADMINIST	RATIVE EXPENSE	1,304	1,485	1,175	1,485	(310)		
OPERATING	G EXPENSE	15,869	25,300	19,800	26,900	(5,500)	22%	(1
COMMUNI	CATIONS	7,436	7,540	9,077	10,377	1,537		
UTILITIES -	HEAT, HYDRO, WATER	18,801	20,616	19,796	19,796	(820)		
PROGRAM	EXPENSES	727	675	786	976	111		
MEETINGS,	CONFERENCES, TRAINING	12,496	10,450	12,945	12,965	2,495		
FUEL / TRA	NSPORTATION COSTS	62,327	74,018	71,060	71,060	(2,958)		
CONTRACT	ED SERVICES	21						
MARKETIN	G & PROMOTION	460	900	1,000	1,000	100		
EQUIP REP	AIRS & MAINTENANCE	4,064	103,765	96,252	103,597	(7,513)	7%	(2
BLDG REPA	IRS & MAINTENANCE	11,331	7,500	7,500	7,500			
MAINTENA	NCE CONTRACTS	8,070	7,000	11,470	11,470	4,470	64%	(3
EQUIPMEN	T USAGE	(257,911)	(400,428)	(377,190)	(373,380)	23,238	6%	(4
		310,315	324,711	320,812	345,429	(3,899)		
NET OPERATING	G (REVENUE) EXPENSE	199,071	138,931	134,532	159,149	(4,399)		
OTHER								
TRANSFER	TO RESERVES & RES FUNDS	250,000	261,500	241,500	232,395	(20,000)	8%	(5
		250,000	261,500	241,500	232,395	(20,000)		
		449,071	400,431	376,032	391,544	(24,399)	6%	
(2) To be in lir(3) Budget for(4) Reduction(5) (rubbish a	OF CHANGE: in janitorial supplies \$2.5K and some with 2015 actuals security and fire monitoring, not in Equipment usage revenues d and scrap metal pick up and sprin in transfer to reserve to offset r	ot budgeted in 2015 ue to a transfer of ng large article pick	5 two services to cup)		II	ACLUDES DEP 4500-4000 4500-4100 4500-4190 4500-4230	ARTMENTS	; :

	Janu	uary 13, 2016					
	· · · · · · · · ·				-	2015 to 201	6
DEPARTMENT: PUBLIC WORKS	YTD Actual	Budg		Projection	(fav)	% if > \$2,500	
ACTIVITY: BRIDGES & CULVERTS	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE							
EXPENSE							
SALARIES, WAGES & BENEFITS	4,858	9,580	3,840	3,900	(5,740)	60%	•
MATERIALS	5,830	20,000	5,000	5,000	(15,000)	75%	(2
EQUIPMENT USAGE	347	2,870	2,950	2,950	80		
	11,035	32,450	11,790	11,850	(20,660)		
NET OPERATING (REVENUE) EXPENSE	11,035	32,450	11,790	11,850	(20,660)		
OTHER							
	11,035	32,450	11,790	11,850	(20,660)	64%	
EXPLANATION OF CHANGE:				IN	ICLUDES DEP	ARTMENTS	i:
(1) Change allocation between cost centers					4500-4110		

	2016	n of Ingersoll Draft Budge Iary 13, 2016	t				
						015 to 201	6
DEPARTMENT: PUBLIC WORKS ACTIVITY: ROADSIDE MAINTENANCE	YTD Actual 2015	Budg 2015	et2016	Projection 2017	(fav) unfav	% if > \$2,500 & +/- 5% r	
ACTIVITY. ROADSIDE MAINTENANCE	2013	2015	2010	2017	uniav	& +/- 5%	ref
REVENUE							
EXPENSE							
SALARIES, WAGES & BENEFITS	103,269	88,190	101,660	102,800	13,470	15%	(1)
MATERIALS	43,682	43,095	38,450	42,010	(4,645)	11%	(2)
EQUIPMENT USAGE	55,285	70,950	68,650	64,550	(2,300)		
	202,236	202,235	208,760	209,360	6,525		
NET OPERATING (REVENUE) EXPENSE	202,236	202,235	208,760	209,360	6,525		
OTHER							
	202,236	202,235	208,760	209,360	6,525		
EXPLANATION OF CHANGE:				II	ICLUDES DEP	ARTMENTS	:
(1) Change allocation within department base	ed on 2015 actuals				4500-4120		
(2) Based on work to be performed in 2016					4500-4121		
					4500-4122		
					4500-4123		
					4500-4124		

	Tow	n of Ingersoll					
	2016	Draft Budget	:				
	Janu	iary 13, 2016					
	·					015 to 201	.6
DEPARTMENT: PUBLIC WORKS	YTD Actual	Budg		Projection	• •	% if > \$2,500	
ACTIVITY: SURFACE MAINTENANCE	2015	2015	2016	2017	unfav	& +/- 5%	ref
REVENUE							
EXPENSE							
SALARIES, WAGES & BENEFITS	139,658	76,660	126,940	128,100	50,280	66%	• •
MATERIALS	173,936	276,200	209,400	114,500	(66,800)	24%	• •
EQUIPMENT USAGE	56,738	76,370	67,370	67,206	(9,000)	12%	(3)
	370,332	429,230	403,710	309,806	(25,520)		
NET OPERATING (REVENUE) EXPENSE	370,332	429,230	403,710	309,806	(25,520)		
OTHER							
TRANSFER FROM RESERVES & RES FUNDS		(95,000)	(95,000)				
		(95,000)	(95,000)				
	370,332	334,230	308,710	309,806	(25,520)		
EXPLANATION OF CHANGE:				11	NCLUDES DEP	ARTMENTS	5:
(1) Change allocation within department base	d on 2015 actuals				4500-4130		
(2) Based on work to be performed in 2016					4500-4131		
(3) Based on work to be performed in 2016					4500-4132		
					4500-4140		
					4500-4141		

	Tow	n of Ingersoll					
	2016	Draft Budget	t				
	Janu	ary 13, 2016					
					Change 2	015 to 201	6
DEPARTMENT: PUBLIC WORKS	YTD Actual Budget I		Projection	(fav)	% if > \$2,500		
ACTIVITY: ROADS, SIDEWALKS & PARKING LOTS	2015	2015	2016	2017	unfav	& +/- 5%	ref
REVENUE							
EXPENSE				·			
SALARIES, WAGES & BENEFITS	95,000	76,690	93,530	94,400	16,840	22%	(1)
UTILITIES - HEAT, HYDRO, WATER	622	500	500	1,500			
LAND MAINTENANCE & IMPROVEMENT		5,000	1,500	1,500	(3,500)	70%	(2)
SNOW REMOVAL AND SANDING	19,441	15,000	15,000	15,000			
MATERIALS	101,836	120,620	109,300	113,500	(11,320)	9%	(3)
EQUIPMENT USAGE	18,218	33,760	27,840	28,174	(5,920)	18%	(4)
-	235,117	251,570	247,670	254,074	(3,900)		
NET OPERATING (REVENUE) EXPENSE	235,117	251,570	247,670	254,074	(3,900)		
OTHER							
-							
=	235,117	251,570	247,670	254,074	(3,900)		
EXPLANATION OF CHANGE:				I	ICLUDES DEP	ARTMENTS	:
(1) Allocation within department based on 2015	actuals				4500-4160		
(2) Minimal work anticipated in 2016					4500-4161		
(3) Based on work to be performed in 2016					4500-4200		
(4) Based on work to be performed in 2016					4500-4205		
					4500-4220		
					4500-4522		

	2016	n of Ingersoll Draft Budge Jary 13, 2016					
		, _0, _0, _0			Change 2	2015 to 201	6
DEPARTMENT: PUBLIC WORKS	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY: WINTER CONTROL	2015	2015	2016	2017	unfav	& +/- 5%	ref
REVENUE							
EXPENSE							
SALARIES, WAGES & BENEFITS	128,445	138,040	153,510	155,230	15,470	11%	(1)
CONTRACTED SERVICES	27,897		25,000	25,000	25,000		(2)
MATERIALS	122,511	135,936	116,936	116,936	(19,000)	14%	(3)
EQUIPMENT USAGE	142,825	135,070	167,330	167,330	32,260	24%	(4)
	421,679	409,046	462,776	464,496	53,730		
NET OPERATING (REVENUE) EXPENSE	421,679	409,046	462,776	464,496	53,730		
OTHER							
	421,679	409,046	462,776	464,496	53,730	:	
EXPLANATION OF CHANGE:				I	ICLUDES DEP	ARTMENTS	5:
(1) Change allocation within department b	based on 2015 actuals				4500-4150		
(2) Contracted services for sidewalk snow	removal, was budgete	d in Materials in	n 2015		4500-4151		
(3) Reduction due to reallocation of sidew	alk snow removal to c	ontracted servic	es		4500-4152		
(4) Based on normal year and in line with	2015 actuals				4500-4153		
					4500-4221		

			n of Ingersoll					
			Draft Budget ary 13, 2016	:				
						Change 2	015 to 201	6
DEPARTMENT: PUBLIC WORKS ACTIVITY: ENVIRONMENTAL SERVICES	PUBLIC WORKS	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
	2015	2015	2016	2017	unfav	& +/- 5%	ref	
REVENUE								
SALE OF GO	OODS OR SERVICES	(6,335)	(13,285)	(7,560)	(7,950)	5,725	43%	(1)
RECOVERIE	S		(100)	(100)	(50)			
COUNTY RE	COVERY	(99,387)	(98,326)	(27,018)	(26,018)	71,308	73%	(2)
		(105,722)	(111,711)	(34,678)	(34,018)	77,033		
EXPENSE								
SALARIES, V	WAGES & BENEFITS	111,201	116,740	72,060	72,630	(44,680)	38%	(3)
OPERATING	6 EXPENSE	1,105	2,500	2,500	2,500			
PROGRAM	EXPENSES		70			(70)		
MARKETIN	G & PROMOTION	4,850	5,200	5,200	5,725			
MATERIALS	5	6,803	5,000	3,800	7,000	(1,200)		
EQUIPMEN	T USAGE	61,218	81,208	42,850	42,970	(38,358)	47%	(4)
		185,177	210,718	126,410	130,825	(84,308)		
NET OPERATING	G (REVENUE) EXPENSE	79,455	99,007	91,732	96,807	(7,275)		
OTHER								
TRANSFER I	FROM RESERVES & RES FUNDS		(3,000)	(2,500)	(3,000)	500		
			(3,000)	(2,500)	(3,000)	500		
		79,455	96,007	89,232	93,807	(6,775)		
EXPLANATION (OF CHANGE:				IN	ICLUDES DEP	ARTMENTS	
	ore in line with prior year actual	s				4500-4203		••
.,	f two services under the County					4500-4207		
. ,	f two services to the County					4500-4209		
	f two services to the County					4500-500**		

			n of Ingersol					
			5 Draft Budge					
		Jan	uary 13, 2016					_
		YTD Actual Budget					2015 to 201	õ
	PARKS AND ARENA	YTD Actual			Projection	(fav)	% if > \$2,500	
ACTIVITY:	TOTAL ALL ACTIVITIES	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE								
SALE OF GO	OODS OR SERVICES	(48,502)	(42,500)	(42,500)	(42,500)			
ICE RENTAL	_	(226,217)	(226,549)	(248,932)	(249,000)	(22,383)	10%	
RENT / LEA	SES	(11,596)	(17,500)	(16,900)	(17,502)	600		
USER FEES		(58,526)	(55,714)	(57,359)	(57,360)	(1,645)		
RECOVERIE	s	(8,700)	(7,500)	(7,500)	(7,500)			
	SUBSIDIES / REBATES	(2,273)	(3,500)	(2,500)	(3,500)	1,000		
	S / FUNDRAISING	(608)			(-,,	_,		
	- ,	(356,422)	(353,263)	(375,691)	(377,362)	(22,428)	-	
EXPENSE							•	
SALARIES, \	WAGES & BENEFITS	676,053	668,299	705,820	665,702	37,521	6%	
ADMINISTR	ATIVE EXPENSE	621	675	675	775			
OPERATING	S EXPENSE	12,234	13,655	14,825	18,977	1,170		
COMMUNI	CATIONS	8,199	7,990	7,240	7,991	(750)		
UTILITIES -	HEAT, HYDRO, WATER	201,128	202,519	212,226	205,886	9,707		
SUPPLIES		38,993	33,100	33,100	33,100			
PROGRAM	EXPENSES	9,007	15,350	19,600	19,600	4,250	28%	
MEETINGS,	CONFERENCES, TRAINING	4,032	4,750	4,750	4,750			
FUEL / TRA	NSPORTATION COSTS	16,039	18,575	19,775	19,775	1,200		
CONTRACT	ED SERVICES	9,654	7,160	7,160	7,160			
MARKETIN	G & PROMOTION	26,852	34,800	36,300	47,150	1,500		
GRANTS TC	VOLUNTEER ORGANIZATIONS	36,000	36,000	36,000	36,000			
LAND MAIN	ITENANCE & IMPROVEMENT	29,603	37,200	37,200	35,800			
EQUIP REP	AIRS & MAINTENANCE	70,035	79,703	80,200	81,400	497		
BLDG REPA	IRS & MAINTENANCE	31,282	32,675	37,675	32,999	5,000	15%	
SNOW REM	10VAL AND SANDING	7,935	18,300	18,300	17,400			
	NCE CONTRACTS	24,655	20,250	31,198	31,248	10,948	54%	
		1,202,322	1,231,001	1,302,044	1,265,712	71,043		
NET OPERATING	G (REVENUE) EXPENSE	845,900	877,738	926,353	888,350	48,615		
							-	
OTHER		276 740	276 746			00 -0-		
TRANSFER	TO RESERVES & RES FUNDS	376,710	376,710	475,210	444,210	98,500	26%	
		376,680	376,710	475,210	444,210	98,500	-	
		1,222,580	1,254,448	1,401,563	1,332,560	147,115	•	
SUMMARY OF A	ALL PARKS ACTIVITIES:							
	ADMINISTRATION			128,385				
	ARENA			549,081				
	PARKS			536,015				
	PARKS PROGRAMS			23,380				
	CAMI PARKS / SUZUKI HOUSE			164,702				
			_	1,401,563				
			=	1,101,303				

		n of Ingersoll					
		Draft Budget	l .				
	Janu	ary 13, 2016			Change 2	015 to 201	6
DEPARTMENT: PARKS AND ARENA	YTD Actual	Budg	et	Projection		% if > \$2,500	.0
ACTIVITY: ADMINISTRATION	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE							
DONATIONS / FUNDRAISING	(108)						
	(108)						
EXPENSE							
SALARIES, WAGES & BENEFITS	99,714	114,010	70,870	71,500	(43,140)	38%	(1
ADMINISTRATIVE EXPENSE	198	75	75	75			
OPERATING EXPENSE		100	100	100			
COMMUNICATIONS	591	840	840	840			
PROGRAM EXPENSES	2,594	6,650	10,900	10,900	4,250	64%	(2
MEETINGS, CONFERENCES, TRAINING	1,437	1,500	1,500	1,500			
FUEL / TRANSPORTATION COSTS	600	300	1,500	1,500	1,200		
MARKETING & PROMOTION	22,779	25,000	27,000	38,350	2,000		(3
EQUIP REPAIRS & MAINTENANCE	76	100	100	100			
	127,988	148,575	112,885	124,865	(35,690)		
NET OPERATING (REVENUE) EXPENSE	127,881	148,575	112,885	124,865	(35,690)		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	10,500	10,500	15,500	53,000	5,000	48%	(4
	10,500	10,500	15,500	53,000	5,000		
	138,381	159,075	128,385	177,865	(30,690)		
EXPLANATION OF CHANGE:				IN	ICLUDES DEP	ARTMENTS	5:
(1) Savings due to a new employment contra	ct				5000-4000		

(3) Two additional publications of Community Magazine

(4) Add \$5K to Admin Recreational Reserve

		Draft Budget	:				
	Janu	ary 13, 2016			Change	015 40 201	_
DEPARTMENT: PARKS AND ARENA	YTD Actual	Budg	ot	Projection	(fav)	2015 to 201 % if > \$2,500	
ACTIVITY: ARENA	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE							
SALE OF GOODS OR SERVICES	(24,892)	(26,000)	(26,000)	(26,000)			
ICE RENTAL	(226,217)	(226,549)	(248,932)	(249,000)	(22,383)	10%	(1
RENT / LEASES	(1,556)	(8,200)	(6,700)	(7,200)	1,500		
USER FEES	(8,570)	(7,354)	(7,999)	(8,000)	(645)		
	(261,236)	(268,103)	(289,631)	(290,200)	(21,528)		
EXPENSE	<u> </u>			<u></u>		•	
SALARIES, WAGES & BENEFITS	233,498	205,008	282,000	234,820	76,992	38%	(2
ADMINISTRATIVE EXPENSE	277	400	400	500			-
OPERATING EXPENSE	5,291	5,050	5,470	6,843	420		
COMMUNICATIONS	3,891	2,100	2,100	2,100			
UTILITIES - HEAT, HYDRO, WATER	90,214	96,100	98,633	98,900	2,533		
SUPPLIES	14,008	13,100	13,100	13,100			
MEETINGS, CONFERENCES, TRAINING	928	1,750	1,750	1,750			
FUEL / TRANSPORTATION COSTS	1,716	3,275	3,275	3,275			
MARKETING & PROMOTION		500	500	500			
EQUIP REPAIRS & MAINTENANCE	14,844	23,000	21,000	21,000	(2,000)		
BLDG REPAIRS & MAINTENANCE	20,046	15,575	15,575	15,809			
SNOW REMOVAL AND SANDING	3,730	8,400	8,400	8,400			
MAINTENANCE CONTRACTS	15,274	11,700	16,799	16,799	5,099	44%	(3
	403,715	385,958	469,002	423,796	83,044		
NET OPERATING (REVENUE) EXPENSE	142,480	117,855	179,371	133,596	61,516		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	321,210	321,210	369,710	311,210	48,500	15%	(4
	321,210	321,210	369,710	311,210	48,500		
	463,690	439,065	549,081	444,806	110,016		
EXPLANATION OF CHANGE:(1) New sports groups and increase in ice fee(2) Add one new temp position (succession position)				IN	ICLUDES DEP 5000-6020	ARTMENTS	::

(3) Reallocate chemical treatment contract from repair and maintenance account

(4) Increase contribution to reserves by savings from the new employment contract

					Change 2	2015 to 2016
DEPARTMENT: PARKS AND ARENA	YTD Actual	Budge	et	Projection	(fav)	% if > \$2,500
ACTIVITY: PARKS	2015	2015	2016	2017	unfav	& +/- 5% re
REVENUE						
USER FEES	(24,425)	(20,800)	(21,800)	(21,800)	(1,000)	
RECOVERIES	(8,700)	(7,500)	(7,500)	(7,500)		
GRANTS / SUBSIDIES / REBATES	(2,273)	(3,500)	(2,500)	(3,500)	1,000	
	(35,398)	(31,800)	(31,800)	(32,800)		-
XPENSE				i		-
SALARIES, WAGES & BENEFITS	308,866	309,650	315,410	320,723	5,760	
ADMINISTRATIVE EXPENSE	146	200	200	200		
OPERATING EXPENSE	6,943	7,455	8,205	10,980	750	
COMMUNICATIONS	3,718	5,000	4,250	5,000	(750)	
UTILITIES - HEAT, HYDRO, WATER	37,917	33,950	38,200	32,700	4,250	13%
PROGRAM EXPENSES	4,663	4,700	4,700	4,700		
MEETINGS, CONFERENCES, TRAINING	1,667	1,500	1,500	1,500		
FUEL / TRANSPORTATION COSTS	13,723	15,000	15,000	15,000		
MARKETING & PROMOTION	1,283	5,300	5,300	4,300		
LAND MAINTENANCE & IMPROVEMENT	29,337	33,200	33,200	30,800		
EQUIP REPAIRS & MAINTENANCE	36,880	36,300	36,300	37,500		
BLDG REPAIRS & MAINTENANCE	7,014	11,100	11,100	11,100		
SNOW REMOVAL AND SANDING		900	900			
MAINTENANCE CONTRACTS	3,735	3,550	3,550	3,600		
	455,893	467,805	477,815	478,103	10,010	-
NET OPERATING (REVENUE) EXPENSE	420,495	436,005	446,015	445,303	10,010	-
DTHER						
TRANSFER TO RESERVES & RES FUNDS	37,000	37,000	90,000	80,000	53,000	143% (
	37,000	37,000	90,000	80,000	53,000	- ·
	457,495	473,005	536,015	525,303	63,010	

	2016	n of Ingersoll Draft Budget ary 13, 2016					
		•	- 4	Puelestien		2015 to 201	6
DEPARTMENT: PARKS AND ARENA ACTIVITY: PARKS PROGRAMS	YTD Actual 2015	Budg 2015	et 2016	Projection 2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(23,610)	(16,500)	(16,500)	(16,500)			
USER FEES	(5,531)	(7,560)	(7,560)	(7,560)			
DONATIONS / FUNDRAISING	(500)						
	(29,641)	(24,060)	(24,060)	(24,060)			
EXPENSE						•	
SALARIES, WAGES & BENEFITS	7,657	9,001	11,680	12,459	2,679	30%	(1)
OPERATING EXPENSE		1,050	1,050	1,054			
COMMUNICATIONS		50	50	51			
SUPPLIES	24,986	20,000	20,000	20,000			
PROGRAM EXPENSES	1,750	4,000	4,000	4,000			
CONTRACTED SERVICES	9,654	7,160	7,160	7,160			
MARKETING & PROMOTION	2,790	4,000	3,500	4,000	(500)		
	46,837	45,261	47,440	48,723	2,179		
NET OPERATING (REVENUE) EXPENSE	17,196	21,201	23,380	24,663	2,179		
OTHER							
	(30)						
	17,166	21,201	23,380	24,663	2,179		
EXPLANATION OF CHANGE:				IN	ICLUDES DEP	ARTMENTS	:
(1) Fastival of Lights, add staff time to set	up and take down the o	display			5000-6051		
					5000-6100		
					5000-6110		

			n of Ingersoll Draft Budget					
			Draft Budget ary 13, 2016					
		Janu	ary 15, 2010			Change 2	2015 to 201	6
DEPARTMENT:	PARKS AND ARENA	YTD Actual	Budg	et	Projection		% if > \$2,500	<u> </u>
ACTIVITY:	CAMI PARKS / SUZUKI HOUSE	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE								
RENT / LEA	SES	(10,040)	(9,300)	(10,200)	(10,302)	(900)		
USER FEES		(20,000)	(20,000)	(20,000)	(20,000)	(500)		
002111220		(30,040)	(29,300)	(30,200)	(30,302)	(900)		
EXPENSE		(00,0.0)	(==),000)	(00)=00/	(00,002)	(300)		
	WAGES & BENEFITS	26,318	30,630	25,860	26,200	(4,770)	16%	(1
	HEAT, HYDRO, WATER	72,997	72,469	75,393	74,286	2,924		(-
	O VOLUNTEER ORGANIZATIONS	36,000	36,000	36,000	36,000			
LAND MAII	NTENANCE & IMPROVEMENT	266	4,000	4,000	5,000			
EQUIP REP	AIRS & MAINTENANCE	18,235	20,303	22,800	22,800	2,497		
BLDG REPA	AIRS & MAINTENANCE	4,223	6,000	11,000	6,090	5,000	83%	(2
SNOW REN	IOVAL AND SANDING	4,205	9,000	9,000	9,000			
MAINTENA	ANCE CONTRACTS	5,646	5,000	10,849	10,849	5,849	117%	(3
		167,889	183,402	194,902	190,225	11,500		
NET OPERATIN	G (REVENUE) EXPENSE	137,849	154,102	164,702	159,923	10,600		
OTHER								
TRANSFER	TO RESERVES & RES FUNDS	8,000	8,000			(8,000)	100%	(4
		8,000	8,000			(8,000)	,	
		145,849	162,102	164,702	159,923	2,600		
EXPLANATION	OF CHANGE:				IN		ARTMENTS	:
	location between department					5000-6030		-
.,	ent of Domestic Hot Water Tank V	'ent				5000-6040		
(3) Exterior W	alls Structural Investigation on to Parks Facility Transfer to Re							

SALE OF GOODS OR SERVICES (4,154) (4,000) (4,000) (4,000) RENT / LEASES (19,666) (12,625) (22,130) (122,100) (122,100) USER FEES (97,42) (99,287) (98,213) (98,060) 1,074 MEMBERSHIPS (120,963) (122,100) (122,100) (122,100) GRANTS / SUBSIDIES / REBATES (9,383) (6,924) (9,936) (3,012) 44% PROGRAM REVENUES (264,444) (264,232) (269,647) (27,1841) (5,415) DONATIONS / FUNDRAISING (1,225) (2,700) (900) 2,700 100% FENSE (517,691) (511,868) (526,076) (531,544) (14,208) COMMUNICATIONS 9,121 10,000 10,000 2,500 12% COMMUNICATIONS 9,121 10,000 10,000 UTILITIES - HEAT, HVDRO, WATER 14,467 153,110 153,073 158,052 (37)				n of Ingersol					
PARTMENT: VICTORIA PARK COMMUNITY CENTRE YTD Actual Budget Projection (fav) % if >52,500 ITVITY: TOTAL ALL ACTIVITIES 2015 2016 2017 unfav & if >52,500 VENUE SALE OF GOODS OR SERVICES (4,154) (4,000) (4,000) (24,707) (9,555) 76% USER FEES (19,742) (99,287) (98,213) (98,060) 1,074 MEMBERSHIPS (120,963) (122,100) (122,100) (12,210) (12,210) 1 GRANTS / SUBSIDES / REBATES (9,383) (6,924) (9,936) (3,012) 44% PROGRAM REVENUES (264,444) (264,232) (26,647) (27,1841) (5,415) DONATIONS / FUNDRAISING (1,225) (2,700)				-					
PARTMENT: VICTORIA PARK COMMUNITY CENTRE YTD Actual Budget Projection (fav) % if > 52,500 TNUT: TOTAL ALL ACTIVITIES 2015 2016 2017 unfav & if > 52,500 VENUE SALE OF GOODS OR SERVICES (4,154) (4,000) (4,000) (-0.000) RENT / LEASES (19,666) (12,625) (22,180) (24,707) (9,555) 76% USER FEES (97,492) (99,287) (98,213) (98,060) 1,074 RECOVERIS (364) -			Jani	uary 13, 2016			Channe a	045 +- 204	_
TIVITY: TOTAL ALL ACTIVITIES 2015 2016 2017 unfav & +/- 5% re SALE OF GOODS OR SERVICES (4,154) (4,000) (4,000) (4,000) - RENT / LEASES (19,666) (12,625) (22,180) (24,707) (9,555) 76% USER FEES (97,492) (99,287) (98,613) (98,060) 1,074 MEMBERSHIPS (120,963) (122,100) (122,100) - - - GRANT S, SUBSIDIES / REBATES (9,383) (6,924) (9,936) (9,936) (3,012) 44% PROGRAM REVENUES (264,444) (264,232) (269,647) (271,841) (5,415) ONATIONS / FUNDRAISING (1,225) (2,700) - (900) 2,700 100% SALARIES, WAGES & BENEFITS 930,147 914,783 917,010 926,308 2,227 ADMINISTRATIVE EXPENSE 13,020 19,586 22,086 21,150 2,500 OPERATING EXPENSE 13,491 15,576 15,052 (37) UILUTES- HEAT, HYD			VTD Actual	Buda	rot	Projection			b
VENUE SALE OF GOODS OR SERVICES (4,154) (4,000) (4,000) (4,000)			, ,			-			re
SALE OF GOODS OR SERVICES (4,154) (4,000) (4,000) (4,000) RENT / LEASES (19,666) (12,625) (22,130) (122,100) (122,100) USER FEES (97,492) (99,287) (98,213) (98,060) 1,074 MEMBERSHIPS (120,963) (122,100) (122,100) (122,100) GRANTS / SUBSIDIES / REBATES (9,383) (6,924) (9,936) (3,012) 44% PROGRAM REVENUES (264,444) (264,222) (269,647) (27,1841) (5415) DONATIONS / FUNDRAISING (1,225) (2,700) (900) 2,700 100% FENSE (517,691) (511,868) (526,076) (531,544) (14,208) COMMUNICATIONS 930,147 914,783 917,010 926,308 2,227 ADMINISTRATIVE EXPENSE 13,482 21,540 18,940 18,938 (2,600) 12% COMMUNICATIONS 9,121 10,000 10,000 <th>ACHIVITI.</th> <th></th> <th>2015</th> <th>2015</th> <th>2010</th> <th>2017</th> <th>uniav</th> <th>a +/- 5%</th> <th>10</th>	ACHIVITI.		2015	2015	2010	2017	uniav	a +/- 5%	10
SALE OF GOODS OR SERVICES (4,154) (4,000) (4,000) (4,000) RENT / LEASES (19,666) (12,625) (22,130) (122,100) (122,100) USER FEES (97,492) (99,287) (98,213) (98,060) 1,074 MEMBERSHIPS (120,963) (122,100) (122,100) (122,100) GRANTS / SUBSIDIES / REBATES (9,383) (6,924) (9,936) (3,012) 44% PROGRAM REVENUES (264,444) (264,222) (269,647) (27,1841) (5415) DONATIONS / FUNDRAISING (1,225) (2,700) (900) 2,700 100% FENSE (517,691) (511,868) (526,076) (531,544) (14,208) COMMUNICATIONS 930,147 914,783 917,010 926,308 2,227 ADMINISTRATIVE EXPENSE 13,482 21,540 18,940 18,938 (2,600) 12% COMMUNICATIONS 9,121 10,000 10,000 <td>REVENUE</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	REVENUE								
RENT / LEASES (19,666) (12,625) (22,180) (24,707) (9,555) 76% USER FEES (97,492) (99,287) (98,213) (98,060) 1,074 MEMDERSHIPS (120,963) (122,100) (122,100) (122,100) RECOVERES (364) GRANTS / SUBSIDIES / REBATES (9,383) (6,924) (9,936) (9,936) (3,012) 44% PROGRAM REVENUES (264,444) (264,232) (269,647) (271,841) (5,415) DONATIONS / FUNDRAISING (1,225) (2,700) (900) 2,700 100% SALARES, WAGES & BENEFITS 930,147 914,783 917,010 926,308 2,227 ADMINISTRATIVE EXPENSE 13,020 19,586 22,086 21,150 2,500 OPERATING EXPENSE 13,482 21,540 18,940 18,938 (2,600) 12% COMMUNICATIONS 9,121 10,000 10,000 1275 137 <td></td> <td>OODS OR SERVICES</td> <td>(4.154)</td> <td>(4.000)</td> <td>(4.000)</td> <td>(4.000)</td> <td></td> <td></td> <td></td>		OODS OR SERVICES	(4.154)	(4.000)	(4.000)	(4.000)			
USER FEES (97,492) (99,287) (98,213) (98,060) 1,074 MEMBERSHIPS (120,963) (122,100) (122,100) (122,100) RECOVERIES (364) - - GRANTS / SUBSIDIES / REBATES (9,383) (6,924) (9,936) (9,936) (3,012) 44% PROGRAM REVENUES (264,444) (264,232) (269,647) (271,841) (5,415) DONATIONS / FUNDRAISING (1,225) (2,700) - (900) 2,700 100% FENSE (517,691) (511,868) (526,076) (531,544) (14,208) OPERATING EXPENSE 13,020 19,586 22,086 21,150 2,500 OPERATING EXPENSE 13,442 21,540 18,940 18,938 (2,600) 12% COMMUNICATIONS 9,121 10,000 10,000 - - - - - - - - - - - - - - <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td>(9.555)</td><td>76%</td><td></td></t<>							(9.555)	76%	
MEMBERSHIPS (120,963) (122,100) (122,100) (RECOVERIES (364) - - - - GRANTS / SUBSIDIES / REBATES (9,383) (6,924) (9,936) (9,936) (3,012) 44% PROGRAM REVENUES (264,444) (264,232) (27,00) - (900) 2,700 100% PENGER (517,691) (511,868) (526,076) (531,544) (14,208) PENSE (517,691) (511,868) (526,076) (531,544) (14,208) OPERATING EXPENSE 13,020 19,586 22,086 21,150 2,500 OPERATING EXPENSE 13,042 21,540 18,940 18,938 (2600) 12% COMMUNCATIONS 9,121 10,000 10,000 - - - - - UTILITIES - HEAT, HYDRO, WATER 14,467 153,110 153,073 158,052 (37) SUPPLIES 11,695 17,160 15,272 17,182 (1888) PROGRAM			,			,	,		
RECOVERIES (364) -		HIPS							
GRANTS / SUBSIDIES / REBATES (9,383) (6,924) (9,936) (9,936) (3,012) 44% PROGRAM REVENUES (264,444) (264,232) (269,647) (271,841) (5,415) DONATIONS / FUNDRAISING (1,225) (2,700) (900) 2,700 100% SALARIES, WAGES & BENEFITS 930,147 914,783 917,010 926,308 2,227 ADMINISTRATIVE EXPENSE 13,020 19,586 22,086 21,150 2,500 OPENATING EXPENSE 13,020 19,586 22,086 21,150 2,500 OPENATING EXPENSE 13,422 15,540 18,940 18,938 (2,600) 12% COMMUNICATIONS 9,121 10,000 10,000 - 11 SUPPLIES 11,695 17,160 15,272 17,182 (1,888) PROGRAM EXPENSES 13,491 15,556 15,666 15,754 110 MEETINGS, CONFERENCES, TRAINING 2,836 4,972 5,172 4,980 200			,		(,,, 	(
PROGRAM REVENUES (264,444) (264,232) (269,647) (271,841) (5,415) DONATIONS / FUNDRAISING (1,225) (2,700) - (900) 2,700 100% YENSE (517,691) (511,868) (526,076) (531,544) (14,208) YENSE 30,0147 914,783 917,010 926,308 2,227 ADMINISTRATIVE EXPENSE 13,020 19,586 22,086 21,150 2,500 OPERATING EXPENSE 13,482 21,540 18,940 18,938 (2,600) 12% COMMUNICATIONS 9,121 10,000 10,000			• •	(6.924)	(9,936)	(9,936)	(3.012)	44%	
DONATIONS / FUNDRAISING (1,225) (2,700) - (900) 2,700 100% PENSE (517,691) (511,868) (526,076) (531,544) (14,208) 100% SALARIES, WAGES & BENEFITS 930,147 914,783 917,010 926,308 2,227 ADMINISTRATIVE EXPENSE 13,020 19,586 22,086 21,150 2,500 0 OPERATING EXPENSE 13,482 21,540 18,940 18,938 (2,600) 12% COMMUNICATIONS 9,121 10,000 10,000 - - 12% SUPPLIES 11,695 17,160 15,272 17,182 (1,888) PROGRAM EXPENSES 13,491 15,556 15,666 15,754 110 MEETINGS, CONFERENCES, TRAINING 2,836 4,972 5,172 4,980 200 FUEL / TRANSPORTATION COSTS 473 1,860 1,875 - - CONTRACTED SERVICES 3,112 4,992 3,750 4,992 (1,242) MARKETING & PROMOTION		•				,			
Image: Set of the set					(205)0477			100%	
PERSE 1 <th1< th=""> 1 <th1< th=""> <th1< th=""></th1<></th1<></th1<>	DONATION	-			(526.076)			. 100/0	
SALARIES, WAGES & BENEFITS 930,147 914,783 917,010 926,308 2,227 ADMINISTRATIVE EXPENSE 13,020 19,586 22,086 21,150 2,500 OPERATING EXPENSE 13,482 21,540 18,940 18,938 (2,600) 12% COMMUNICATIONS 9,121 10,000 10,000 UTILITIES - HEAT, HYDRO, WATER 144,467 153,110 158,052 (37) SUPPLIES 11,695 17,160 15,272 17,182 (1,888) PROGRAM EXPENSES 13,491 15,556 15,666 15,754 110 MEETINGS, CONFERENCES, TRAINING 2,836 4,972 5,172 4,980 200 FUEL / TRANSPORTATION COSTS 473 1,860 1,860 1,875 CONTRACTED SERVICES 3,112 4,992 3,750 4,992 (1,242) MARKETING & PROMOTION 1,769 1,400 1,400 2,403 EQUIP REPAIRS & MAINTENANCE 39,975 57,600 52,050 (600) BLDG REPAIRS & MAINTENANCE 12,768	EXPENSE	-	(517,051)	(311,000)	(320,070)	(331,344)	(14,200)		
ADMINISTRATIVE EXPENSE 13,020 19,586 22,086 21,150 2,500 OPERATING EXPENSE 13,482 21,540 18,940 18,938 (2,600) 12% COMMUNICATIONS 9,121 10,000 10,000 12% UTILITIES - HEAT, HYDRO, WATER 144,467 153,110 153,073 158,052 (37) SUPPLIES 11,695 17,160 15,272 17,182 (1,888) PROGRAM EXPENSES 13,491 15,556 15,666 15,754 110 MEETINGS, CONFERENCES, TRAINING 2,836 4,972 5,172 4,980 200 FUEL / TRANSPORTATION COSTS 473 1,860 1,860 1,875 CONTRACTED SERVICES 3,112 4,992 3,750 4,992 (1,242) MARKETING & PROMOTION 1,769 1,400 1,400 2,403 EQUIP REPAIRS & MAINTENANCE 39,975 57,600 57,000 52,050 (600) BLDG REPAIRS & MAINTENANCE 12,768 19,750 21,750 20,757 2,000 SNOW REMOVAL AND SANDING		NAGES & BENEFITS	930 147	914 783	917.010	926 308	2 227		
OPERATING EXPENSE 13,482 21,540 18,940 18,938 (2,600) 12% COMMUNICATIONS 9,121 10,000 10,000 UTILITIES - HEAT, HYDRO, WATER 144,467 153,110 153,073 158,052 (37) SUPPLIES 11,695 17,160 15,272 17,182 (1,888) PROGRAM EXPENSES 13,491 15,556 15,666 15,754 110 MEETINGS, CONFERENCES, TRAINING 2,836 4,972 5,172 4,980 200 FUEL / TRANSPORTATION COSTS 473 1,860 1,875 CONTRACTED SERVICES 3,112 4,992 3,750 4,992 (1,242) MARRETING & PROMOTION 1,769 1,400 1,400 2,403 EQUIP REPAIRS & MAINTENANCE 12,768 19,750 21,750 20,757 2,000 SNOW REMOVAL AND SANDING 4,210 10,000 10,000 - MAINTENANCE CONTRACTS 18,270 18,000 18,0				-	-				
COMMUNICATIONS 9,121 10,000 10,000 UTILITIES - HEAT, HYDRO, WATER 144,467 153,110 153,073 158,052 (37) SUPPLIES 11,695 17,160 15,272 17,182 (1,888) PROGRAM EXPENSES 13,491 15,556 15,666 15,754 110 MEETINGS, CONFERENCES, TRAINING 2,836 4,972 5,172 4,980 200 FUEL / TRANSPORTATION COSTS 473 1,860 1,860 1,875 CONTRACTED SERVICES 3,112 4,992 3,750 4,992 (1,242) MARKETING & PROMOTION 1,769 1,400 2,403 EQUIP REPAIRS & MAINTENANCE 39,975 57,600 57,000 52,050 (600) BLDG REPAIRS & MAINTENANCE 12,768 19,750 21,750 20,757 2,000 SNOW REMOVAL AND SANDING 4,210 10,000 10,000 - MAINTENANCE CONTRACTS 18,270 18,000 18,000 - <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td>17%</td> <td></td>					-			17%	
UTILITIES - HEAT, HYDRO, WATER 144,467 153,110 153,073 158,052 (37) SUPPLIES 11,695 17,160 15,272 17,182 (1,888) PROGRAM EXPENSES 13,491 15,556 15,666 15,754 110 MEETINGS, CONFERENCES, TRAINING 2,836 4,972 5,172 4,980 200 FUEL / TRANSPORTATION COSTS 473 1,860 1,860 1,875 CONTRACTED SERVICES 3,112 4,992 3,750 4,992 (1,242) MARKETING & PROMOTION 1,769 1,400 1,400 2,403 EQUIP REPAIRS & MAINTENANCE 39,975 57,600 57,000 52,050 (600) BLD REPAIRS & MAINTENANCE 12,768 19,750 21,750 20,757 2,000 SNOW REMOVAL AND SANDING 4,210 10,000 10,000 MAINTENANCE CONTRACTS 18,270 18,000 18,000 I,218,834 1,270,309 1,270,979 1,282,440 670 TO PERATING (REVENUE) EXPENSE 701,143 758,441					-			12/0	
SUPPLIES 11,695 17,160 15,272 17,182 (1,888) PROGRAM EXPENSES 13,491 15,556 15,666 15,754 110 MEETINGS, CONFERENCES, TRAINING 2,836 4,972 5,172 4,980 200 FUEL / TRANSPORTATION COSTS 473 1,860 1,860 1,875 CONTRACTED SERVICES 3,112 4,992 3,750 4,992 (1,242) MARKETING & PROMOTION 1,769 1,400 1,400 2,403 EQUIP REPAIRS & MAINTENANCE 39,975 57,600 57,000 52,050 (600) BLDG REPAIRS & MAINTENANCE 12,768 19,750 21,750 20,757 2,000 SNOW REMOVAL AND SANDING 4,210 10,000 10,000 10,000 MAINTENANCE CONTRACTS 18,270 18,000 18,000 1,218,834 1,270,309 1,270,979 1,282,440 670 T OPERATING (REVENUE) EXPENSE 701,143 758,441 744,903 750,896 (13				-	-		(37)		
PROGRAM EXPENSES 13,491 15,556 15,666 15,754 110 MEETINGS, CONFERENCES, TRAINING 2,836 4,972 5,172 4,980 200 FUEL / TRANSPORTATION COSTS 473 1,860 1,860 1,875 CONTRACTED SERVICES 3,112 4,992 3,750 4,992 (1,242) MARKETING & PROMOTION 1,769 1,400 1,400 2,403 EQUIP REPAIRS & MAINTENANCE 39,975 57,600 57,000 52,050 (600) BLDG REPAIRS & MAINTENANCE 12,768 19,750 21,750 20,757 2,000 SNOW REMOVAL AND SANDING 4,210 10,000 10,000 MAINTENANCE CONTRACTS 18,270 18,000 18,000 MAINTENANCE CONTRACTS 1,218,834 1,270,309 1,270,979 1,282,440 670 HER TRANSFER TO RESERVES & RES FUNDS 16,000 16,000 50,000 14,000 34,000 213%			-		-				
MEETINGS, CONFERENCES, TRAINING 2,836 4,972 5,172 4,980 200 FUEL / TRANSPORTATION COSTS 473 1,860 1,860 1,875 CONTRACTED SERVICES 3,112 4,992 3,750 4,992 (1,242) MARKETING & PROMOTION 1,769 1,400 1,400 2,403 EQUIP REPAIRS & MAINTENANCE 39,975 57,600 57,000 52,050 (600) BLDG REPAIRS & MAINTENANCE 12,768 19,750 21,750 20,757 2,000 SNOW REMOVAL AND SANDING 4,210 10,000 10,000 MAINTENANCE CONTRACTS 18,270 18,000 18,000 TOPERATING (REVENUE) EXPENSE 701,143 758,441 744,903 750,896 (13,538) HER TRANSFER TO RESERVES & RES FUNDS 16,000 16,000 50,000 14,000 34,000 213%		FYDENSES							
FUEL / TRANSPORTATION COSTS 473 1,860 1,860 1,875 CONTRACTED SERVICES 3,112 4,992 3,750 4,992 (1,242) MARKETING & PROMOTION 1,769 1,400 1,400 2,403 EQUIP REPAIRS & MAINTENANCE 39,975 57,600 57,000 52,050 (600) BLDG REPAIRS & MAINTENANCE 12,768 19,750 21,750 20,757 2,000 SNOW REMOVAL AND SANDING 4,210 10,000 10,000 MAINTENANCE CONTRACTS 18,270 18,000 18,000 TOPERATING (REVENUE) EXPENSE 701,143 758,441 744,903 750,896 (13,538) HER TRANSFER TO RESERVES & RES FUNDS 16,000 16,000 50,000 14,000 34,000 213%									
CONTRACTED SERVICES 3,112 4,992 3,750 4,992 (1,242) MARKETING & PROMOTION 1,769 1,400 1,400 2,403 EQUIP REPAIRS & MAINTENANCE 39,975 57,600 57,000 52,050 (600) BLDG REPAIRS & MAINTENANCE 12,768 19,750 21,750 20,757 2,000 SNOW REMOVAL AND SANDING 4,210 10,000 10,000 MAINTENANCE CONTRACTS 18,270 18,000 18,000 TOPERATING (REVENUE) EXPENSE 701,143 758,441 744,903 750,896 (13,538) HER 16,000 16,000 50,000 14,000 34,000 213%				-	-		200		
MARKETING & PROMOTION 1,769 1,400 1,400 2,403 EQUIP REPAIRS & MAINTENANCE 39,975 57,600 57,000 52,050 (600) BLDG REPAIRS & MAINTENANCE 12,768 19,750 21,750 20,757 2,000 SNOW REMOVAL AND SANDING 4,210 10,000 10,000 MAINTENANCE CONTRACTS 18,270 18,000 18,000 TOPERATING (REVENUE) EXPENSE 701,143 758,441 744,903 750,896 (13,538) HER TRANSFER TO RESERVES & RES FUNDS 16,000 16,000 50,000 14,000 34,000 213%	-				-		(1 242)		
EQUIP REPAIRS & MAINTENANCE 39,975 57,600 57,000 52,050 (600) BLDG REPAIRS & MAINTENANCE 12,768 19,750 21,750 20,757 2,000 SNOW REMOVAL AND SANDING 4,210 10,000 10,000 18,000 18,000 MAINTENANCE CONTRACTS 18,270 18,000 18,000 TOPERATING (REVENUE) EXPENSE 701,143 758,441 744,903 750,896 (13,538) HER TRANSFER TO RESERVES & RES FUNDS 16,000 16,000 50,000 14,000 34,000 213%					-		(1,242)		
BLDG REPAIRS & MAINTENANCE 12,768 19,750 21,750 20,757 2,000 SNOW REMOVAL AND SANDING 4,210 10,000 10,000 10,000 MAINTENANCE CONTRACTS 18,270 18,000 18,000 18,000 1,218,834 1,270,309 1,270,979 1,282,440 670 T OPERATING (REVENUE) EXPENSE 701,143 758,441 744,903 750,896 (13,538) HER TRANSFER TO RESERVES & RES FUNDS 16,000 16,000 50,000 14,000 34,000 213%				-	-				
SNOW REMOVAL AND SANDING 4,210 10,000 10,000 MAINTENANCE CONTRACTS 18,270 18,000 18,000 18,000 1,218,834 1,270,309 1,270,979 1,282,440 670 T OPERATING (REVENUE) EXPENSE 701,143 758,441 744,903 750,896 (13,538) HER TRANSFER TO RESERVES & RES FUNDS 16,000 16,000 50,000 14,000 34,000 213%	-								
MAINTENANCE CONTRACTS 18,270 18,000 18,000 18,000 1,218,834 1,270,309 1,270,979 1,282,440 670 T OPERATING (REVENUE) EXPENSE 701,143 758,441 744,903 750,896 (13,538) HER TRANSFER TO RESERVES & RES FUNDS 16,000 16,000 50,000 14,000 34,000 213%							2,000		
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T OPERATING (REVENUE) EXPENSE 701,143 758,441 744,903 750,896 (13,538) HER TRANSFER TO RESERVES & RES FUNDS 16,000 16,000 50,000 14,000 34,000 213% 16,000 16,000 50,000 14,000 34,000 213%	MAINTENA	INCE CONTRACTS						•	
HER 16,000 16,000 50,000 14,000 34,000 213% TRANSFER TO RESERVES & RES FUNDS 16,000 16,000 50,000 14,000 34,000 213%		-	1,218,834	1,270,309	1,270,979	1,282,440	670		
TRANSFER TO RESERVES & RES FUNDS 16,000 16,000 50,000 14,000 34,000 213% 16,000 16,000 50,000 14,000 34,000 213%	NET OPERATING	G (REVENUE) EXPENSE	701,143	758,441	744,903	750,896	(13,538)		
16,000 16,000 50,000 14,000 34,000	OTHER								
	TRANSFER	TO RESERVES & RES FUNDS	16,000	16,000	50,000	14,000	34,000	213%	
		-	16,000	16,000	50,000	14,000	34,000		
<u>717,143</u> 774,441 794,903 764,896 20,462		=	717,143	774,441	794,903	764,896	20,462		
<u>717,143</u> 774,441 794,903 764,896 20,462	MAINTENA NET OPERATING OTHER	NCE CONTRACTS - G (REVENUE) EXPENSE	18,270 1,218,834 701,143 16,000 16,000	18,000 1,270,309 758,441 16,000 16,000	18,000 1,270,979 744,903 50,000 50,000	18,000 1,282,440 750,896 14,000 14,000	(13,538) 34,000 34,000		-
	SUMMARY OF A		CENTRE ACTIVIT	'IES:	151,476				
MMARY OF ALL VICTORIA PARK COMMUNITY CENTRE ACTIVITIES: ADMINISTRATION 151.476					-				
ADMINISTRATION 151,476					-				
ADMINISTRATION 151,476 AQUATICS 98,035					-				
ADMINISTRATION 151,476 AQUATICS 98,035 FITNESS 5,174									
ADMINISTRATION 151,476 AQUATICS 98,035 FITNESS 5,174 PROGRAMS 26,040		FACILITY		_					
ADMINISTRATION 151,476 AQUATICS 98,035 FITNESS 5,174 PROGRAMS 26,040 FACILITY 514,178				=	794,903				

		Janu	ary 13, 2016				
	Г					-	2015 to 2016
ACTIVITY:	VICTORIA PARK COMMUNITY CENTRE	YTD Actual 2015	Budge 2015	2016	Projection 2017	(fav) unfav	% if > \$2,500 & +/- 5% r
ACTIVITY.		2015	2013	2010	2017	uiilav	& +/- 5% I
REVENUE							
SALE OF GO	OODS OR SERVICES	(1,901)					
USER FEES		(685)	(500)	(500)	(500)		
RECOVERIE	S	(296)					
	-	(2,882)	(500)	(500)	(500)		-
EXPENSE	_						-
SALARIES, \	VAGES & BENEFITS	127,522	116,410	118,590	119,780	2,180	
ADMINISTR	ATIVE EXPENSE	13,020	19,586	22,086	21,150	2,500	
OPERATING	6 EXPENSE	812	600	600	600		
COMMUNI	CATIONS	9,121	10,000	10,000	10,000		
SUPPLIES		1,115					
PROGRAM	EXPENSES	33	100	100	100		
MEETINGS,	CONFERENCES, TRAINING	539	100	100	100		
FUEL / TRA	NSPORTATION COSTS		100	100	100		
MARKETIN	G & PROMOTION	884	200	200	200		
EQUIP REP	AIRS & MAINTENANCE		200	200	200		-
	-	153,045	147,296	151,976	152,230	4,680	-
NET OPERATING	G (REVENUE) EXPENSE	150,164	146,796	151,476	151,730	4,680	
OTHER	_						
	-						
	=	150,164	146,796	151,476	151,730	4,680	

		2016	n of Ingersoll Draft Budget ary 13, 2016					
			•			Change 2	015 to 201	6
DEPARTMENT	: VICTORIA PARK COMMUNITY CENTR AQUATICS	TTD Actual 2015	Budg 2015	et 2016	Projection 2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE								
-	OODS OR SERVICES		(1,000)	(1,000)	(1,000)			
RENT / LE		(15,841)	(1,000)	(15,255)	(1,000)	(3,230)	27%	(1)
USER FEES		(29,577)	(30,000)	(30,000)	(30,000)	(3,230)	2770	(1)
MEMBERS		(21,914)	(17,700)	(17,700)	(17,700)			
RECOVERI		(68)	(17)7007	(17), 66)	(17,700)			
	1 REVENUES	(147,788)	(144,203)	(148,368)	(148,660)	(4,165)		
	NS / FUNDRAISING	(1,225)	(2,700)		(900)	2,700	100%	(2
		(216,414)	(207,628)	(212,323)	(213,515)	(4,695)		(-
EXPENSE				<u> </u>				
SALARIES,	WAGES & BENEFITS	294,137	286,600	293,900	296,839	7,300		
OPERATIN	IG EXPENSE	3,208	6,460	3,860	3,756	(2,600)	40%	(3
SUPPLIES		2,521	6,000	4,400	6,000	(1,600)		
PROGRAM	1 EXPENSES	5,082	5,311	5,221	5,309	(90)		
MEETINGS	S, CONFERENCES, TRAINING	240	2,392	2,392	2,400			
FUEL / TR/	ANSPORTATION COSTS	181	385	385	400			
MARKETIN	NG & PROMOTION		200	200	203			
		305,368	307,348	310,358	314,907	3,010		
NET OPERATIN	NG (REVENUE) EXPENSE	88,955	99,720	98,035	101,392	(1,685)		
OTHER								
TRANSFER	R TO RESERVES & RES FUNDS				4,000			
					4,000			
		88,955	99,720	98,035	105,392	(1,685)		
(2) Reallocat	OF CHANGE: n pool rent rates re to Program Revenues ine with 2015 actuals				I	NCLUDES DEP, 5100-6060	ARTMENTS	.:

			n of Ingersoll Draft Budget				
			ary 13, 2016				
						Change 2	015 to 2016
DEPARTMENT:	VICTORIA PARK COMMUNITY CENTRE	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500
ACTIVITY:	FITNESS	2015	2015	2016	2017	unfav	& +/- 5% r
REVENUE							
USER FEES		(15,185)	(19,436)	(18,446)	(18,209)	990	
MEMBERSH	IIPS	(99,049)	(104,400)	(104,400)	(104,400)		
PROGRAM	REVENUES	(3,147)	(4,000)	(4,000)	(4,000)		
	-	(117,381)	(127,836)	(126,846)	(126,609)	990	
EXPENSE	-						
SALARIES, V	VAGES & BENEFITS	106,277	108,170	108,790	110,021	620	
OPERATING	EXPENSE	1,031	1,150	1,150	1,150		
SUPPLIES		999	1,550	1,550	1,550		
PROGRAM	EXPENSES		500	500	500		
MEETINGS,	CONFERENCES, TRAINING	1,296	1,480	1,680	1,480	200	
FUEL / TRAI	NSPORTATION COSTS	202	550	550	550		
CONTRACT	ED SERVICES	1,312	1,500	1,500	1,500		
MARKETING	3 & PROMOTION	325	300	300	300		
EQUIP REPA	AIRS & MAINTENANCE	1,779	7,000	6,000	7,000	(1,000)	
	-	113,222	122,200	122,020	124,051	(180)	
NET OPERATING	G (REVENUE) EXPENSE	(4,159)	(5,636)	(4,826)	(2,558)	810	
OTHER							
TRANSFER 1	TO RESERVES & RES FUNDS	8,000	8,000	10,000	10,000	2,000	
	-	8,000	8,000	10,000	10,000	2,000	
	-	3,841	2,364	5,174	7,442	2,810	
EXPLANATION C	= DF CHANGE:				 IN	NCLUDES DEP 5100-6070	ARTMENTS:

		Tow	n of Ingersoll					
		2016	Draft Budget	:				
		Janu	ary 13, 2016					
	_					Change 2	015 to 201	6
	VICTORIA PARK COMMUNITY CENTRE		Budg		Projection	(fav)	% if > \$2,500	
ACTIVITY:	PROGRAMS	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE								
USER FEES		(52,045)	(49,351)	(49,267)	(49,351)	84		
GRANTS / S	UBSIDIES / REBATES	(9,383)	(6,924)	(9,936)	(9,936)	(3,012)	44%	(1
PROGRAM I	•	(113,508)	(116,029)	(117,279)	(119,181)	(1,250)		`
	-	(174,936)	(172,304)	(176,482)	(178,468)	(4,178)		
EXPENSE	-							
SALARIES, V	VAGES & BENEFITS	185,071	174,853	179,090	180,860	4,237		
OPERATING	EXPENSE	709	1,490	1,490	1,490			
SUPPLIES		5,904	8,110	7,822	8,110	(288)		
PROGRAM I	EXPENSES	8,377	9,645	9,845	9,845	200		
MEETINGS,	CONFERENCES, TRAINING	160	700	700	700			
FUEL / TRAN	NSPORTATION COSTS	90	825	825	825			
CONTRACTE	ED SERVICES	1,800	3,492	2,250	3,492	(1,242)		
MARKETING	6 & PROMOTION	560	500	500	1,500			
	-	202,671	199,615	202,522	206,822	2,907		
NET OPERATING	G (REVENUE) EXPENSE	27,734	27,311	26,040	28,354	(1,271)		
OTHER								
	_							
	=	27,734	27,311	26,040	28,354	(1,271)		
EXPLANATION C (1) 2015 was b					II	NCLUDES DEP 5100-6090	ARTMENTS	:

			n of Ingersoll Draft Budget					
		Janu	ary 13, 2016					
	VICTORIA PARK COMMUNITY CENTRE	VTD Actual	Budg	et	Projection		015 to 201 % if > \$2,500	
ACTIVITY:	FACILITY	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE								
	DODS OR SERVICES	(2,253)	(3,000)	(3,000)	(3,000)			
RENT / LEA		(3,825)	(600)	(6,925)	(9,452)	(6,325)	1054%	(1
,	<u> </u>	(6,078)	(3,600)	(9,925)	(12,452)	(6,325)		(-
EXPENSE	-	<u> </u>	(-, -)	<u>, , , , , , , , , , , , , , , , , , , </u>		(-,)		
SALARIES,	WAGES & BENEFITS	217,141	228,750	216,640	218,808	(12,110)	5%	
OPERATING	G EXPENSE	7,721	11,840	11,840	11,942			
UTILITIES -	HEAT, HYDRO, WATER	144,467	153,110	153,073	158,052	(37)		
SUPPLIES		1,157	1,500	1,500	1,522			
MEETINGS	, CONFERENCES, TRAINING	600	300	300	300			
MARKETIN	G & PROMOTION		200	200	200			
EQUIP REP.	AIRS & MAINTENANCE	38,196	50,400	50,800	44,850	400		
BLDG REPA	IRS & MAINTENANCE	12,768	19,750	21,750	20,757	2,000		
SNOW REN	10VAL AND SANDING	4,210	10,000	10,000	10,000			
MAINTENA	NCE CONTRACTS	18,270	18,000	18,000	18,000			
	-	444,528	493,850	484,103	484,430	(9,747)		
	G (REVENUE) EXPENSE	438,450	490,250	474,178	471,978	(16,072)		
OTHER								
TRANSFER	TO RESERVES & RES FUNDS	8,000	8,000	40,000		32,000	400%	(
	-	8,000	8,000	40,000		32,000		
	=	446,450	498,250	514,178	471,978	15,928	3%	
					I	NCLUDES DEP	ARTMENTS	5:
. ,	nt Youth for Christ anticipated capital projects					5100-4100		

	Tow	n of Ingersoll					
	2016	Draft Budge	t				
		ary 13, 2016					
		,,			Change 2	015 to 201	6
DEPARTMENT: YOUTH CENTRE	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	-
ACTIVITY: TOTAL ALL ACTIVITIES	2015	2015	2016	2017	unfav	& +/- 5%	re
						· ·	
REVENUE							
SALE OF GOODS OR SERVICES	(25,779)	(56,500)	(35,500)	(35,500)	21,000	37%	
RENT / LEASES	(51,002)	(56 <i>,</i> 876)	(57,076)	(57,076)	(200)		
USER FEES	(500)	(150)	(5,250)	(5,150)	(5,100)	3400%	
MEMBERSHIPS	(848)	(2,000)	(1,000)	(1,000)	1,000		
RECOVERIES	(4,282)	(1,250)	(2,450)	(2,450)	(1,200)		
GRANTS / SUBSIDIES / REBATES	(119,317)	(143,015)	(32,400)	(32,400)	110,615	77%	
PROGRAM REVENUES	(14,934)	(13,400)	(5,000)	(5,000)	8,400	63%	
DONATIONS / FUNDRAISING	(136,705)	(109,700)	(118,700)	(118,700)	(9,000)	8%	
	(353,366)	(382,891)	(257,376)	(257,276)	125,515		
EXPENSE							
SALARIES, WAGES & BENEFITS	727,124	717,343	659,100	665,691	(58,243)	8%	
ADMINISTRATIVE EXPENSE	9,274	11,250	10,449	10,455	(801)		
OPERATING EXPENSE	16,654	17,600	12,955	14,455	(4,645)	26%	
COMMUNICATIONS	6,951	6,600	6,600	6,600			
UTILITIES - HEAT, HYDRO, WATER	28,081	26,780	28,375	28,653	1,595		
SUPPLIES	7,487	13,000	8,700	8,700	(4,300)	33%	
PROGRAM EXPENSES	24,283	33,225	17,300	17,650	(15,925)	48%	
MEETINGS, CONFERENCES, TRAINING	6,004	5,502	3,300	3,300	(2,202)		
FUEL / TRANSPORTATION COSTS	3,130	7,224	2,400	2,324	(4,824)	67%	
PROFESSIONAL FEES		1,500			(1,500)		
CONTRACTED SERVICES	2,767	2,396	3,616	3,940	1,220		
MARKETING & PROMOTION	4,788	3,300	850	850	(2,450)		
EQUIP REPAIRS & MAINTENANCE	12,432	14,300	10,950	17,650	(3,350)	23%	
BLDG REPAIRS & MAINTENANCE	11,738	11,400	10,400	11,400	(1,000)		
SNOW REMOVAL AND SANDING	4,275	4,500	5,000	6,000	500		
MAINTENANCE CONTRACTS	7,029	8,066	6,674	6,674	(1,392)		
	872,018	883,986	786,669	804,342	(97,317)		
NET OPERATING (REVENUE) EXPENSE	518,652	501,095	529,293	547,066	28,198		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	7,500	7,500	2,500	2,500	(5,000)	67%	
	7,500	7,500	2,500	2,500	(5,000)		
	526,152	508,595	531,793	549,566	23,198		
SUMMARY OF ALL YOUTH CENTRE ACTIVITIES:							
FACILITY			95,163				
TECHNOLOGY PROGRAMS			86,710				
GENERAL PROGRAMS			349,920				
CAREER & SKILLS PROGRAM		_					
		=	531,793				

		n of Ingersoll Draft Budget				
	Janu	ary 13, 2016				
					Change 2015 to 201	16
DEPARTMENT: YOUTH CENTRE	YTD Actual	Budg	et	Projection	(fav) % if > \$2,500	
ACTIVITY: FACILITY	2015	2015	2016	2017	unfav & +/- 5%	re
REVENUE						
RENT / LEASES	(33,712)	(35,876)	(37,376)	(37,376)	(1,500)	
RECOVERIES		(1,250)	(1,250)	(1,250)		
	(33,712)	(37,126)	(38,626)	(38,626)	(1,500)	
EXPENSE						
SALARIES, WAGES & BENEFITS	71,691	71,050	68,540	69,225	(2,510)	
OPERATING EXPENSE	5,407	3,600	4,950	4,950	1,350	
UTILITIES - HEAT, HYDRO, WATER	28,081	26,780	28,375	28,653	1,595	
FUEL / TRANSPORTATION COSTS	632	324	400	324	76	
CONTRACTED SERVICES	159			324		
EQUIP REPAIRS & MAINTENANCE	4,677	8,650	9,450	11,650	800	
BLDG REPAIRS & MAINTENANCE	11,738	11,400	10,400	11,400	(1,000)	
SNOW REMOVAL AND SANDING	4,275	4,500	5,000	6,000	500	
MAINTENANCE CONTRACTS	7,029	8,066	6,674	6,674	(1,392)	
	133,689	134,370	133,789	139,200	(581)	
NET OPERATING (REVENUE) EXPENSE	99,977	97,244	95,163	100,574	(2,081)	
OTHER						
	99,977	97,244	95,163	100,574	(2,081)	
EXPLANATION OF CHANGE: None				11	NCLUDES DEPARTMENT 5200-4100	S:

		n of Ingersoll					
	2016	Draft Budget	:				
	Janu	ary 13, 2016					
					Change 2	2015 to 201	6
DEPARTMENT: YOUTH CENTRE	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY: TECHNOLOGY PROGRAMS	2015	2015	2016	2017	unfav	& +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(20,349)	(51,000)	(30,000)	(30,000)	21,000	41%	(1)
RENT / LEASES	(17,100)	(19,500)	(19,500)	(19,500)			
USER FEES			(5,000)	(5,000)	(5,000)		
RECOVERIES	(2,408)		(1,200)	(1,200)	(1,200)		
PROGRAM REVENUES	(1,250)	(250)			250		
DONATIONS / FUNDRAISING	(38,352)	(29,800)	(29,800)	(29,800)			
	(79,459)	(100,550)	(85,500)	(85,500)	15,050	-	
EXPENSE				<u> </u>		-	
SALARIES, WAGES & BENEFITS	163,518	156,193	160,510	162,115	4,317		
ADMINISTRATIVE EXPENSE	2,119	1,200	1,750	1,750	550		
OPERATING EXPENSE	2,417	4,500	3,500	4,000	(1,000)		
SUPPLIES	261	2,000	700	700	(1,300)		
PROGRAM EXPENSES		600			(600)		
MEETINGS, CONFERENCES, TRAINING		252			(252)		
FUEL / TRANSPORTATION COSTS	35	550			(550)		
CONTRACTED SERVICES	2,502	2,300	2,500	2,500	200		
MARKETING & PROMOTION		950			(950)		
EQUIP REPAIRS & MAINTENANCE	115	1,400	750	750	(650)		
	170,967	169,945	169,710	171,815	(235)	-	
NET OPERATING (REVENUE) EXPENSE	91,508	69,395	84,210	86,315	14,815	<u>.</u>	
OTHER							
TRANSFER TO RESERVES & RES FUNDS	7,500	7,500	2,500	2,500	(5,000)	67%	(2
	7,500	7,500	2,500	2,500	(5,000)	-	
	99,008	76,895	86,710	88,815	9,815	:	
EXPLANATION OF CHANGE:				IN	ICLUDES DEP	ARTMENTS	:
(1) Demand for services less than previously	budgeted				5200-6170		
(2) Directly related to sale of services					5200-6210		
					5200-6270		
					5200-6290		

		n of Ingersoll					
	2016	Draft Budget	:				
	Janu	ary 13, 2016					
					Change 2	2015 to 201	6
DEPARTMENT: YOUTH CENTRE	YTD Actual Budget			Projection	(fav) % if > \$2,5		
ACTIVITY: GENERAL PROGRAMS	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE							
SALE OF GOODS OR SERVICES	(5,430)	(5,500)	(5,500)	(5,500)			
RENT / LEASES	(190)	(1,500)	(200)	(200)	1,300		
USER FEES	(500)	(150)	(250)	(150)	(100)		
MEMBERSHIPS	(848)	(2,000)	(1,000)	(1,000)	1,000		
RECOVERIES	(1,874)	(7,500)			7,500	100%	(1)
GRANTS / SUBSIDIES / REBATES	(9,195)	(32,400)	(32,400)	(32,400)			
PROGRAM REVENUES	(13,684)	(13,150)	(5,000)	(5,000)	8,150	62%	(2
DONATIONS / FUNDRAISING	(97,944)	(79,900)	(88,900)	(88,900)	(9,000)	11%	(3)
	(129,664)	(142,100)	(133,250)	(133,150)	8,850	-	
EXPENSE						-	
SALARIES, WAGES & BENEFITS	449,687	419,460	430,050	434,351	10,590		
ADMINISTRATIVE EXPENSE	5,410	7,550	8,699	8,705	1,149		
OPERATING EXPENSE	4,969	4,750	4,505	5,505	(245)		
COMMUNICATIONS	6,951	6,600	6,600	6,600			
SUPPLIES	6,772	10,000	8,000	8,000	(2,000)		
PROGRAM EXPENSES	19,293	17,750	17,300	17,650	(450)		
MEETINGS, CONFERENCES, TRAINING	4,332	3,250	3,300	3,300	50		
FUEL / TRANSPORTATION COSTS	1,262	2,000	2,000	2,000			
CONTRACTED SERVICES	106	96	1,116	1,116	1,020		
MARKETING & PROMOTION	504	850	850	850			
EQUIP REPAIRS & MAINTENANCE	7,640	4,250	750	5,250	(3,500)	82%	(4)
	506,927	476,556	483,170	493,327	6,614	-	
NET OPERATING (REVENUE) EXPENSE	377,263	334,456	349,920	360,177	15,464		
OTHER							
						-	
	377,263	334,456	349,920	360,177	15,464	:	
EXPLANATION OF CHANGE:				I	NCLUDES DEP	ARTMENTS	:
(1) Sure Start Program Funding ended					5200-6090		
(2) Reallocation between accounts							
(3) J(4) Minimum Skate Park repairs for 2016							

	Tow	n of Ingersoll					
	2016	Draft Budget					
	Janu	ary 13, 2016					
				_	Change 2	015 to 2016	6
DEPARTMENT: YOUTH CENTRE	YTD Actual Budget		Projection	(fav)	% if > \$2,500		
ACTIVITY: CAREER & SKILLS PROGRAM	2015	2015	2016	2017	unfav	& +/- 5%	re
REVENUE							
RECOVERIES		7,500			(7,500)	100%	
GRANTS / SUBSIDIES / REBATES	(110,122)	(110,615)			110,615	100%	
DONATIONS / FUNDRAISING	(409)						
	(110,531)	(103,115)			103,115		
EXPENSE							
SALARIES, WAGES & BENEFITS	42,229	70,640			(70,640)	100%	
ADMINISTRATIVE EXPENSE	1,744	2,500			(2,500)		
OPERATING EXPENSE	3,861	4,750			(4,750)	100%	
SUPPLIES	454	1,000			(1,000)		
PROGRAM EXPENSES	4,990	14,875			(14,875)	100%	
MEETINGS, CONFERENCES, TRAINING	1,672	2,000			(2,000)		
FUEL / TRANSPORTATION COSTS	1,201	4,350			(4,350)	100%	
PROFESSIONAL FEES		1,500			(1,500)		
MARKETING & PROMOTION	4,283	1,500			(1,500)		
	60,435	103,115	0		(103,115)		
NET OPERATING (REVENUE) EXPENSE	(50,096)						
OTHER							
	(50,096)						
EXPLANATION OF CHANGE:				И	ICLUDES DEP		:
This is a 100% funded program ended in 2	015				5200-6195		

	June	ary 13, 2016			Change	Change 2015 to 2016		
DEPARTMENT: MUSEUMS	YTD Actual Budget			Projection	get Brojection		% if > \$2,500	
FACILITY	2015	2015	2016	2017	(fav) unfav	& +/- 5%	ref	
REVENUE								
						-		
EXPENSE						-		
OPERATING EXPENSE	92	200	200	200				
UTILITIES - HEAT, HYDRO, WATER	7,792	6,900	7,600	7,600	700			
LAND MAINTENANCE & IMPROVEMENT	1,215	1,000	3,000	1,000	2,000			
EQUIP REPAIRS & MAINTENANCE	276	500	500	500				
BLDG REPAIRS & MAINTENANCE	4,234	5,000	6,500	3,000	1,500			
SNOW REMOVAL AND SANDING	1,160	2,000	2,000	2,000				
MAINTENANCE CONTRACTS	19	500	500	500		_		
	14,788	16,100	20,300	14,800	4,200	-		
NET OPERATING (REVENUE) EXPENSE	14,788	16,100	20,300	14,800	4,200			
OTHER								
TRANSFER TO RESERVES & RES FUNDS	1,500	3,000	10,000	10,000	7,000	233%	(1	
	1,500	3,000	10,000	10,000	7,000	-		
	16,288	19,100	30,300	24,800	11,200			

		2016	n of Ingersoll Draft Budget ary 13, 2016	:					
		Janu	ary 15, 2010			Change	015 to 201	6	
DEPARTMENT:	MUSEUMS	YTD Actual	Budg	et	Projection	(fav)	2015 to 201 % if > \$2,500		
DEFANTMENT.	PROGRAMS	2015	2015	2016	2017	unfav	& +/- 5%	ref	
REVENUE									
	OODS OR SERVICES	(5,992)	(2,800)	(3,200)	(3,200)	(400)			
RENT / LEA		(99)	(100)	(100)	(100)	(+00)			
USER FEES	525	(883)	(1,700)	(1,700)	(1,800)				
	SUBSIDIES / REBATES	(11,926)	(16,980)	(14,180)	(14,180)	2,800	16%	(1)	
PROGRAM	•	(8,378)	(4,150)	(7,150)	(3,950)	(3,000)	72%	(2)	
	S / FUNDRAISING	(4,842)	(1,000)	(4,550)	(2,150)	(3,550)		(3)	
2011.1101		(32,119)	(26,730)	(30,880)	(25,380)	(4,150)		(0)	
EXPENSE						())	•		
SALARIES, \	WAGES & BENEFITS	102,074	106,910	141,133	142,529	34,223	32%	(4)	
	RATIVE EXPENSE	528	1,150	1,350	1,675	200			
OPERATING	S EXPENSE	3,296	1,250	1,550	1,950	300			
COMMUNI	CATIONS	605	750	750	800				
SUPPLIES		3,369	3,100	4,100	3,550	1,000			
PROGRAM	EXPENSES	14,427	16,750	15,550	18,200	(1,200)			
MEETINGS,	CONFERENCES, TRAINING	778	800	800	1,000				
FUEL / TRA	NSPORTATION COSTS	112	700	700	800				
CONTRACT	ED SERVICES	51	300	300	300				
MARKETIN	G & PROMOTION	4,700	9,650	13,650	9,750	4,000	41%	(5	
EQUIP REP	AIRS & MAINTENANCE	1,139	3,450	3,250	3,950	(200)		1 -1	
MAINTENA	NCE CONTRACTS		2,000	200	2,500	(1,800)			
		131,080	146,810	183,333	187,004	36,523			
NET OPERATING	G (REVENUE) EXPENSE	98,960	120,080	152,453	161,624	32,373			
OTHER									
TRANSFER	TO RESERVES & RES FUNDS	7,500	6,000			(6,000)	100%	(6	
		7,500	6,000			(6,000)			
		106,460	126,080	152,453	161,624	26,373	:		
(2) Add signs(3) Donations(4) Allocation of	n Young Canada Works Fundin rent for special events for the Cheese Plaque of the wages of Economic Deve ontract position to catalog mus	lopment staff when	working on mu	seum special e		ICLUDES DEP 6010-4000 6200-4000 6200-6810	ARTMENTS	5:	

		Draft Budget ary 13, 2016						
					Change 2015 to 2016			
DEPARTMENT: ECONOMIC DEVELOPMENT	YTD Actual	Budge	Budget		(fav)	% if > \$2,500		
	2015	2015	2016	2017	unfav	& +/- 5%	re	
REVENUE								
GRANTS / SUBSIDIES / REBATES	(12,035)	(1,500)	(5,000)	(5,000)	(3,500)	233%	(1	
	(12,385)	(1,500)	(5,000)	(5,000)	(3,500)			
EXPENSE								
SALARIES, WAGES & BENEFITS	190,634	189,332	179,760	181,400	(9,572)	5%	(2	
ADMINISTRATIVE EXPENSE	9	4,200	1,600	1,700	(2,600)	62%	(3	
OPERATING EXPENSE	117	200	200	200				
COMMUNICATIONS	1,472	2,000	2,000	2,200				
PROGRAM EXPENSES	10,758	14,500	13,800	15,800	(700)			
MEETINGS, CONFERENCES, TRAINING	10,795	10,750	4,250	5,250	(6,500)	60%	(4	
FUEL / TRANSPORTATION COSTS	2,027	1,650	4,320	4,320	2,670	162%	(5	
PROFESSIONAL FEES	61	5,750	5,000	10,750	(750)			
MARKETING & PROMOTION	20,193	29,000	29,000	30,500				
	236,065	257,382	239,930	252,120	(17,452)			
NET OPERATING (REVENUE) EXPENSE	223,680	255,882	234,930	247,120	(20,952)			
OTHER								
TRANSFER TO RESERVES & RES FUNDS			25,000		25,000		(
			25,000		25,000			
	223,680	255,882	259,930	247,120	4,048			
EXPLANATION OF CHANGE:				IN	CLUDES DEP/	ARTMENTS	:	
(1) Anticipated increase in SOMA subsidy					7000-4000			

(4) Trip in Japan in 2015, no for 2016

(5) Increase in travel and mileage costs

(6) To fund 401 Sign capital project

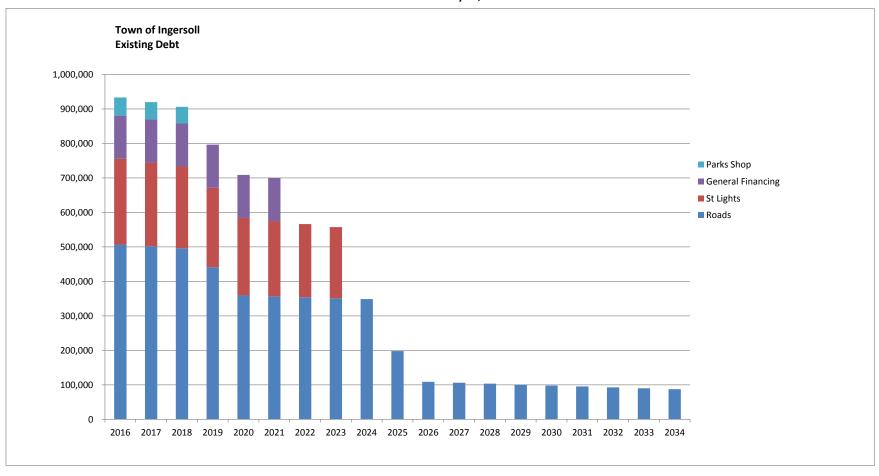
	20 Reserve and	own of Ingers 16 Draft Bud Reserve Fun nuary 13, 20	get d Continuit	у	
	Opening	Transfer	Transfer		Ending
	Balance	In	Out	Income	Balance
RESERVES	102.270				102.270
WORKING FUNDS CURRENT PURPOSES	192,278 300,998	190,000	97,500		192,278 393,498
CAPITAL PURPOSES	3,803,105	2,715,560	2,748,000		3,770,665
	4,296,382	2,905,560	2,845,500		4,356,442
	.,,		_,,		.,
RESERVE FUNDS	405 767	12 500	10.000	C 09C	414.252
DISCRETIONARY OBLIGITORY	405,767	12,500	10,000	6,086 669,862	414,353 1,976,349
OBLIGHTORT	1,828,335 2,234,102	12,500	521,848 531,848	675,948	2,390,702
	2,234,102	12,500	551,040	073,540	2,330,702
TOTAL	6,530,483	2,918,060	3,377,348	675,948	6,747,143
SOURCE OF TRANSACTIONS					
OPERATING		2,918,060	122,896		
CAPITAL			3,254,452		
		2,918,060	3,377,348		

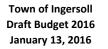
		n of Ingerso				
		5 Draft Budg	•			
		Ind Continui	•			
	Jan	uary 13, 201	L6			
		2015	[Budgeted	2016
		Ending	Transfers		Transfers	Ending
Reserve	<u>Funds</u>	Balance	In	Interest	Out	Balance
00950	Sick Leave	64,013	11,500	960	\$ 10,000	66,473
00953	Industrial Land	341,754	1,000	5,126		347,880
Discretio	nary Reserve Funds	405,767	12,500	6,086	10,000	414,353
	,,			-,		
			Collected			
	Federal Gas Tax	520,688	360,738	7,810	450,000	439,236
	Prov Dedicated Gas Tax for Transportation	639,378	48,700	9,591		697,669
00955	Cash-In-Lieu of Parkland	5,827	47,000	87	47,000	5,914
00963	Development Charges (Fire Services)	17,698	8,000	265		25,963
00970	Development Charges (Roads/Related)	180,673	120,000	2,710	24,848	278,535
00975	Development Charges (Parks & Rec)	369,493	44,000	5,542		419,035
00960	Development Charges (Admin)	57,818	9,600	867		68,285
00965	Development Charges (Police)	6,776		102		6,878
00967	Development Charges (PW Fleet/Bldg)	26,484		397		26,881
00977	Development Charges (Stormwater)	3,500	4,400	53		7,953
Obligato	ry Reserve Fund	1,828,335	642,438	27,424	521,848	1,976,349
Total		2,234,102	654,938	33,510	531,848	2,390,702

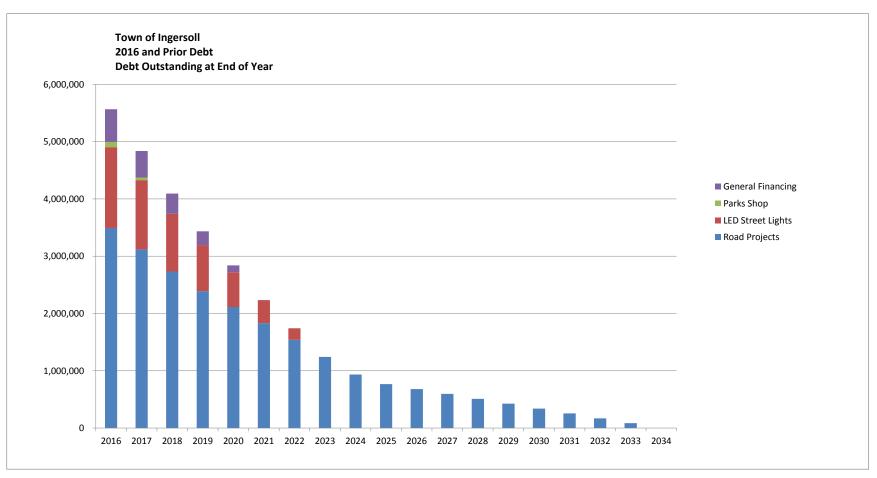
Town of Ingersoll 2016 Draft Budget Reserve Continuity Detail January 13, 2016

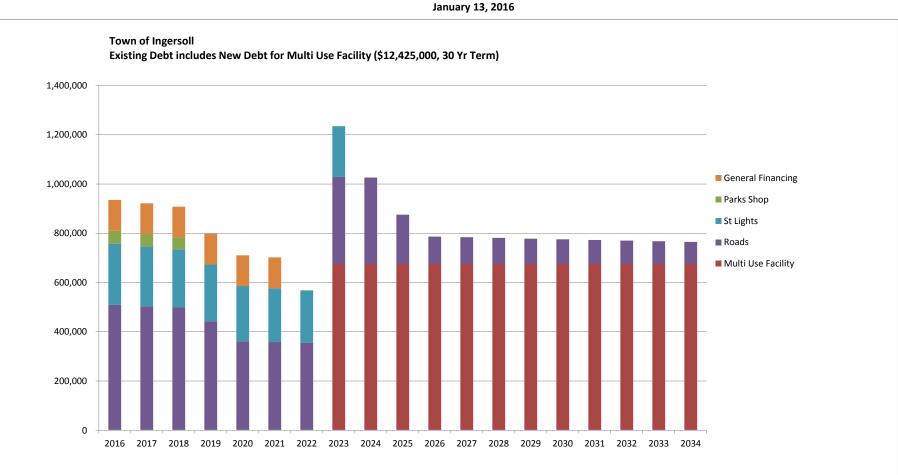
		0045			last	7	
		2015 Ending		Transfers	dget Transfers	1	2016 Ending
Account #	Reserve	Balance		In	Out		Balance
	General Administration						
	Unfinanced Capital	(2,166,328)	1300-4000-98950	150,000			(2,016,328)
01-0000-2500-00801	Reserves - Working Capital	192,278					192,278
01-0000-2500-00802 01-0000-2500-00804	Reserves - Legal Fees Reserves - Admin Equip/Programming	197,762 65,636					197,762 65,636
01-0000-2500-00804	Reserves - Finance	2,078,022	0100-4000-98950	5,000			2,083,022
		_,		-,			_,,
01-0000-2500-00809	Reserves - Oxford N Parking Lot Paving Lane	35,929					35,929
01-0000-2500-00810 01-0000-2500-00813	Reserves - Clerk's Operational Reserves - Capital Contingency	36,343 624,252					36,343 624,252
01-0000-2500-00813	Reserves - Election	32,882	1000-4000-98950	10,000			42,882
01-0000-2500-00811	Reserves - Health Recruitment	12,500		-,			12,500
01-0000-2500-00816	Reserves - Administration Facility	94,598	2000-4030-98950	55,000	98,000		51,598
01-0000-2500-00817 01-0000-2500-00825	Reserves - Public Buildings - General Reserves - Economic Development	152,344 27,721	2000-4020-98950	40,000 25,000	55,000 50,000		137,344 2,721
01-0000-2000-00020	Reserves - Leonomic Development	21,121		23,000	50,000	capital	2,721
01-0000-2500-00815	Reserves - Building Inspection	9,710	3400-4000-98950				9,710
01-0000-2500-00833	Reserves - I.T. Hardware	77,377	1002-4000-98950	27,000	75,000	capital	29,377
01-0000-2500-00803	Reserves - Fire	335,223	3000-4000-98950	176,000	50,000	canital	461,223
01-0000-2000-00000	16361763 - 1116	555,225	3000-4000-90930	170,000	50,000	capital	401,220
01-0000-2500-00808	Reserves - Police Services Board	1,467					1,467
01-0000-2500-00850	Reserves - Police Facility	65,700	3200-4100-98950	15,350	25,000	capital	56,050
	Museum						
01-0000-2500-00806	Reserves - Museum	219,712	6200-4000-98950	10.000	65,000	capital	149,712
		,		,	15,000		
01-0000-2500-00821	Reserves - Museum Artifact Donations	1,100					1,100 10,244
01-0000-2500-00844	Reserves - Sports Hall of Fame	10,244					10,244
	Public Works/Engineering						
01-0000-2500-00818	Reserves - PW Machinery / Equip	567,507	4500-4230-98950	230,000	225,000	capital	577,507
			4500-4000-98950	5,000			
01-0000-2500-00819	Reserves - Replacement Trees	5,283	4000-4230-98950	5,000	2.500	4500-4023-01950	2,783
01-0000-2500-00820	Reserves - Engineering - Misc. Projects	984,018	4000-4000-98950	1,617,000			619,018
					1,025,000		
					450,000 285,000		
					60,000		
					27,000		
					20,000		
						capital	
					10,000	capital capital	
						01-4500-4130-01950	
	Parks & Recreation						
01-0000-2500-00824	Reserves - Ice Fee Increase	417,780	5000-6020-98950	19,210	90,000	capital	596,990
01-0000-2500-00826	Reserves - Parks Trails	25,687	5000-6020-98950 5000-6050-98950	250,000 15,000			40,687
01-0000-2500-00831	Reserves - Squash Club	327	3000-0030-90930	13,000			327
01-0000-2500-00838	Reserves - Parks Equipment	10,489	5000-6050-98950	35,000	35,000	capital	10,489
04 0000 0500 000	Deserves Deriv 5 - 1944 -	00 70 /	5000				450.001
01-0000-2500-00840	Reserves - Parks Facilities	69,704	5000-6020-98950 5000-6020-98950	92,500	20,000	capital	150,204
			5000-6020-98950	92,500 8,000	20,000	capital	
			5000-6050-98950	40,000	40,000	capital	
01-0000-2500-00842	Reserves - Parks VPCC Facility	16,250	5100-4100-98950	40,000	18,000	canital	38,250
01-0000-2500-00842	Reserves - Parks - Dog Park	5,000	5100-4100-96950	40,000	18,000	сарна	5,000
01-0000-2500-00845	Reserves - New Fitness Equipment	3,174	5100-6070-98950	10,000			13,174
01-0000-2500-00846	Reserves - Fusion Technology Replacement	27,500	5200-6170-98950	2,500			30,000
01-0000-2500-00848	Reserves - Recreation Admin - Future Use	59,192	5000-4000-98950	15,500			87,192
			0100-4000-98950	12,500			- , -
		4 000 000		0.005 500	0.045 500		4 050 440
		4,296,382		2,905,560	2,845,500		4,356,442
working		192,278		0	0		192,278
current		300,998		190,000	52,500		438,498
capital		3,803,105		2,715,560	2,793,000		3,725,665
		4,296,382		2,905,560	2,845,500		4,356,442
	=	7,200,002		2,303,300	2,040,000		7,000,442

Town of Ingersoll Draft Budget 2016 January 13, 2016



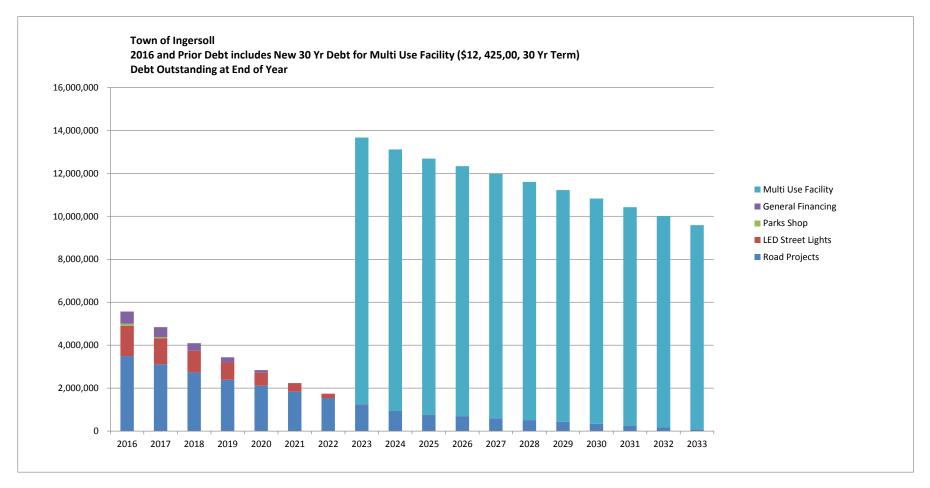






Town of Ingersoll Draft Budget 2016 January 13, 2016

Town of Ingersoll Draft Budget 2016 January 13, 2016



		0/1 00/5			
ORGANIZATION	As of December AMOUNT REQUESTED IN 2014	AMOUNT GRANTED IN 2014	AMOUNT REQUESTED IN 2015	AMOUNT GRANTED IN 2015	AMOUNT BEING REQUESTED IN 2016
	-				
Big Brothers Big Sisters of Ingersoll, Tburg & Area	\$5,000	\$4,000	\$5,000		\$5,000
Canterbury Folk Festival	\$12,000	\$11,000	\$12,000	\$11,000	\$12,000
St. Jude's Catholic School	\$0	+ -	Fence	+ -	
Ingersoll Creative Arts Centre	\$2,500	\$2,500	\$2,500		\$20,000
Ingersoll Fire & Emergency Services	\$15,000 in 2013	\$0	\$10,000		
Ingersoll LawnBowl Club	\$0	\$0	\$0	\$0	\$1,518
Ingersoll Lions Club (Municipal Portion of Taxes)	\$2,000	\$2,070	\$2,070	\$2,070	\$2,100
Ingersoll Masonic Temple Corp. (Mun. Portion of Taxes)	\$2,305	\$2,305	\$2,305	\$2,305	\$2,325
Ingersoll Pipe Band ***\$1000/year but missed 2014	\$0	\$0	\$2,000	\$2,000	\$1,000
Ingersoll Public Library Advisory Committee	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Operation Sharing - Food for Friends	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Rotary Club (Christmas Club)	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Oxford Creative Connections - Hall Creek Art Festival	\$0	\$0	\$3,000	\$3,000	
The Lunch Bunch	\$0	\$0	\$5,000	\$0	
YFC/ Youth Unlimited Upper Deck Ingersoll	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000
Rotary Club (Smith Pond)	\$0	\$0	\$5,000	\$0	
Ingersoll Block Parents	\$2,500	\$1,500	\$2,500	\$1,500	\$1,500
Oxford County Museum School	\$0	\$0	\$5,000	\$0	
Royal Canadian Legion - Branch 119 (Mun. Portion of Taxes)	\$3,310	\$3,310	\$3,310	\$3,310	\$3,340
Ingersoll District Collegiate Institute Girls Volleyball Championships	\$0	\$0	\$500	\$500	
Ingersoll Curling Club - Ontario Men's Tankard (luncheon)	\$10,000	\$10,000	\$2,000	\$2,000	
Alexandra Hospital Ingersoll - Boiler Project	\$0	\$0	\$300,000	\$0	
Total:	\$60,615	\$57,685	\$366,185	\$57,685	\$69,783

TOWN OF INGERSOLL 2016 DRAFT CAPITAL FORECAST January 13, 2016 DRAFT \$,000

	<i><i><i>ϕ</i>,<i>σσσ</i></i></i>	TOTAL	Levy				
PROJECT	Dept		Trf Reserves	Reserve	Res Fund	Grants	County
CityWide Software (AMP and PSAB)	Treasury	38			38		
Hardware Upgrades	IT	75		75			
Chief's Car	Fire	50		50			
Fire Burn Building	Fire	10				10	
Town Centre Building Automation System	Bldgs	80		40			40
Town Centre Water Boiler Replacement	Bldgs	50	25				25
Town Centre Backflow Preventer Installation	Bldgs	15		8			8
Town Centre Window Replacement	Bldgs	64				32	32
Town Centre Building Curbing	Bldgs	20	10				10
OPP & Fire Hall flooring replacement	Bldgs	65		50			15
Town Centre Hot Water Boiler Stack & Stack Chimney	Bldgs	15	15				
Parking lot Fire hall-pavement replacement	Bldgs	30	20	10			
Pavement Preservation Program	Eng	482			412	70	
Tunis St Project	Eng	1,760	1310	450			
Sutherland Creek Flood Mitigation	Eng	60		60			
North Town Line E (Pemberton to Mutual)	Eng	27	27				
N Town Line W (Thames to Shelton Drive)	Eng	20	20				
Dufferin St Reconstruction (Oxford St to West End)	Eng	4	4				
Oxford Street Parking Lot/Market Lane	Eng	6	6				
STREET LIGHT REPLACEMENT	Eng	10		10			
REPLACE TRUCK #3	PW	225		225			
Grading/Drainage - Arena Rear Property	Parks&Rec	20		20			
Park Land Acquisition	Parks&Rec	47			47		
Multi Use Facility Needs Study / Conceptual Drawings	Parks&Rec	90		90			
Reconstruction of Sports Fields - Garnet Elliott	Parks&Rec	60	40			20	
Replace 1999 Dodge Truck	Parks&Rec	35	35				
VPCC Repair Retaining Wall - Rear Entrance	Parks&Rec	9		9			
VPCC Replace Floor Machine	Parks&Rec	9		9			
Relocation of Kirwin Barn	Museum	65		65			L
HVAC Replacement / Upgrades	Museum	10		5		5	L
INTERPREATIVE CENTRE Survey of lands	Museum	10		10			
Town Entrance Signs	Ec Dev	50	25	25			
TOTAL CAPITAL PROJECTS		\$ 3,511	\$ 1,537	\$ 1,211	\$ 497	\$ 137	\$ 130

n-		Funding	Broinst	Project	Total					CAPITAL F	DECAST	2790		
۲r #	PROJECT	Funding Source	Project Category	Project Priority	Total 2016 & On	2016	2017	2018	10 YEAR 2019	2020	2021	2022	2023	2024
#	FROJECT	Source	Category	Fliolity	2010 & 011	2010	2017	2010	2013	2020	2021	2022	2023	2024
ssion Items	s													
	CityWide Software (AMP and PSAB)	Gas Tax	Efficiency / Cost Savings	Medium	38	38								
L														
RAL GOVE	ERNMENT													
IN	NFORMATION TECHNOLOGY - IT													
	lardware Upgrades	IT Reserve	Critical	High	100	75	25							
TBD P	Phone System Replacement	IT Reserve			15					15				
OTAL - GE	ENERAL GOVERNMENT				153	113	25	0	0	15	0	0	0	0
	<u>O PERSONS & PROPERTY</u>													
					50	50								
	Chief's Car Fire Burn Building	Fire Reserve Donation	Critical Growth	High Medium	50 10	<u>50</u> 10								
	Gear for additional volunteer firefighters	Fire Reserve	Growth	Medium	36	10		18					18	
	4-07 Chev 2011 Pickup	Fire Reserve			50		_	10		50			10	
	4-04 AERIAL TRUCK	Fire Reserve			1.200							1.200		
												1		
P	PUBLIC BUILDINGS													
3118 T	own Centre Building Automation System Replacement	Oxford Fac Reserve		High	40	40								
		Oxford County	Critical		40	40								
3119 T	own Centre Water Boiler Replacement	Oxford Fac Reserve	Critical	High	25	25								
		Oxford County			25	25								
3120 T	own Centre Backflow Preventer Installation	Oxford Fac Reserve	Critical	High	8	8								
0404 T		Oxford County			8	8								
3121 T	own Centre Window Replacement	Canada 150 Grant	Mandatory	High	32 32	32								
3125 T	own Centre Building Curbing	Oxford County	5/7: 10.10.1	Medium	<u>32</u> 10	32 10								
3125 1	own centre Building Curbing	Oxford Fac Reserve Oxford County	Efficiency / Cost Savings	Medium	10	10								
3102 C	OPP flooring replacement	Police Reserve	Service Level	Medium	25	25								
	IRE HALL flooring replacement	Public Bldg Reserve	Service Level	Medium	25	25								
	own Centre Hot Water Boiler Stack & Stack Chimney	Oxford Fac Reserve	Critical	High	15	15								
		Oxford County			15	15								
TBD P	Parking lot Fire hall-pavement replacement	Public Bldg Reserve	Critical	High	20	20								
		Public Bldg Reserve			10	10								
	own Centre basement level - Security System Upgrade	Public Bldg Reserve			25		25							
TBD T	own Centre roof top replacements	Public Bldg Reserve			117		117							
0404 T	Course O contra constante la constitu O contara Una ana da	Oxford County			117	_	117	40						
	own Centre upper levels - Security System Upgrade own Centre Fire Alarm	Public Bldg Reserve			40 21			<u>40</u> 21						
		Public Bldg Reserve Oxford County			21			21						
TBD C	OPP Bldg - ceiling tiles, lights, air vents	Police Reserve			21			21	25					
	own Centre-Eng/Bldg Painting Offices	Public Bldg Reserve			10				10					
	own centre parking pavement replacement	Oxford Fac Reserve			15				15					
I I	The operation of the op	Oxford County			15				15					
TBD 0	OPP - parking lot - asphalt replacement	Police Reserve			40						40			
	Public Works-Roof flat portion	Public Bldg Reserve			40				_		40			
TBD T	own Centre entrance renovation of doors	Oxford Fac Reserve			38								38	
		Oxford County			38								38	
TBD T	own Centre sidewalk replacement	Oxford Fac Reserve			10									10
		Public Bldg Reserve	l		20									20
	ROTECTION TO PERSONS				2,277	399	259	100	65	50	80	1,200	94	30
UTAL - Ph	CIECTION TO PERSONS				2,211	399	209	100	65	50	80	1,200	94	30
SPORTATI	I <u>ON</u>													
С	CONSTRUCTION - ROADS & BRIDGES													
3269 B	Bridge Rehab Annual Inspections	Eng Misc Projects			900		100	100	100	100	100	100	100	100
	Sidewalk Restoration Program	Eng Misc Projects			250		50		50		50		50	
2265 0	Pavement Preservation Program		1											

Pr		Funding	Project	Project	Total				10 YEAR	CAPITAL F	ORECAST C	OSTS			
#	PROJECT	Source	Category	Priority	2016 & On	2016	2017	2018	2019	2020	2021	2022	2023	2024	20
	George St MP (Cathcart St St to NTL)	Gas Tax	Efficiency / Cost Savings	High	75	75								-	
	Samnah Cresc MP	Gas Tax	Efficiency / Cost Savings	High	191	191									
	Cherry St MP (Carrol St to Harris St)	Gas Tax	Efficiency / Cost Savings	Medium	41	41									
		OCIF Grant			70	70									
	Earl Street MP (Frances to End)	Gas Tax	Efficiency / Cost Savings	Low	17	17									
	King St FDR (Harris to Town Limit)	OCIF Grant			70		70								
		Gas Tax			120		120								
	Frances St MP (Merrit to Wonham)	Gas Tax			17		17								
	Mutual St MP (CNR Tracks to King Solomon)	OCIF Grant			70			70							
		Gas Tax			50			50							
	Concession St MP (Wellington to Park)	Gas Tax			30			30							
	Alma St FDR (Thames to George)	Gas Tax			70			70							
	Oakwood St FDR (Tracks to Thomas)	Gas Tax			75			75							
	Charles Street West MP (Thames St S to Avonlea)	Gas Tax			80				80						
	Charles St E Mill & Pave (Thames to Harris)	OCIF Grant			70				70						
		Gas Tax			160				160						
	Janes Road MP (Pemberton St to Mutual St)	Gas Tax			100				100						
	Church St MP (King St to Charles St)	Gas Tax			25					25					
	Canterbury St FDR (Harris to Wellington)	Gas Tax			290					290					
	Furgusson Ave MP (Centre to Princess Park)	Gas Tax			225					225					
	NTL MP (Thames St to George St)	Gas Tax			70					70	000	000	000	0.00	
	Annual Program - Projects to be Determined	Gas Tax			1,500						300 70	300 70	300 70	300 70	
0050	Listen & Ot Tax as at	OCIF Grant			350 88	00					70	70	70	70	/
	Holcroft St Topcoat	Gas Tax	Mandatory	High		88									
3228	Tunis St Reconstruction	Eng Misc Projects	Critical	High	1,025 85	1,025		85							
3255	Etna/Centre/Martha St Reconstruction	Gas Tax	0.11.1		450	450		65							
3200	Etha/Centre/Martha St Reconstruction	Eng Misc Projects	Critical	High	450 35	450		35							
2074	Concession St. (Mallington to Contro)	Gas Tax	0.11		285	285		35							
3271	Concession St. (Wellington to Centre)	Eng Misc Projects	Critical	High	205	200		20							
3272	Sutherland Creek Flood Mitigation	Gas Tax Eng Misc Projects	Mandatory	High	60	60		20							
5212	(Victoria St. & Wonham St. Culvert Replacements)	SCF Grant	Wandatory	High	00	00	1,330								
	(victoria ot. a worman ot. ouvert replacements)	Eng Misc Projects			625		625								
3264	Brickwood Boulevard and Maple Lane Topcoat	Gas Tax			50		50								
	Clark Road West Topcoat	Gas Tax			40		40								
	Old Whiting Reconstruction	Gas Tax			21		21								
	Culloden Road Topcoat (297 Whiting to Clark)	Gas Tax			92		92								
		Gas Tax			46		46								
	Catherine Street Reconstruction(less culvert)	Gas Tax			60		60								
	North Town Line E (Pemberton to Mutual)	Eng Misc Projects	Critical	High	562	27	535								
0200		Gas Tax	Ontiour	. i.g.i	35		000			35					
3273	Replace Hall's Creek Culvert @ Centennial Park Lane	Eng Misc Projects			330										
	N Town Line W (Thames to Shelton Drive)	Eng Misc Projects	Critical	High	565	20	40	505							
		Gas Tax	2	. iigii	60					60					
3275	Dufferin St Reconstruction (Oxford St to West End)	Eng Misc Projects	Critical	Medium	122	4	6	112							
		Gas Tax	Shilda		6					6					
TBD	Merrit St Reconstruction (King to Charles)	Eng Misc Projects			250					250					
	Pemberton St. over Thames River Bridge Rehabilitation	Eng Misc Projects			645		15	630							
	Oxford Street Parking Lot/Market Lane	Eng Misc Projects	Critical	Medium	162	6	6	150							
	u	Gas Tax			14					14					
	Mutual St over Thames River Bridge Rehabilitation	Eng Misc Projects			365			15	350						
	Canterbury St over Hall's Creek Culvert Rehabilitation	Eng Misc Projects			140				140						
3257	William St Reconstruction	Eng Misc Projects			769			50	719						
		Gas Tax			60						60				
TBD	George St (William to Cathcart	Eng Misc Projects			559			20	539						
	- 1	Gas Tax			51						51				
TBD	George St (Carnegie to Catherine)	Eng Misc Projects			203			10	193						
		Gas Tax			20						20				
	Listence Of Decementation	Eng Misc Projects			109		4	6	99						
TBD	Haines St Reconstruction	Eng Milder Tojeeta													
TBD	Haines St Reconstruction	DC Reserve Fund			50				50						

	1	Freedings	Desised	Designet	Tetel							OPTO			
Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2016 & On	2016	2017	2018	2019	R CAPITAL F 2020	2021	2022	2023	2024	202
#	PROJECT	Source	Category	Priority	2016 & UN	2010	2017	2010	2019	2020	2021	2022	2023	2024	202
	Cross St Reconstruction (Wellington to Caffyn)	Eng Misc Projects			130				130						
3274	Water Street over Hall's Creek Culvert Rehabilitation	Eng Misc Projects			115				150	115					
0214		Gas Tax			0					110					
TBD	Ann St. Reconstruction (Oxford - Thames St)	Eng Misc Projects			200					200					
100	Wellington St over Hall's Creek Culvert Rehabilitation	Eng Misc Projects			150					150					
TBD	Thames St S excluding culvert	Eng Misc Projects			884					884					
100	Charles St E over Hall's Creek Culvert Rehabilitation	Eng Misc Projects			160					001	160				
TBD	St Andrew St Reconstruction	Eng Misc Projects			400						400				
	King St W Sidewlks (Ingersoll to Oakwood)	Eng Misc Projects			200						200				
TBD	Wonham St S Reconstruction	Eng Misc Projects			484				10		474				
		Gas Tax			26								26		
	Wonham St. S. over Whiting Creek Culvert Replacement	Eng Misc Projects			350						350		20		
	Carnegie St over Henderson Creek Culvert Rehabilitation	Eng Misc Projects			90						000	90			
3260	Princess Park Road Sidewalk	Eng Misc Projects			93							93			
	Kiwrin Drive	Eng Misc Projects			677							677			
TBD	Albert St Reconstruction (Charles St W to Ann St)	Eng Misc Projects			1,150							1150			
TBD	Pemberton St Reconstruction - 2010	Eng Misc Projects			727							1100	727		
TBD	Duke St & Duke Lane Reconstruction	Eng Misc Projects			615								615		
TBD	Fuller Street Extension	Eng Misc Projects			574								015	574	
тыр		DC Reserve Fund			383									383	
	King St E over Hall's Creek Culvert Rehabilitation	Eng Misc Projects			200									200	
TBD	Earl St Reconstruction (Ann St to Frances St)	Eng Misc Projects			460									460	
TBD	Clark Road over Hall's Creek Culvert Rehabilitation	Eng Misc Projects			120									400	
TBD	Benson St & Frederick St Reconstruction				525	-									
		Eng Misc Projects			65										
TDD	Boles St Reconstruction	Eng Misc Projects Eng Misc Projects			125										
TBD	Union Of Decemptoration				125									0.007	
TBD TBD 3249	Union St Reconstruction SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING	Eng Misc Projects	Mandatory	High	22,014	2,359 10 10	3,227 10 10	2,033 10 10	2,920 10 10	2,424 10 10	2,241 10 10	2,480 10 10	1,888 10 10	2,087 10 10	
TBD 3249	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING		Mandatory	High	22,014 100 110	10 10	10 10	10 10	10 10	10 10	10	10 10	10 10	10 10	
TBD 3249	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT		Mandatory	High	22,014 100	10	10	10	10	10	10	10	10	10	
TBD 3249 DTAL -	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION		Mandatory	High	22,014 100 110	10 10	10 10	10 10	10 10	10 10	10	10 10	10 10	10 10	
TBD 3249 DTAL -	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION	Eng Misc Projects	Mandatory	High	22,014 100 110 22,124	10 10	10 10	10 10	10 10	10 10 2,434	10	10 10	10 10	10 10	1
TBD 3249 DTAL - ERING TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van	Eng Misc Projects	Mandatory	High	22,014 100 110 22,124 30	10 10	10 10	10 10	10 10	10 10 2,434 30	10	10 10	10 10	10 10	
TBD 3249 TAL - ERING TBD TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van Total Station & Data Collector	Eng Misc Projects	Mandatory	High	22,014 100 110 22,124 30 50	10 10	10 10	10 10	10 10	10 10 2,434	10	10 10	10 10 1,898	10 10	
TBD 3249 DTAL - ERING TBD TBD TBD TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van	Eng Misc Projects	Mandatory	High	22,014 100 110 22,124 30	10 10	10 10	10 10	10 10	10 10 2,434 30	10	10 10	10 10	10 10	
3249 3249 0TAL - TBD TBD TBD TBD TAL -	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING	Eng Misc Projects	Mandatory	High	22,014 100 110 22,124 30 50 60	10 10 2,369	10 10 3,237	10 10 2,043	10 10 2,930	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	
3249 TAL - TAL - TBD TBD TBD TAL - WORF	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects			22,014 100 110 22,124 30 50 60 140	10 10 2,369	10 10 3,237	10 10 2,043	10 10 2,930	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	1
3249 3249 777777777777777777777777777777777777	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING KS REPLACE TRUCK #3	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects	Mandatory	High	22,014 100 110 22,124 30 50 60 140 450	10 10 2,369	10 10 3,237 0	10 10 2,043	10 10 2,930	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	1
3249 37741 - TAL - TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK #3 REPLACE TRUCK #8	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450	10 10 2,369	10 10 3,237 0 225	10 10 2,043	10 10 2,930	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	
3249 3249 0TAL - ERING TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING KS REPLACE TRUCK #3 REPLACE TRUCK #8 PW29 Brush Chipper	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 43	10 10 2,369	10 10 3,237 0	10 10 2,043	10 10 2,930	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	
TBD 3249 TAL - ERING TBD 3401 TBD 3414	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING SUB TOTAL - STREET LIGHTING TRANSPORTATION Image: Sub TOTAL - STREET LIGHTING TRANSPORTATION Image: Sub TOTAL - STREET LIGHTING TRANSPORTATION Image: Sub TOTAL - STREET LIGHTING Total Station & Data Collector GPS Units (2) ENGINEERING KS REPLACE TRUCK #3 REPLACE TRUCK #8 PW29 Brush Chipper REPLACE #5	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 450 43 240	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	10 10 2,930	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	
TBD 3249 DTAL - EERING TBD TBD TBD 3401 TBD TBD 3414 TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Ingineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SUB SUBLACE TRUCK #3 REPLACE TRUCK #3 REPLACE TRUCK #3 REPLACE TRUCK #3 REPLACE #5 REPLACE #5 REPLACE #7	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 450 430 240 38	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	10 10 2,930	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	1
TBD 3249 DTAL - ERING TBD TBD TBD TBD TBD TBD TBD TBD 3401 TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK #3 REPLACE TRUCK # 8 PW29 Brush Chipper REPLACE #5 REPLACE #5 REPLACE #7 REPLACE LEAF MACHINE	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 43 240 38 38	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	10 10 2,930	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	
3249 3774L - 3778L - 3778L - 37778L - 37778	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING KS REPLACE TRUCK #3 REPLACE TRUCK #3 PW29 Brush Chipper REPLACE #5 REPLACE #5 REPLACE #7 REPLACE #10 REPLACE WHEEL LOADER #13	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 450 450 43 240 38 38 230	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	<u>10</u> 10 2,930 0	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	
3249 3774L - 3778L - 3778L - 37778L - 37778	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK #3 REPLACE TRUCK # 8 PW29 Brush Chipper REPLACE #5 REPLACE #5 REPLACE #7 REPLACE LEAF MACHINE	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 450 450 450 38 38 230 95	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	<u>10</u> 10 2,930 0 0 95	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	
TBD 3249 TAL - TBD TBD TBD TBD 3401 TBD 3414 TBD TBD TBD TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Ingineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SUB TOTAL - STREET LIGHTING Ingineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SUBTOTAL - STREET LIGHTING SUB TOTAL - STORAGE EXPANSION	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 450 450 450 450 38 38 240 38 38 230 95 5	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	10 10 2,930 0 0 95 5	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	
TBD 3249 DTAL - EERING TBD TBD TBD 3401 TBD TBD 3414 TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING KS REPLACE TRUCK #3 REPLACE TRUCK #3 PW29 Brush Chipper REPLACE #5 REPLACE #5 REPLACE #7 REPLACE #10 REPLACE WHEEL LOADER #13	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 450 450 450 450 38 38 38 230 95 5 20	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	10 10 2,930 0 0 95 5 20	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	
TBD 3249 DTAL - TBD TBD TBD TAL - WORH 3401 TBD 3401 TBD 3414 TBD TBD TBD TBD TBD TBD TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SUB TOTAL - STREET LIGHTING SUB TOTAL - STREET LIGHTING Transportation Total Station & Data Collector GPS Units (2) ENGINEERING SUB TOTAL - STREET LIGHTING SUB TOTAL - STREET LIGHTINE REPLACE #7	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 450 450 450 450 450 4	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	10 10 2,930 0 0 95 5 20 5	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	
TBD 3249 TAL - TBD TBD TBD TBD TBD TBD TBD TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Image: Sub TOTAL - STREET LIGHTING Image: Sub TOTAL - STORAGE EXPANSION	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 450 450 450 450 450 4	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	10 10 2,930 0 0 95 5 20 5 34	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	
TBD 3249 TAL - TBD TBD TBD TBD TBD TBD TBD TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S S REPLACE TRUCK #3 REPLACE TRUCK # 8 PW29 Brush Chipper REPLACE #7 REPLACE #1 SALT BRINE TANKAGE & CONTAINMENT REPLACE TRU	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip DC Reserve Fund PW Equip DC Reserve Fund PW Equip DC Reserve Fund			22,014 100 110 22,124 30 50 60 140 450 450 450 450 450 450 38 38 230 95 5 20 5 20 5 34 31	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	10 10 2,930 0 0 95 5 5 20 5 20 5 34 31	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	
TBD 3249 TAL - TBD TBD TBD TBD TBD TBD TBD TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK #3 REPLACE TRUCK # 8 PW29 Brush Chipper REPLACE TRUCK # 8 PW29 Brush Chipper REPLACE #7 REPLACE #7 REPLACE #7 REPLACE LOADER #13 SALT STORAGE EXPANSION SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #10 REPLACE TRUCK #1	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip DC Reserve Fund PW Equip DC Reserve Fund PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 450 450 450 450 450 55 200 55 200 55 34 31 32	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	10 10 2,930 0 0 95 5 5 20 5 34 31 32	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	
TBD 3249 TAL - TBD TBD TBD TBD TBD TBD TBD TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING SUB TOTAL - STREET LIGHTING TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SUB TOTAL - STREET LIGHTING Total Station & Data Collector GPS Units (2) ENGINEERING SUB TOTAL - STREET LIGHTING SUB TOTAL - STREET LIGHTING SUB TOTAL - STREET LIGHTING Colspan="2">SUB TOTAL - STREET LIGHTING STREET LIGHTING STREET LIGHTING STREET NUCK #3 REPLACE TRUCK #3 REPLACE TRUCK #3 REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #1 REPLACE TRUCK #1 REPLACE TRUCK #3 SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #1 REPLACE TRUCK #3 SALT BRINE TANKAGE & CONTAINMENT <td< td=""><td>Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip DC Reserve Fund PW Equip DC Reserve Fund PW Equip DC Reserve Fund</td><td></td><td></td><td>22,014 100 110 22,124 30 50 60 140 450 450 450 450 450 450 450 4</td><td>10 10 2,369</td><td>10 10 3,237 0 225</td><td>10 10 2,043 0 0</td><td>10 10 2,930 0 0 95 5 20 5 34 31 32 18</td><td>10 10 2,434 30 50</td><td>10 10 2,251</td><td>10 10 2,490</td><td>10 10 1,898 60</td><td>10 10 2,097</td><td>1</td></td<>	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip DC Reserve Fund PW Equip DC Reserve Fund PW Equip DC Reserve Fund			22,014 100 110 22,124 30 50 60 140 450 450 450 450 450 450 450 4	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	10 10 2,930 0 0 95 5 20 5 34 31 32 18	10 10 2,434 30 50	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	1
TBD 3249 TAL - TBD TBD TBD TBD TBD TBD TBD TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Index Total Station & Data Collector GPS Units (2) ENGINEERING SUB TOTAL - STREET LIGHTING TRANSPORTATION Index Total Station & Data Collector GPS Units (2) ENGINEERING SUBTOTAL - STREET LIGHTING REPLACE TRUCK #3 REPLACE TRUCK #3 REPLACE #10 REPLACE #10 REPLACE #10 REPLACE TRUCK #1	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip DC Reserve Fund PW Equip DC Reserve Fund PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 450 450 450 450 450 55 5 200 5 34 31 31 32 18 16	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	10 10 2,930 0 0 95 5 5 20 5 34 31 32	10 10 2,434 30 50 80	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	1
TBD 3249 TAL - TBD TBD TBD TBD TBD TBD TBD TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION TRANSPORTATION Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SUB TOTAL - STREET LIGHTING REPLACE TRUCK #3 REPLACE TRUCK #3 REPLACE TRUCK #3 REPLACE TRUCK # 8 PW29 Brush Chipper REPLACE #7 REPLACE #7 REPLACE #1 REPLACE WHEEL LOADER #13 SALT STORAGE EXPANSION SALT STORAGE EXPANSION SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #9 PW13B Snow Plow Jib Crane PW11G Grader	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip DC Reserve Fund PW Equip DC Reserve Fund PW Equip DC Reserve Fund PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 450 430 240 430 240 38 38 230 95 5 200 5 20 5 34 31 32 18 16 135	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	10 10 2,930 0 0 95 5 20 5 34 31 32 18	10 10 2,434 30 50 80 80	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	1
TBD 3249 TAL - TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD	SUB-TOTAL - ROADS & BRIDGES STREET LIGHTING STREET LIGHT REPLACEMENT SUB TOTAL - STREET LIGHTING TRANSPORTATION Index Total Station & Data Collector GPS Units (2) ENGINEERING SUB TOTAL - STREET LIGHTING TRANSPORTATION Index Total Station & Data Collector GPS Units (2) ENGINEERING SUBTOTAL - STREET LIGHTING REPLACE TRUCK #3 REPLACE TRUCK #3 REPLACE #10 REPLACE #10 REPLACE #10 REPLACE TRUCK #1	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip DC Reserve Fund PW Equip DC Reserve Fund PW Equip PW Equip			22,014 100 110 22,124 30 50 60 140 450 450 450 450 450 450 450 55 5 200 5 34 31 31 32 18 16	10 10 2,369	10 10 3,237 0 225	10 10 2,043 0 0	10 10 2,930 0 0 95 5 20 5 34 31 32 18	10 10 2,434 30 50 80	10 10 2,251	10 10 2,490	10 10 1,898 60	10 10 2,097	1

#		Funding	Project	Project	Total				10 YEAR	CAPITAL FO	RECAST CO	STS		
ff (PROJECT	Source	Category	Priority	2016 & On	2016	2017	2018	2019	2020	2021	2022	2023	2024
	-		-											
TBD	REPLACE TRUCK #6	PW Equip			245						245			
	2013 Dodge Ram	PW Equip			30						30			
	2014 Dodge RAM	PW Equip			30						30			
	PW12 Tractor Backhoe	PW Equip			115							115		
	PW15 Sweeper & Catch Basin Cleaner	PW Equip			230							230		
	REPACE LEAF MACHINE	PW Equip			45								45	
	PW17 Sidewalk Tractor	PW Equip			110								110	
	REPLACE TRUCK #4	PW Equip			202								202	
	PW23 PTO Generator	PW Equip			20									20
TAL - I	PUBLIC WORKS				3,125	225	268	546	256	197	461	345	357	245
AND R	<u>ECREATION</u> ARENA													
2546	Grading/Drainage - New Rear Property	Dedu Fre Deres	Efficiency / Cost Savings	High	20	20								
		Parks Fac Reserve			47									
3658	Park Land Acquisition	Park Land Reserve Fund	Growth	High		47						20		
	Parks & Recreation Master Plan	Parks Fac Reserve			30 45							30 45		
	DC Reserve less non-residential = 60% funded Underfloor Heating System - Pump & Heat Exchanger	DC Reserve Fund			45							40		
		Parks Fac Reserve			0									
	Replace Glycol Headers	Parks Fac Reserve											E 40E	
3700	IDMC Arena Replacement (land purchase and servicing)	Debenture	Growth	High	5,125						37		5,125	
	Land Acquisition - 2nd Ice Pad	Parks Fac Reserve			37									
	DC Reserve max 90%	DC Reserve Fund			338						338		7 000	
		TBA			7,300								7,300	
		Ice Fee Reserve			2,230	00	50						2,230	
	Multi Use Facility Needs Study / Facility Coseptual Drawing	Ice Fee Reserve			140	90	50	<u>^</u>						
	SUB TOTAL - ARENA				15,312	157	50	0	0	0	375	75	14,655	0
	PARKS			1										
3550	Reconstruction of Sports Fields - Garnet Elliott	Parks Fac Reserve	Service Level	Medium	100	40	30	30						
		Grant			20	20								
	Replace 1999 Dodge Truck	Parks Equip	Efficiency / Cost Savings	High	35	35								
3557	Replace 2002 Kubota Tractor	Parks Equip			35	_	35							
	Victoria Park -Parking Lot Upgrades	Parks Fac Reserve			75	_	75							
	Recreational Trail Development	Trail Reserve			60	_	60							
	Replace 2007 Chevy Flatbed	Parks Equip			55	_	55							
	Parks Shop - Roof Replacement/Repair	Parks Fac Reserve			50		50							
	Replace Washrooms\New Change rooms- Vic Park	Parks Fac Reserve			100	_	100							
	Installation of New Water Feature - Splash pad	Parks Fac Reserve			25			10	15					
	Fence Replacement - Park Boundaries, Sports Fields	Parks Fac Reserve			25			25						
TBD	Fence Replacement - Park Boundaries, Sports Fields Replace Washrooms - GE & Westfield	Parks Fac Reserve Parks Fac Reserve			25 100			25 100						
TBD TBD					100 90				90					
TBD TBD TBD	Replace Washrooms - GE & Westfield	Parks Fac Reserve			100				90 50					
TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main	Parks Fac Reserve Parks Fac Reserve			100 90									
TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve			100 90 50				50					
TBD TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve			100 90 50 81				50 81					
TBD TBD TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve DC Reserve Fund			100 90 50 81 9				50 81 9	150				
TBD TBD TBD TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE Replace Ball Diamond Lights - Vic Pk - N/S Replace Washrooms - Memorial Park	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve DC Reserve Fund Parks Fac Reserve			100 90 50 81 9 180				50 81 9	150	90			
TBD TBD TBD TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE Replace Ball Diamond Lights - Vic Pk - N/S Replace Washrooms - Memorial Park Riverfront Park & Trail Development	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve DC Reserve Fund Parks Fac Reserve Parks Fac Reserve Trail Reserve			100 90 50 81 9 180 150				50 81 9	150	90			
TBD TBD TBD TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE Replace Ball Diamond Lights - Vic Pk - N/S Replace Washrooms - Memorial Park	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Darks Fac Reserve DC Reserve Fund Parks Fac Reserve Parks Fac Reserve			100 90 50 81 9 180 150 90 10	95	405	100	50 81 9	150	10	0	0	0
TBD TBD TBD TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE Replace Ball Diamond Lights - Vic Pk - N/S Replace Washrooms - Memorial Park Riverfront Park & Trail Development DC Reserve max 90%	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve DC Reserve Fund Parks Fac Reserve Parks Fac Reserve Trail Reserve			100 90 50 81 9 180 150 90	95	405		50 81 9 180			0	0	0
TBD TBD TBD TBD TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE Replace Ball Diamond Lights - Vic Pk - N/S Replace Washrooms - Memorial Park Riverfront Park & Trail Development DC Reserve max 90%	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve DC Reserve Fund Parks Fac Reserve Parks Fac Reserve Trail Reserve			100 90 50 81 9 180 150 90 10	95	405	100	50 81 9 180		10	0	0	0
TBD TBD TBD TBD TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE Replace Ball Diamond Lights - Vic Pk - N/S Replace Washrooms - Memorial Park Riverfront Park & Trail Development DC Reserve max 90% SUB TOTAL - PARKS VPCC FACILITY	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Darks Fac Reserve DC Reserve Fund Parks Fac Reserve Parks Fac Reserve Trail Reserve DC Reserve Fund	Efficiency / Oct Station		100 90 50 81 9 180 150 90 10 1,340		405	100	50 81 9 180		10	0	0	0
TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE Replace Ball Diamond Lights - Vic Pk - N/S Replace Washrooms - Memorial Park Riverfront Park & Trail Development DC Reserve max 90% SUB TOTAL - PARKS VPCC FACILITY Repair Retaining Wall - Rear Entrance	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Darks Fac Reserve DC Reserve Fund Parks Fac Reserve Parks Fac Reserve Trail Reserve DC Reserve Fund	Efficiency / Cost Savings	High	100 90 50 81 9 180 150 90 10 1,340	95		100	50 81 9 180		10	0	0	0
TBD TBD TBD TBD TBD TBD TBD TBD TBD 33554 3555	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE Replace Ball Diamond Lights - Vic Pk - N/S Replace Washrooms - Memorial Park Riverfront Park & Trail Development DC Reserve max 90% SUB TOTAL - PARKS VPCC FACILITY Replace Interlock Brick Entrance Replace Interlock Brick Entrance Pathway	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve DC Reserve Fund Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Trail Reserve DC Reserve Fund VPCC Fac			100 90 50 81 9 180 150 90 10 1,340	9	405	100	50 81 9 180		10	0	0	0
TBD TBD TBD TBD TBD TBD TBD TBD 35554 35556	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE Replace Ball Diamond Lights - Vic Pk - N/S Replace Washrooms - Memorial Park Riverfront Park & Trail Development DC Reserve max 90% SUB TOTAL - PARKS VPCC FACILITY Replace Interlock Brick Entrance Replace Interlock Brick Entrance Replace Interlock Brick Entrance Replace Interlock Brick Entrance	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve DC Reserve Fund Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Trail Reserve DC Reserve Fund VPCC Fac VPCC Fac	Efficiency / Cost Savings Efficiency / Cost Savings	High Medium	100 90 50 81 99 180 150 90 10 1,340 9 9 20 99		20	100	50 81 9 180		10	0	0	0
TBD TBD TBD TBD TBD TBD TBD TBD TBD 35554 35555 35556 35552	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE Replace Ball Diamond Lights - Vic Pk - N/S Replace Washrooms - Memorial Park Riverfront Park & Trail Development DC Reserve max 90% SUB TOTAL - PARKS VPCC FACILITY Replace Interlock Brick Entrance Replace Interlock Brick Entrance Replace Floor Machine Facility Condition Assessments - VPCC & Fusion	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Darks Fac Reserve DC Reserve Fund Parks Fac Reserve Parks Fac Reserve Trail Reserve DC Reserve Fund			100 90 50 81 9 180 150 10 1,340 90 10 1,340 9 9 20 9 20	9	20 20	100	50 81 9 180		10	0	0	0
TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE Replace Ball Diamond Lights - Vic Pk - N/S Replace Washrooms - Memorial Park Riverfront Park & Trail Development DC Reserve max 90% SUB TOTAL - PARKS VPCC FACILITY Replace Interlock Brick Entrance Replace Floor Machine Facility Condition Assessments - VPCC & Fusion Generator + Electrical Upgrade	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Darks Fac Reserve DC Reserve Fund Parks Fac Reserve Parks Fac Reserve Trail Reserve DC Reserve Fund VPCC Fac VPCC Fac VPCC Fac			100 90 50 81 9 180 150 90 10 1,340 9 9 20 9 9 20 35	9	20	100	50 81 9 180		10	0	0	0
TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE Replace Ball Diamond Lights - Vic Pk - N/S Replace Washrooms - Memorial Park Riverfront Park & Trail Development DC Reserve max 90% SUB TOTAL - PARKS VPCC FACILITY Replace Interlock Brick Entrance Replace Floor Machine Facility Condition Assessments - VPCC & Fusion Generator + Electrical Upgrade Resurface Parking Lot	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Darks Fac Reserve DC Reserve Fund Parks Fac Reserve Parks Fac Reserve Trail Reserve DC Reserve Fund			100 90 50 81 99 180 150 90 10 1,340 99 20 99 20 35 75	9	20 20 35	100	50 81 9 180 425	150	<u>10</u> <u>100</u>			
TBD TBD TBD TBD TBD TBD TBD TBD TBD TBD	Replace Washrooms - GE & Westfield Replace Ball Lights - Vic - Main Replace Centennial Park Washrooms Installation of Ball Diamond Lights - GE Replace Ball Diamond Lights - Vic Pk - N/S Replace Washrooms - Memorial Park Riverfront Park & Trail Development DC Reserve max 90% SUB TOTAL - PARKS VPCC FACILITY Replace Interlock Brick Entrance Replace Floor Machine Facility Condition Assessments - VPCC & Fusion Generator + Electrical Upgrade	Parks Fac Reserve Parks Fac Reserve Parks Fac Reserve Darks Fac Reserve DC Reserve Fund Parks Fac Reserve Parks Fac Reserve Trail Reserve DC Reserve Fund VPCC Fac VPCC Fac VPCC Fac			100 90 50 81 9 180 150 90 10 1,340 9 9 20 9 9 20 35	9	20 20	100	50 81 9 180		10	0	0	0

.		Free dia a	Designet	Design	Tetel					R CAPITAL F	ODECAST O	OPTO			
Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2016 & On	2016	2017	2018	10 YEA	2020	2021	2022	2023	2024	2025
"	FROJECI	Source	Galegory	FHORING	2010 & 011	2010	2011	2010	2013	2020	2021	2022	2023	2024	2025
	Spin Bikes (12 @ \$4000 each)	Fit Equip			43									43	
		DC Reserve Fund			5									5	
	Weight Room Expansion	VPCC Fac			114									114	
		DC Reserve Fund			11									11	
	Weight Room Equipment	Fit Equip			40		00	0	10	10	10	10	0	470	
	SUB TOTAL - FITNESS	i			233	0	20	0	10	10	10	10	0	173	(
	YOUTH CENTRE FACILITY														
	Window & Door Replacement	Rec Admin			25			25							
3560	Replace Program Equip & Furnishings	Fusion Tech			30			15		15					
	Facility Condition Assessment	Rec Admin			15		15								
	SUB TOTAL - YOUTH CENTRE FACILITY	,			70	0	15	40	0	15	0	0	0	0	
	CAMI-SUZUKI SENIOR CENTRE	· · · · ·													
		L			0		0	0	0	0	0	0	0	0	
	SUB TOTAL - CAMI-SUZUKI SENIOR CENTRE				0	0	0	0	0	0	0	0	0	0	
	MUSEUM														
3610	Relocation of Kirwin Barn	Museum Reserve	Service Level	Medium	65	65									
	HVAC Replacement / Upgrades	Museum Reserve	Mandatory	High	5	5									
		Grant		5	5	5									
3614	INTERPREATIVE CENTRE (PROPOSED)	Debenture	Service Level	High	350			350							
		Grant			300			300							
<u> </u>	Survey of lands	Museum Reserve			100	10		90							
	SUB TOTAL - MUSEUM				825	85	0	740	0	0	0	0	0	0	(
0741	- PARKS AND RECREATION				17,956	355	565	1,020	435	175	485	85	14,655	173	
UTAL -	- PARKS AND RECREATION				17,950	300	505	1,020	435	175	400	60	14,000	1/3	(
MIC &	DEVELOPMENT														
3657	Town Entrance Signs	Ec Dev	Growth	Medium	100	50				50					
	Town Entrance Signs	Ec Dev	Growth	Medium	100	50				50					
	Town Entrance Signs ECONOMIC DEVELOPMENT	Ec Dev	Growth	Medium	100 100	50 50	0	0	0	50 50	0	0	0	0	(
	· · · · ·	Ec Dev	Growth	Medium			0	0	0		0	0	0	0	(
OTAL -	ECONOMIC DEVELOPMENT	Ec Dev	Growth	Medium	100	50				50					
OTAL -	ECONOMIC DEVELOPMENT	· · ·		Medium			0 4,354	0 3,709	0 3,686		0 3,277	0 4,120	0 17,064	0 2,545	0 1,920
OTAL -	ECONOMIC DEVELOPMENT	· · ·		Medium	100	50				50					
OTAL -	ECONOMIC DEVELOPMENT	· · ·		Medium	100	50				50					
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xlsx]10YR 2016		Medium	100	50				50					
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xlsx[10YR 2016 -		Medium	100 47,187	50		3,709	3,686	50 3,001	3,277	4,120	17,064	2,545	
DTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xtsxj10YR 2016 S Cfwd			100 47,187	50 3,511		3,709	3,686	<u>50</u> <u>3,001</u>	3,277	4,120	17,064	2,545	1,920
OTAL - I	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xtsx]10YR 2016 S Cfwd DC Reserve Fund		RF	<u>100</u> 47,187	<u>50</u> 3,511	4,354	3,709	3,686	<u>50</u> 3,001	3,277	4,120 45	17,064	2,545	1,92
OTAL - I	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xtsx/10YR 2016 Cfwd DC Reserve Fund Debenture			100 47,187 861 5,475	<u>50</u> <u>3,511</u> 	4,354 	3,709 350	3,686	<u> </u>	3,277 348	4,120 45 	 5,125	2,545 399 	1,92
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xlsx/10YR 2016 Cfwd DC Reserve Fund Debenture Donation			100 47,187 861 5,475 10	<u>50</u> <u>3,511</u> 10	4,354	3,709 350 	 69 	<u> </u>	3,277 348 	4,120 45 	17,064	2,545	<u>1,92</u>
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xisx/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev			100 47,187 861 5,475 10 100	50 3,511 10 50	4,354		 69 	<u> </u>	3,277 348 	4,120 45 		2,545 399 	1,92
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xtax/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects			100 47,187 861 5,475 10 100 17,240	50 3,511 10 50 1,887	4,354 1,391	3,709 350 1,608	3,686 69 2,470	50 3,001 50 1,789	3,277 348 1,744	4,120 45 2,120		2,545 399 1,344	1,92
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xbx/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve			100 47,187 861 5,475 10 100 17,240	50 3,511 10 50 1,887 	4,354 1,391 	 350 1,608 	 69 2,470 	50 3,001 50 1,789 	3,277 348 1,744	4,120 45 2,120 	17,064 	2,545 399 1,344 	1,92
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xlsx/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve Fire Reserve			100 47,187 861 5,475 10 100 17,240 1,336	50 3,511 10 50 1,887 50	4,354 1,391 	3,709 350 1,608 18	3,686 69 2,470 	50 3,001 50 1,789 50	3,277 348 1,744 	4,120 45 2,120 1,200	 5,125 1,562 18	2,545 399 1,344 	1,920
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xtsx/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve Fire Reserve Fit Equip	Capital Budget Master	RF r r r r	100 47,187 861 5,475 10 100 17,240 1,336 103	50 3,511 10 50 1,887 50 	4,354 1,391 20	3,709 350 1,608 18	3,686 69 2,470 10	50 3,001 50 1,789 50 10	3,277 348 1,744 10	4,120 45 2,120 1,200 10		2,545 399 1,344 1,344 43	1,92
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016.xtsx/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve Fire Reserve Fit Equip Gas Tax	Capital Budget Master		100 47,187 47,187 47,187 	50 3,511 10 50 1,887 50 450	4,354 1,391 20 446	3,709 350 1,608 18 365	3,686 69 2,470 10 340	50 3,001 50 1,789 50 10 725	3,277 348 1,744 10 437	4,120 45 2,120 1,200 10 300	17,064 	2,545 399 1,344 43 300	1,92
DTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xtax/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve Fire Reserve Fire Reserve Fit Equip Gas Tax Grant	Capital Budget Master	RF r r r r f	100 47,187 861 5,475 10 100 17,240 1,336 103 3,989 325	50 3,511 50 1,887 50 450 25	4,354 1,391 - 20 446 	3,709 	3,686 69 2,470 10 340 	50 3,001 50 1,789 50 10 725 	3,277 348 	4,120 45 2,120 1,200 10 300	17,064 	2,545 1,344 1,344 300 	1,920
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xlsx/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve Fire Reserve Fit Equip Gas Tax Grant IT Reserve	Capital Budget Master	RF r r r r r r r r r	100 47,187 861 5,475 10 100 17,240 17,240 1,336 103 3,989 325 115	50 3,511 10 50 1,887 50 450 25 75	4,354 1,391 - 20 446 25	3,709 	3,686 	50 3,001 50 1,789 50 10 725 15	3,277 348 1,744 10 437 	4,120 45 2,120 1,200 10 300 	17,064 5,125 1,562 18 326 	2,545 	1,92 1,32
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xlsx/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve Fire Reserve Fit Equip Gas Tax Grant IT Reserve Museum Reserve	Capital Budget Master	RF r r r r f	100 47,187 47,187 861 5,475 10 100 17,240 1,336 103 3,989 325 115 170	50 3,511 10 50 1,887 50 450 25 75 80	4,354 1,391 20 446 25 	3,709 350 1,608 18 365 300 90	3,686 69 2,470 10 340 	50 3,001 50 1,789 50 10 725 	3,277 348 1,744 10 437 	4,120 45 2,120 1,200 10 300 	17,064 	2,545 1,344 43 300 	1,92
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xtsx/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve Fire Reserve Fit Equip Gas Tax Grant IT Reserve Museum Reserve OCIF Grant	Capital Budget Master	RF r r r r r r r r r	100 47,187 861 5,475 10 100 17,240 17,240 1,336 103 3,989 325 115	50 3,511 10 50 1,887 50 450 25 75	4,354 1,391 20 446 25 70	3,709 350 1,608 18 365 300 90 70	3,686 69 2,470 10 340 	50 3,001 50 1,789 50 10 725 15 15 	3,277 348 1,744 10 437 	4,120 45 2,120 1,200 10 300 	17,064 5,125 1,562 18 326 	2,545 	1,920
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016.xtax/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve Fire Reserve Fit Equip Gas Tax Grant IT Reserve Museum Reserve OCIF Grant SCF Grant	Capital Budget Master	RF r r r r r r r r r	100 47,187 47,187 47,187 47,187 	50 3,511 10 50 1,887 50 450 25 75 80 70 	4,354 1,391 20 446 25 	3,709 350 1,608 18 365 300 90	3,686 2,470 10 340 70	50 3,001 50 1,789 50 10 725 15 15 	3,277 348 1,744 10 437 70	4,120 45 2,120 1,200 10 300 70	17,064 	2,545 399 1,344 43 300 70	1,92 1,32 300 7
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016.xtsx/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve Fire Reserve Fire Reserve Fit Equip Gas Tax Grant IT Reserve Museum Reserve OCIF Grant SCF Grant Canada 150 Grant	Capital Budget Master	RF r r r r r r r r r	100 47,187 861 5,475 10 100 17,240 1,336 103 3,989 325 115 170 630 630 32	50 3,511 10 50 1,887 50 450 25 75 80 70 32	4,354 1,391 20 446 25 70 1,330 	3,709 	3,686 	50 3,001 50 1,789 50 10 725 15 	3,277 348 1,744 10 437 70 	4,120 45 2,120 1,200 10 300 70 	17,064 	2,545 1,344 3300 70 	1,920
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xlsx/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve Fire Reserve Fit Equip Gas Tax Grant IT Reserve Museum Reserve OCIF Grant SCF Grant Canada 150 Grant Oxford County	Capital Budget Master	RF r r r r r r r r r	100 47,187 861 5,475 10 100 17,240 1,336 103 3,989 325 115 170 630 32 321	50 3,511 10 50 1,887 450 25 75 80 70 32 130	4,354 1,391 20 446 25 70 1,330	3,709 	3,686 2,470 10 340 70 15	50 3,001 50 1,789 50 10 725 15 15 	3,277 348 1,744 10 437 70 	4,120 45 2,120 1,200 10 300 70 	17,064 	2,545 	1,920
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xtsx/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve Fite Reserve Fit Equip Gas Tax Grant IT Reserve Museum Reserve OCIF Grant SCF Grant Canada 150 Grant Oxford County Oxford Fac Reserve	Capital Budget Master	RF r r r r f r r r	100 47,187 47,187 47,187 47,187 47,187 10 100 17,240 100 17,240 17,240 17,240 17,240 100 17,240 100 17,240 100 17,240 100 17,240 103 3,989 325 115 170 630 321 321 161	50 3,511 450 25 75 80 70 32 130 98	4,354 1,391 20 446 25 70 1,330 117 	3,709 350 1,608 18 365 300 90 70 21 	3,686 2,470 10 340 70 15 15	50 3,001 50 1,789 50 10 725 15 15 	3,277 348 1,744 10 437 70 	4,120 45 2,120 1,200 10 300 70 	17,064 	2,545 	1,920
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016.xtax/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve Fire Reserve Fit Equip Gas Tax Grant IT Reserve Museum Reserve OCIF Grant SCF Grant SCF Grant Canada 150 Grant Oxford Fac Reserve Parks Equip	Capital Budget Master	RF r r r r r f r r	100 47,187 47,187 47,187 47,187 	50 3,511 10 50 1,887 450 25 75 80 70 32 130	4,354 1,391 20 446 25 70 1,330 1,330 1,330 - 90	3,709 	3,686 	50 3,001 50 1,789 50 10 725 15 	3,277 348 1,744 10 437 70 	4,120 45 2,120 1,200 10 300 70 	17,064 	2,545 399 1,344 43 300 70 70 10	-
OTAL -	ECONOMIC DEVELOPMENT	2016 Jan 13 2016 xtsx/10YR 2016 Cfwd DC Reserve Fund Debenture Donation Ec Dev Eng Misc Projects Fee Reserve Fite Reserve Fit Equip Gas Tax Grant IT Reserve Museum Reserve OCIF Grant SCF Grant Canada 150 Grant Oxford County Oxford Fac Reserve	Capital Budget Master	RF r r r r r r r r r r	100 47,187 47,187 47,187 47,187 47,187 10 100 17,240 100 17,240 17,240 17,240 17,240 100 17,240 100 17,240 100 17,240 100 17,240 103 3,989 325 115 170 630 321 321 161	50 3,511 450 25 75 80 70 32 130 98 35	4,354 1,391 20 446 25 70 1,330 117 	3,709 350 1,608 18 365 300 90 70 21 	3,686 2,470 10 340 70 15 15	50 3,001 50 1,789 50 10 725 15 -	3,277 348 1,744 1,744 10 437 70 	4,120 45 2,120 10 300 70 70 70 70 70 70 	17,064 	2,545 	1,920

Pr		Funding	Project	Project	Total				10 YEA	R CAPITAL F	FORECAST	OSTS			1
#	PROJECT	Source	Category	Priority	2016 & On	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
		-		-											
		Police Reserve		r	90	25			25		40				
		Public Bldg Reserve	9	r	328	55	142	61	10		40			20	
		PW Equip		r	3,115	225	268	546	246	197	461	345	357	245	225
		Rec Admin		r	40		15	25							
		Ice Fee Reserve		r	2,370	90	50						2,230		
		VPCC Fac		r	282	18	75	75						114	
		Fusion Tech		r	30			15		15					
		Trail Reserve		r	150		60				90				
		TBA			7,300								7,300		
U:\Treasury\TREASUR	Y GENERAL/2016 Budget\Capital Budget\Drafts\[Capital 2016 Jan 13 2016.xk	sx]10YR 2016 Capital Budget Maste	er		45,857	3,511	4,354	3,709	3,686	3,001	3,277	4,120	17,064	2,545	1,920
		Reserve - Discretior	227/		R	2,748	2,391	2,603	3,192	2,276	2,422	3,705	4,205	1,776	1,550
			lal y			,	,	,		,			,		
		Reserve Fund			RF	497	446	365	409	725	785	345	326	699	300
		Other			:	267	1,517	741	85	-	70	70	12,533	70	70
		Reserves and Rese	erve Funds with a	Capital Compone	<u>nt</u>										
		<u>Reserves</u>													
		IT Reserve 2500-00833													
		open begin of year				77	29	31	58	85	97	124	151	178	205
		transfer in				27	27	27	27	27	27	27	27	27	27
		transfer out				(75)	(25)			(15)					
		close end of year				29	31	58	85	97	124	151	178	205	232
		Economic Dev Res	erve 2500-00825												
		open begin of year				28	3	13	23	33	(5)	5	15	25	35
		transfer in				25	10	10	10	12	10	10	10	10	10
		transfer out				(50)				(50)					
		close end of year				3	13	23	33	(5)	5	15	25	35	45
		Parks Fac Reserve	2500-00840												
		open begin of year				70	150	35	170	54	54	167	287	437	587
		transfer in				141	140	300	300	150	150	150	150	150	150
		transfer out				(60)	(255)	(165)	(416)	(150)	(37)	(30)			
		close end of year				150	35	170	54	54	167	287	437	587	737
		Parks Trails Reser	V e 2500-00826												
		open begin of year				26	41	1	26	51	76	11	36	61	86
		transfer in				15	20	25	25	25	25	25	25	25	25
		transfer out					(60)				(90)				
		close end of year				41	1	26	51	76	11	36	61	86	111
		Fire Reserve 2500-008	303												
		open begin of year				335	461	637	795	971	1,097	1,273	249	407	583
		transfer in				176	176	176	176	176	176	176	176	176	177
		transfer out				(50)		(18)		(50)		(1,200)	(18)		
		close end of year				461	637	795	971	1,097	1,273	249	407	583	760
		130 Oxford Facility	Reserve 2500-00816												
		open begin of year				95	52	92	128	149	185	221	257	255	281
		transfer in				55	40	36	36	36	36	36	36	36	36
		transfer out				(98)			(15)				(38)	(10)	
		close end of year				52	92	128	149	185	221	257	255	281	317
						-		-				-		-	

Pr		Funding	Project	Project	Total						FORECAST C				
#	PROJECT	Source	Category	Priority	2016 & On	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
		Public Bldg Reser													
		-	VE 2500-00817			152	137	61	40	60	90	80	110	140	150
		open begin of year				40	66	40	40 30	30	90 30	30	30	30	30
		transfer in transfer out				(55)	(142)	(61)	(10)		(40)			(20)	
		close end of year				137	61	40	60	90	80	110	140	150	180
		close end of year				137	01	40	00	90	00	110	140	150	100
		Police Facility Res	Serve 2500-0850												
		open begin of year				66	56	63	70	52	59	26	33	40	47
		transfer in				15	7	7	7	7	7	7	7	7	8
		transfer out				(25)			(25)		(40)				-
		close end of year				56	63	70	52	59	26	33	40	47	55
						In 01-1500 there	was a transfe	r to capital to	offset what w	vas identified	as				
						"from the Levy"			onset what v	vasiacitatica	45				
						,	,								
		Eng Misc Projects	2500-00820			/									
		open begin of year				985	715	1,105	1,745	1,523	1,982	2,622	2,886	3,708	4,748
		transfer in				1,367	1,281	1,498	1,498	1,498	1,634	1,634	1,634	1,634	1,635
		2% levy increase				250	500	750	750	750	750	750	750	750	750
		transfer out				(1,887) 715	(1,391)	(1,608)	(2,470)	(1,789)	(1,744)	(2,120)	(1,562)	(1,344)	(1,325
		close end of year				715	1,105	1,745	1,523	1,982	2,622	2,886	3,708	4,748	5,808
		PW Equip 2500-00818													
		open begin of year				568	573	555	259	273	346	165	120	63	138
		transfer in				230	250	250	260	273	280	300	300	320	320
		transfer out				(225)	(268)	(546)	(246)	(197)	(461)	(345)	(357)	(245)	(225
		close end of year				573	555	259	273	346	165	120	63	138	233
						010	000	200	210	010	100	120	00	100	
		Ice Fee Reserve 250	00-00824												
		open begin of year				418	597	816	985	1,154	1,423	1,692	1,961	(0)	269
		2% levy increase				250	250	150	150	250	250	250	250	250	250
		transfer in				19	19	19	19	19	19	19	19	19	19
		transfer out				(90)	(50)						(2,230)		
		close end of year				597	816	985	1,154	1,423	1,692	1,961	(0)	269	538
		Museum Reserve :	2500-00806												
		open begin of year				219	149	159	79	89	99	109	119	129	139
		transfer in				10	10	10	10	10	10	10	10	10	10
		transfer out				(80)		(90)							
		close end of year				149	159	79	89	99	109	119	129	139	149
		Capital Contingen	CY 2500-00813			~~ ·	~~ ·	<u> </u>	<u> </u>	~~ ·	<u> </u>	<u> </u>		~~ <i>·</i>	
		open begin of year				624	624	624	624	624	624	624	624	624	624
		transfer in													
		transfer out				624	624	624	624	604	624	624	624	624	624
		close end of year				024	624	024	024	624	024	024	024	024	624
		Recreation Admin	2500-00848												
		open begin of year				67	83	78	68	83	98	113	128	143	158
		transfer in				16	10	15	15	15	15	15	15	15	15
		transfer out					(15)	(25)							
		close end of year				83	78	68	83	98	113	128	143	158	173
		Eitnoco Equinmon	t 2500 00045												
		Fitness Equipmen	L 2500-00845			3	12	5	17	17	17	17	17	27	16
		open begin of year				3	13					17	17	27	(6
						10	10	10	10	10	10	10	10	10	
		transfer in				10	12	12	10	10	10	10	10	10	11
						10 13	12 (20) 5	12 17	10 (10) 17	10 (10) 17	10 (10) 17	10 (10) 17	10 	10 (43) (6)	

Pr		Funding	Project	Project	Total				10 YEA	R CAPITAL F	ORECAST	COSTS			
#	PROJECT	Source	Category	Priority	2016 & On	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
			•	•	•										
		Parks Equipment 2	500-00838												
		open begin of year				10	10		35	55	75	95	115	135	155
		transfer in				35	80	35	20	20	20	20	20	20	20
		transfer out				(35)	(90)								-
		close end of year				10		35	55	75	95	115	135	155	175
		VPCC Facility 2500-0	0842												
		open begin of year				16	38	8	3	73	143	213	283	353	309
		transfer in				40	45	70	70	70	70	70	70	70	70
		transfer out				(18)	(75)	(75)						(114)	
		close end of year				38	8	3	73	143	213	283	353	309	379
			gy Replacement 2500	0-00846											
		open begin of year				28	30	33	25	32	24	31	38	45	52
		transfer in				3	3	7	7	7	7	7	7	7	7
		transfer out						(15)		(15)					
		close end of year				30	33	25	32	24	31	38	45	52	59
		Reserves Total													
		open begin of year				3,757	3,730	4,282	5,124	5,345	6,459	7,556	7,390	6,724	8,507
		2% levy increase				500	750	900	900	1,000	1,000	1,000	1,000	1,000	1,000
		transfer in				2,221	2,193	2,530	2,513	2,375	2,519	2,539	2,539	2,559	2,563
		transfer out				(2,748)	(2,391)	(2,603)	(3,192)	(2,276)	(2,422)	(3,705)	(4,205)	(1,776)	(1,550)
		close end of year				3,730	4,282	5,109	5,345	6,444	7,556	7,390	6,724	8,507	10,520
		open begin of year	Fund 20-0000-2700-00955			4 47	4	29	54 25	79 25	104	129	154	179	204
		fees collected					25	25	25	25	25	25	25	25	26
		transfer out				(47)	29	 54	79	104	129	 154	179	204	230
		close end of year				4	29	54	19	104	129	104	179	204	230
		DC Reserve Fund	20-0000-2700-00963 to 967					. .		·					
		open begin of year				534	584	634	684	665	715	417	422	472	123
		fees collected				50	50	50	50	50	50	50	50	50	51
		transfer out							(69)		(348)	(45)		(399)	
		close end of year				584	634	684	665	715	417	422	472	123	174
		Gas Tax 2500-00839													
		open begin of year				524	435	350	346	367	3	(73)	(12)	23	84
		collected				361	361	361	361	361	361	361	361	361	361
		transfer out				(450)	(446)	(365)	(340)	(725)	(437)	(300)	(326)	(300)	(300)
		close end of year				435	350	346	367	3	(73)	(12)	23	84	145
		Reserve Funds Total													
						1,062	1,023	1,013	1,084	1,111	822	473	564	674	411
		open begin of year transfer in				458	436	436	436	436	822 436	473 436	564 436	674 436	411
						458 (497)	436 (446)	436 (365)	436 (409)	436 (725)	436 (785)	436 (345)	436 (326)	436 (699)	(300)
		transfer out				1,023	1,013	1,084	1,111	822	473	<u>(345)</u> 564	674	411	(300)
		close end of year				1,023	1,013	1,004	1,111	022	4/3	304	074	411	549
		combined impact +ve	(-ve)			(566)	(208)	(2)	(652)	(190)	(252)	(1,075)	(1,556)	520	1,151



DEPARTMENT: Parks and Recreation

REPORT NO: R-004-16

COUNCIL MEETING DATE: January 13, 2016

TITLE: Pre-Budget Approval – Ingersoll Connection Magazine – Additional Publications

OBJECTIVE

To obtain pre-budget approval from Council for the two (2) additional publications of the new Ingersoll Connection magazine at a cost of \$11,350 + HST.

BACKGROUND

On September 14, 2015 Council approved the following resolution at their regular Council Meeting:

Moved by Councillor Petrie; seconded by Councillor Lesser

C15-09-316 THAT the Council for the Town of Ingersoll receives report Number R-056-15 as information;

AND FURTHER THAT Council enters into a partnership with Spot Marketing to be a major stakeholder in the production of a new community magazine that will advertise and promote the programs, services and special events of the Parks and Recreation Department.

On November 6, 2015 the 1st issue of the new magazine called "Ingersoll Connection" was distributed to the community. The Parks and Recreation Department has committed to four (4) publications per year with a minimum of 68 pages.

Council has expressed an interest in having two (2) additional issues to be able to promote and advertise Council highlights and other corporate programs, services and special events.

Spot Marketing prepared a pricing proposal for the two additional issues. The publication is based on a 32 page magazine with the Town committing to thirteen (13) pages per issue.

ANALYSIS

If Council decides to financially support the two additional publications the issues are proposed to be distributed to the community the week of April 11 and June 13, 2016.

Spot Marketing would design all the pages and the content would need to be supplied from all Departments of the Corporation.

The content of the magazine could include information on Council Meeting Highlights, Council Strategic Priorities, New By-Laws, 2016 Operating/Capital Budget, New Fees, Capital Road Projects and Timeframes for Construction, Fire Prevention Week & Emergency Preparedness, Museum and BIA Special Events etc.

In order for Spot Marketing to secure the advertising space for the two additional publications they need to start selling their advertisement space as soon as possible. They would like to develop a marketing strategy for all six (6) publications.

INTERDEPARTMENTAL IMPLICATIONS

Individual Departments within the Corporation would have to supply the content information for each issue.

The Director of Parks and Recreation will take a lead role and coordinate the two issues with Spot Marketing.

FINANCIAL IMPLICATIONS

Pricing	13 Pages per Issue (Includes Distribution)	\$4,875
	Design Cost for 13 Pages	\$ <u>800.</u> \$5,675/per publication
	Two Publications	\$11,350 + HST

RECOMMENDATION

THAT the Council for the Town of Ingersoll receives report R-04-16 as information;

AND FURTHER THAT Council gives pre-budget approval for the two (2) additional publications of the Ingersoll Connection magazine at a cost of \$11,350, plus HST.

ATTACHMENTS

None

Prepared by: Bonnie Ward, Director Parks & Recreation Approved by: William Tigert, Chief Administrative Officer