



**Corporation of the Town of Ingersoll
Council Agenda
Special Meeting of Council
Town Centre, Council Chambers
Wednesday, December 9, 2015, 6:00 p.m.**

Call to Order

Disclosures of Pecuniary Interest

2016 Budget

[Town of Ingersoll 2016 Draft Budget \(December 9, 2015\)](#)

[Town of Ingersoll 2016 Draft Budget Presentation](#)

1) 2016 Operating Budget Proposal Overview

Budget Pressures and key drivers

Revenues and Expenses by Department

Revenues and Expenses by Category

2) 2016 Capital Budget Proposal Overview

Capital Budget by Classification

Capital Budget by Funding Source

Capital Budget by Service

2017-2025 Capital Forecast

3) Reserves and Reserve Funds Overview

4) Debt Overview

Upcoming Council Meetings

Regular Meeting of Council

Monday, December 14, 2015
Town Council, Chambers

Regular Meeting of Council

Monday, January 11, 2016, 6:00 p.m.
Town Centre, Council Chambers

Adjournment

**THE CORPORATION OF THE
TOWN OF INGERSOLL**

2016 DRAFT BUDGET

December 9, 2015

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

Introduction

The 2016 draft budget maintains the current level of services and requires no new debenture financing. The proposed 2016 combined operating and capital budget incorporate a \$385,245 or 2.92% rise in the levy. An increase for the average residential rate payer will be calculated once the 2016 Returned Roll has been received.

2016 Net Budget Key Drivers	Increase/(Decrease), \$ (000's)	
Reduction in OPP budget due to new contract formula	\$	(274)
Reduction in materials and supplies for sidewalk repairs, patching and bridges repairs	\$	(118)
Increase in capital funding from levy due to reduction of senior government funding.		
Increase contributions to reserves to support future needs of the budget	\$	466
Reduction in Provincial Operating Grant. 2016 is final year of the phase-in reduction	\$	80
Increase in payroll expenses (annual salary and benefit) increases	\$	78
Increase in winter control expenses to bring in line with prior years actuals	\$	54
Increase in utilities (hydro and water) and maintenance contracts	\$	41
Other	\$	59
Tax Levy Increase	\$	385

The proposed 2016 capital projects will be \$3.5 million with funding from reserves of \$2.75 million, reserve funds \$.491 million and others \$.27 million.

Town of Ingersoll

2016 Draft Budget

December 9, 2016

Summary All Departments by Revenue/Expense Grouping

	YTD Actual	Budget		Projection	Change
	2015	2015	2016	2017	2015 to 2016 (fav) unfav
REVENUE					
SALE OF GOODS OR SERVICES	(140,785)	(177,835)	(150,235)	(150,625)	27,600
PERMITS/LICENSES	(191,664)	(154,150)	(168,950)	(170,450)	(14,800)
ICE RENTAL	(161,419)	(226,549)	(248,932)	(249,000)	(22,383)
RENT / LEASES	(215,528)	(214,068)	(218,306)	(234,435)	(4,238)
USER FEES	(169,554)	(186,901)	(192,672)	(193,220)	(5,771)
MEMBERSHIPS	(109,555)	(124,100)	(123,100)	(123,100)	1,000
RECOVERIES	(177,738)	(145,800)	(148,500)	(153,450)	(2,700)
COUNTY RECOVERY	(280,344)	(358,255)	(293,708)	(298,813)	64,547 (1)
TAXATION - LEVY	(13,174,523)	(13,206,442)	(13,591,687)	(13,702,863)	(385,245) (2)
TAXATION - SUPPLEMENTARIES & OTHER	(420,362)	(252,644)	(256,367)	(256,367)	(3,723)
INTEREST / DIVIDENDS	(489,881)	(570,400)	(574,900)	(574,900)	(4,500)
GRANTS / SUBSIDIES / REBATES	(182,890)	(261,599)	(153,696)	(154,696)	107,903 (3)
LAND SALES	0	(1,000)	(1,000)	(1,000)	--
PROGRAM REVENUES	(285,431)	(281,782)	(281,797)	(280,791)	(15)
DONATIONS / FUNDRAISING	(135,331)	(113,400)	(123,250)	(121,750)	(9,850)
INTERNAL (REVENUE) EXPENSE	--	--	--	--	--
	<u>(16,135,004)</u>	<u>(16,274,925)</u>	<u>(16,527,100)</u>	<u>(16,665,460)</u>	<u>(252,175)</u>
EXPENSE					
SALARIES, WAGES & BENEFITS	5,462,032	6,492,616	6,570,150	6,604,452	77,534 (4)
ADMINISTRATIVE EXPENSE	59,034	89,719	89,153	89,300	(566)
OPERATING EXPENSE	119,335	161,217	158,592	159,165	(2,625)
COMMUNICATIONS	94,590	108,282	116,960	110,594	8,678
INSURANCE EXPENSE	202,920	206,650	212,200	211,615	5,550
UTILITIES - HEAT, HYDRO, WATER	630,540	783,134	798,290	810,027	15,156
SUPPLIES	52,615	66,360	61,172	62,532	(5,188)
PROGRAM EXPENSES	81,999	126,978	114,400	120,328	(12,578)
MEETINGS, CONFERENCES, TRAINING	83,331	122,499	118,386	122,424	(4,113)
FUEL / TRANSPORTATION COSTS	83,814	121,953	120,541	120,684	(1,412)
PROFESSIONAL FEES	81,779	206,900	187,200	228,450	(19,700)
CONTRACTED SERVICES	126,829	128,478	131,356	138,022	2,878
PROPERTY TAX REFUNDS & ADJUSTMENTS	157,597	440,000	460,000	460,000	20,000
MARKETING & PROMOTION	79,331	134,353	139,925	156,181	5,572
GRANTS TO VOLUNTEER ORGANIZATIONS	95,377	96,000	98,000	98,000	2,000
LAND MAINTENANCE & IMPROVEMENT	29,635	44,400	42,400	39,500	(2,000)
EQUIP REPAIRS & MAINTENANCE	169,739	322,682	310,822	313,997	(11,860)
BLDG REPAIRS & MAINTENANCE	85,010	106,405	106,655	107,056	250
SNOW REMOVAL AND SANDING	37,151	52,100	53,720	39,870	1,620
MAINTENANCE CONTRACTS	110,809	131,308	148,655	150,610	17,347
LAND SALE EXPENSES	1,800	10,000	10,000	10,000	--
MATERIALS	369,008	600,851	482,886	398,946	(117,965) (5)
TRANSFER TO BIA	57,220	76,293	77,669	77,669	1,376
TRANSFERS TO CEMETERY BOARD	95,388	95,388	104,402	104,402	9,014
	<u>8,366,883</u>	<u>10,724,566</u>	<u>10,713,534</u>	<u>10,733,823</u>	<u>(11,032)</u>
NET OPERATING (REVENUE) EXPENSE	<u>(7,768,121)</u>	<u>(5,550,359)</u>	<u>(5,813,566)</u>	<u>(5,931,637)</u>	<u>(263,207)</u>
OTHER					
O.P.P. CONTRACT	2,588,538	2,816,536	2,542,427	2,542,427	(274,109) (6)
OMPF - ONT MUN PARTNER GRANT	(538,000)	(538,000)	(457,300)	(457,300)	80,700 (7)
TRANSFER FROM RESERVES & RES FUNDS	(24,818)	(126,848)	(122,896)	(28,998)	3,952
TRANSFER TO RESERVES & RES FUNDS	2,314,785	2,452,285	2,918,060	2,955,968	465,775 (8)
DEBENTURE PAYMENT	648,006	946,386	933,275	919,540	(13,111)
	<u>4,988,511</u>	<u>5,550,359</u>	<u>5,813,566</u>	<u>5,931,637</u>	<u>263,207</u>
	<u>(2,779,610)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

Summary All Departments by Revenue/Expense Grouping

Variance Explanation:

- (1) Starting 2016 the County has decided to subcontract two services performed by the Town in the past. The services include rubbish and scrap metal pick up and spring large article pickup. In prior years the Town recovered the operating costs through charge backs to the County. The 2016 loss of revenues is offset by savings in corresponding expense accounts of \$64K.
- (2) Levy required to balance the budget.
- (3) Ending of funding for Career and Skills Development of \$110K. The loss of revenues is offset by savings in corresponding expense accounts.
- (4) Payroll wage increase of 1%, group benefits cost increase of 7%
- (5) Savings in materials for sidewalks and bridges repairs and roads patching. To bring in line with three year average expenses.
- (6) Reduction in OPP contract arising from new costing formula.
- (7) Provincial reduction in OMPF, 2016 will be final year of a four year phased in reduction.
- (8) Increase in transfers to reserves including funding for capital. Reserves for capital purposes net of 2016 expenditures increase by \$60K.

**Town of Ingersoll
2016 Draft Budget
December 9, 2016
Summary All Departments by Revenue/Expense Grouping**

	YTD Actual	Budget		Projection	Change
	2015	2015	2016	2017	2015 to 2016 (fav) unfav
COUNCIL	173,877	195,529	219,200	228,300	23,671
CHIEF ADMINISTRATIVE OFFICER	237,062	350,125	296,470	305,901	(53,655)
CLERKS					
ADMINISTRATION	328,662	429,620	491,645	499,245	62,025
PARATRANSIT	61,387	69,240	73,290	73,633	4,050
PARKING	17,706	22,150	23,700	22,950	1,550
INFORMATION TECHNOLOGY	228,547	290,890	296,990	300,400	6,100
TREASURY					
ADMINISTRATION	493,890	876,096	919,963	913,445	43,867
SUPPLEMENTARIES LESS ADJUSTMENTS	(262,764)	187,356	203,633	203,633	16,277
TAX LEVY	(13,174,523)	(13,206,442)	(13,591,687)	(13,702,863)	(385,245)
BUILDING INSPECTION					
INSPECTION	16,279	81,405	79,160	82,460	(2,245)
TOWN CENTRE	105,834	136,195	174,252	150,565	38,057
PUBLIC BUILDINGS - OTHER	43,717	74,836	71,345	73,141	(3,491)
FIRE					
ADMINISTRATION	803,226	959,891	993,429	1,001,924	33,538
FACILITY	75,343	18,825	17,707	16,570	(1,118)
POLICE					
ADMINISTRATION	2,613,400	2,799,251	2,529,852	2,532,207	(269,399)
FACILITY	(56,517)	8,587	9,336	228	749
ENGINEERING					
ADMINISTRATION	1,570,695	1,782,931	2,066,415	2,234,425	283,484
STREET LIGHTING & TRAFFIC SIGNALS	212,191	259,000	248,140	254,654	(10,860)
PUBLIC WORKS					
ADMINISTRATION & EQUIPMENT	239,525	400,431	381,662	394,406	(18,769)
BRIDGES & CULVERTS	3,796	32,450	11,800	11,850	(20,650)
ROADSIDE MAINTENANCE	190,557	202,235	209,160	209,760	6,925
SURFACE MAINTENANCE	325,520	334,230	309,220	310,306	(25,010)
ROADS, SIDEWALKS & PARKING LOTS	187,496	251,570	248,020	240,974	(3,550)
WINTER CONTROL	393,457	409,046	463,396	465,096	54,350
ENVIRONMENTAL SERVICES	24,435	96,007	89,542	94,097	(6,465)
PARKS AND ARENA					
ADMINISTRATION	126,663	159,075	129,255	178,765	(29,820)
ARENA	454,770	439,065	549,801	445,533	110,736
PARKS	399,487	473,005	532,425	525,303	59,420
PARKS PROGRAMS	1,877	21,201	23,380	24,663	2,179
CAMI PARKS / SUZUKI HOUSE	131,562	162,102	154,072	155,023	(8,030)
VICTORIA PARK COMMUNITY CENTRE					
ADMINISTRATION	130,133	146,796	151,826	152,090	5,030
AQUATICS	56,567	99,720	98,445	105,806	(1,275)
FITNESS	338	2,364	5,624	7,902	3,260
GENERAL PROGRAMS	10,007	27,311	26,350	28,674	(961)
FACILITY	389,666	498,250	519,088	474,898	20,838
YOUTH CENTRE					
FACILITY	81,068	97,244	95,323	100,736	(1,921)
TECHNOLOGY PROGRAMS	76,707	76,895	86,710	88,815	9,815
GENERAL PROGRAMS	319,434	334,456	350,700	360,964	16,244
CAREER & SKILLS PROGRAM	(53,444)	--	--	--	--
MUSEUMS					
FACILITY	13,850	19,100	30,300	24,800	11,200
PROGRAMS	92,661	126,080	138,171	148,401	12,091
ECONOMIC DEVELOPMENT	202,897	255,882	272,890	260,320	17,008
	<u>(2,712,961)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: COUNCIL	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500	
					unfav	& +/- 5%	ref
REVENUE							
USER FEES	(1,960)	--	--	--	--		
RECOVERIES	--	(3,600)	(3,800)	(3,800)	(200)		
	<u>(1,960)</u>	<u>(3,600)</u>	<u>(3,800)</u>	<u>(3,800)</u>	<u>(200)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	142,496	155,879	162,000	165,100	6,121		
ADMINISTRATIVE EXPENSE	2,546	550	550	550	--		
COMMUNICATIONS	3,771	5,500	5,500	5,500	--		
PROGRAM EXPENSES	3,607	5,200	5,200	5,200	--		
MEETINGS, CONFERENCES, TRAINING	10,660	10,500	10,500	10,500	--		
FUEL / TRANSPORTATION COSTS	2,215	1,000	1,400	1,400	400		
MARKETING & PROMOTION	10,542	20,500	25,350	31,350	4,850	24%	(1)
	<u>175,836</u>	<u>199,129</u>	<u>210,500</u>	<u>219,600</u>	<u>11,371</u>		
NET OPERATING (REVENUE) EXPENSE	<u>173,877</u>	<u>195,529</u>	<u>206,700</u>	<u>215,800</u>	<u>11,171</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	--	--	12,500	12,500	12,500		(2)
	<u>--</u>	<u>--</u>	<u>12,500</u>	<u>12,500</u>	<u>12,500</u>		
	<u>173,877</u>	<u>195,529</u>	<u>219,200</u>	<u>228,300</u>	<u>23,671</u>		

EXPLANATION OF CHANGE:

- (1) Two additional issues of Community Magazine \$10K offset by a reduction in international travel, no trip to Japan \$6K in 2016
- (2) Establish a new reserve for 150 Canada Celebration - \$12.5K annual contribution

INCLUDES DEPARTMENTS:

0100-4000

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: CHIEF ADMINISTRATIVE OFFICER	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	171,029	230,525	177,070	180,001	(53,455)	23%	(1)
ADMINISTRATIVE EXPENSE	212	250	150	150	(100)		
OPERATING EXPENSE	--	500	500	--	--		
COMMUNICATIONS	616	1,200	750	750	(450)		
PROGRAM EXPENSES	2,816	1,150	1,500	1,500	350		
MEETINGS, CONFERENCES, TRAINING	2,679	3,000	3,000	3,000	--		
FUEL / TRANSPORTATION COSTS	15	1,000	500	500	(500)		
PROFESSIONAL FEES	56,384	105,000	106,000	113,000	1,000		
MARKETING & PROMOTION	3,312	7,500	7,000	7,000	(500)		
	<u>237,062</u>	<u>350,125</u>	<u>296,470</u>	<u>305,901</u>	<u>(53,655)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>237,062</u>	<u>350,125</u>	<u>296,470</u>	<u>305,901</u>	<u>(53,655)</u>		
OTHER	--	--	--	--	--		
	<u>237,062</u>	<u>350,125</u>	<u>296,470</u>	<u>305,901</u>	<u>(53,655)</u>	15%	

EXPLANATION OF CHANGE:

(1) Human Resource Coordinator transferred to Clerk's department

INCLUDES DEPARTMENTS:

0900-4000

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: CLERKS ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(1)	(25)	(25)	(25)	--		
PERMITS/LICENSES	(35,423)	(30,600)	(30,600)	(31,600)	--		
USER FEES	(12,840)	(7,550)	(6,850)	(6,550)	700		
RECOVERIES	--	(4,000)	(4,000)	(4,000)	--		
LAND SALES	--	(1,000)	(1,000)	(1,000)	--		
	<u>(48,264)</u>	<u>(43,175)</u>	<u>(42,475)</u>	<u>(43,175)</u>	<u>700</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	232,013	291,420	351,100	358,200	59,680	20%	(1)
ADMINISTRATIVE EXPENSE	15,901	28,750	28,450	28,450	(300)		
OPERATING EXPENSE	12,972	14,000	14,000	14,000	--		
COMMUNICATIONS	7,632	7,500	8,500	8,500	1,000		
PROGRAM EXPENSES	3,222	6,425	6,900	6,900	475		
MEETINGS, CONFERENCES, TRAINING	4,031	5,600	6,920	6,920	1,320		
FUEL / TRANSPORTATION COSTS	845	1,200	1,200	1,200	--		
PROFESSIONAL FEES	3,243	5,000	5,000	5,000	--		
CONTRACTED SERVICES	13,519	16,300	16,300	17,500	--		
MARKETING & PROMOTION	5,371	8,400	7,550	7,550	(850)		
GRANTS TO VOLUNTEER ORGANIZATIONS	59,377	60,000	62,000	62,000	2,000		
EQUIP REPAIRS & MAINTENANCE	--	200	200	200	--		
LAND SALE EXPENSES	1,800	10,000	10,000	10,000	--		
	<u>359,926</u>	<u>454,795</u>	<u>518,120</u>	<u>526,420</u>	<u>63,325</u>		
NET OPERATING (REVENUE) EXPENSE	<u>311,662</u>	<u>411,620</u>	<u>475,645</u>	<u>483,245</u>	<u>64,025</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	17,000	18,000	16,000	16,000	(2,000)		
	<u>17,000</u>	<u>18,000</u>	<u>16,000</u>	<u>16,000</u>	<u>(2,000)</u>		
	<u>328,662</u>	<u>429,620</u>	<u>491,645</u>	<u>499,245</u>	<u>62,025</u>	14%	
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
(1) Human Resource Coordinator transferred from CAO's department					1000-4000		
					1000-4005		
					1000-4007		
					3600-4000		

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: FIRE ACTIVITY: PARKING ENFORCEMENT	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE							
USER FEES	(2,758)	(7,200)	(5,400)	(6,400)	1,800		
	<u>(2,758)</u>	<u>(7,200)</u>	<u>(5,400)</u>	<u>(6,400)</u>	<u>1,800</u>		
EXPENSE							
ADMINISTRATIVE EXPENSE	--	250	100	250	(150)		
FUEL / TRANSPORTATION COSTS	--	100	--	100	(100)		
CONTRACTED SERVICES	20,464	28,500	28,500	28,500	--		
EQUIP REPAIRS & MAINTENANCE	--	500	500	500	--		
	<u>20,464</u>	<u>29,350</u>	<u>29,100</u>	<u>29,350</u>	<u>(250)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>17,706</u>	<u>22,150</u>	<u>23,700</u>	<u>22,950</u>	<u>1,550</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>17,706</u>	<u>22,150</u>	<u>23,700</u>	<u>22,950</u>	<u>1,550</u>	7%	
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
None					1000-4240		

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: CLERKS ACTIVITY: PARATRANSIT	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(10,950)	(13,000)	(13,000)	(13,000)	--		
	<u>(10,950)</u>	<u>(13,000)</u>	<u>(13,000)</u>	<u>(13,000)</u>	<u>--</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	30,555	34,360	34,310	34,653	(50)		
COMMUNICATIONS	1,269	1,000	1,100	1,100	100		
CONTRACTED SERVICES	34,705	42,530	42,530	42,530	--		
MARKETING & PROMOTION	--	850	850	850	--		
MAINTENANCE CONTRACTS	5,809	7,500	7,500	7,500	--		
	<u>72,337</u>	<u>86,240</u>	<u>86,290</u>	<u>86,633</u>	<u>50</u>		
NET OPERATING (REVENUE) EXPENSE	<u>61,387</u>	<u>73,240</u>	<u>73,290</u>	<u>73,633</u>	<u>50</u>		
OTHER							
TRANSFER FROM RESERVES & RES FUNDS	--	(4,000)	--	--	4,000	100%	(1)
	<u>--</u>	<u>(4,000)</u>	<u>--</u>	<u>--</u>	<u>4,000</u>		
	<u>61,387</u>	<u>69,240</u>	<u>73,290</u>	<u>73,633</u>	<u>4,050</u>	6%	
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
(1) Based on provincial funding formula Town does not need access to funding from reserve fund					1001-4000		

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: IT ACTIVITY: INFORMATION TECHNOLOGY	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	147,930	165,440	166,490	169,900	1,050		
ADMINISTRATIVE EXPENSE	758	450	450	450	--		
OPERATING EXPENSE	18,952	26,650	26,000	26,000	(650)		
COMMUNICATIONS	4,075	4,500	4,500	4,500	--		
PROGRAM EXPENSES	180	300	300	300	--		
MEETINGS, CONFERENCES, TRAINING	797	11,000	9,500	9,500	(1,500)		
FUEL / TRANSPORTATION COSTS	426	1,200	3,500	3,500	2,300		
MARKETING & PROMOTION	152	300	300	300	--		
EQUIP REPAIRS & MAINTENANCE	1,968	5,000	3,000	3,000	(2,000)		
MAINTENANCE CONTRACTS	26,310	49,050	55,950	55,950	6,900	14%	(1)
	<u>201,547</u>	<u>263,890</u>	<u>269,990</u>	<u>273,400</u>	<u>6,100</u>		
NET OPERATING (REVENUE) EXPENSE	<u>201,547</u>	<u>263,890</u>	<u>269,990</u>	<u>273,400</u>	<u>6,100</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	27,000	27,000	27,000	27,000	--		
	<u>27,000</u>	<u>27,000</u>	<u>27,000</u>	<u>27,000</u>	--		
	<u><u>228,547</u></u>	<u><u>290,890</u></u>	<u><u>296,990</u></u>	<u><u>300,400</u></u>	<u><u>6,100</u></u>	2%	

EXPLANATION OF CHANGE:

(1) Increase in Diamond software maintenance contract of \$6.9K. It is offset by savings in training for IT (\$1.5K) and Treasury (\$2.5K) departments.

INCLUDES DEPARTMENTS:

1002-4000

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: TREASURY ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(13,615)	(12,000)	(12,500)	(12,500)	(500)		
USER FEES	(13,810)	(3,700)	(11,000)	(11,000)	(7,300)	197%	(1)
RECOVERIES	(7,200)	(4,200)	(4,200)	(4,200)	--		
INTEREST / DIVIDENDS	(489,881)	(570,400)	(574,900)	(574,900)	(4,500)		
GRANTS / SUBSIDIES / REBATES	(2,825)	--	--	--	--		
	<u>(527,331)</u>	<u>(590,300)</u>	<u>(602,600)</u>	<u>(602,600)</u>	<u>(12,300)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	396,386	485,210	476,861	484,680	(8,349)		
ADMINISTRATIVE EXPENSE	6,732	8,625	8,575	8,575	(50)		
OPERATING EXPENSE	546	250	250	250	--		
COMMUNICATIONS	294	--	780	780	780		
INSURANCE EXPENSE	201,852	205,000	210,550	210,550	5,550		
PROGRAM EXPENSES	2,529	2,792	2,498	2,498	(294)		
MEETINGS, CONFERENCES, TRAINING	2,799	5,200	4,849	4,849	(351)		
FUEL / TRANSPORTATION COSTS	348	500	700	700	200		
PROFESSIONAL FEES	1,321	30,000	30,000	30,000	--		
CONTRACTED SERVICES	18,342	21,100	3,000	3,000	(18,100)	86%	(2)
MARKETING & PROMOTION	2,150	1,500	1,200	1,200	(300)		
EQUIP REPAIRS & MAINTENANCE	127	1,000	650	650	(350)		
TRANSFER TO BIA	57,220	76,293	77,669	77,669	1,376		
TRANSFERS TO CEMETERY BOARD	95,388	95,388	104,402	104,402	9,014	9%	(3)
	<u>786,033</u>	<u>932,858</u>	<u>921,984</u>	<u>929,803</u>	<u>(10,874)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>258,702</u>	<u>342,558</u>	<u>319,384</u>	<u>327,203</u>	<u>(23,174)</u>		
OTHER							
OMPF - ONT MUN PARTNER GRANT	(538,000)	(538,000)	(457,300)	(457,300)	80,700	15%	(4)
TRANSFER FROM RESERVES & RES FUNDS	(24,818)	(24,848)	(25,396)	(25,998)	(548)		
TRANSFER TO RESERVES & RES FUNDS	150,000	150,000	150,000	150,000	--		
DEBENTURE PAYMENT	648,006	946,386	933,275	919,540	(13,111)		
	<u>235,188</u>	<u>533,538</u>	<u>600,579</u>	<u>586,242</u>	<u>67,041</u>		
	<u>493,890</u>	<u>876,096</u>	<u>919,963</u>	<u>913,445</u>	<u>43,867</u>	5%	
EXPLANATION OF CHANGE:				INCLUDES DEPARTMENTS:			
(1) Increase in misc. revenue and recoveries				1300-4000			
(2) Reduction in software implementation of \$18K. Time Sheet software was implemented in 2015				1300-4001			
(3) As per Cemetery Board request, to cover additional maintenance costs				1500-4000			
(4) 15 % reduction in Provincial grant (OMPF Grant)				1600-40**			
				1600-60**			

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: TREASURY ACTIVITY: TAXATION	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE							
TAXATION - LEVY	(13,174,523)	(13,206,442)	(13,591,687)	(13,702,863)	(385,245)		(1)
TAXATION - SUPPLEMENTARIES & OTHER	(420,362)	(252,644)	(256,367)	(256,367)	(3,723)		
	<u>(13,594,885)</u>	<u>(13,459,086)</u>	<u>(13,848,054)</u>	<u>(13,959,230)</u>	<u>(388,968)</u>		
EXPENSE							
PROPERTY TAX REFUNDS & ADJUSTMENTS	157,597	440,000	460,000	460,000	20,000		
	<u>157,597</u>	<u>440,000</u>	<u>460,000</u>	<u>460,000</u>	<u>20,000</u>		
NET OPERATING (REVENUE) EXPENSE	<u>(13,437,288)</u>	<u>(13,019,086)</u>	<u>(13,388,054)</u>	<u>(13,499,230)</u>	<u>(368,968)</u>		
	<u>(13,437,288)</u>	<u>(13,019,086)</u>	<u>(13,388,054)</u>	<u>(13,499,230)</u>	<u>(368,968)</u>		3%

EXPLANATION OF CHANGE:

(1) Required increase to balance the budget

INCLUDES DEPARTMENTS:

1400-99**
1401-99**

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: BUILDING ACTIVITY: TOTAL ALL ACTIVITIES	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
PERMITS/LICENSES	(155,791)	(122,900)	(135,200)	(135,700)	(12,300)	10%	
RENT / LEASES	(24,024)	(21,967)	(17,050)	(17,050)	4,917	22%	
USER FEES	(3,107)	(7,000)	(2,300)	(2,300)	4,700	67%	
RECOVERIES	(75)	--	--	--	--		
COUNTY RECOVERY	(110,711)	(97,129)	(103,890)	(109,995)	(6,761)	7%	
	<u>(293,708)</u>	<u>(248,996)</u>	<u>(258,440)</u>	<u>(265,045)</u>	<u>(9,444)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	253,628	308,910	304,470	310,230	(4,440)		
ADMINISTRATIVE EXPENSE	1,204	980	1,050	1,130	70		
OPERATING EXPENSE	7,513	10,085	9,702	9,960	(383)		
COMMUNICATIONS	1,629	2,337	2,198	2,350	(139)		
UTILITIES - HEAT, HYDRO, WATER	81,636	93,620	104,659	105,823	11,039	12%	
PROGRAM EXPENSES	1,075	535	965	965	430		
MEETINGS, CONFERENCES, TRAINING	4,362	4,625	8,400	8,450	3,775	82%	
FUEL / TRANSPORTATION COSTS	3,147	3,600	4,000	4,000	400		
CONTRACTED SERVICES	7,006	5,200	1,200	5,000	(4,000)	77%	
MARKETING & PROMOTION	244	375	375	375	--		
LAND MAINTENANCE & IMPROVEMENT	280	1,150	650	1,150	(500)		
EQUIP REPAIRS & MAINTENANCE	4,824	13,585	13,580	13,360	(5)		
BLDG REPAIRS & MAINTENANCE	16,359	19,530	15,330	20,800	(4,200)	22%	
SNOW REMOVAL AND SANDING	1,720	1,800	2,920	2,920	1,120		
MAINTENANCE CONTRACTS	15,912	16,100	18,698	18,698	2,598	16%	
	<u>400,538</u>	<u>482,432</u>	<u>488,197</u>	<u>505,211</u>	<u>5,765</u>		
NET OPERATING (REVENUE) EXPENSE	<u>106,830</u>	<u>233,436</u>	<u>229,757</u>	<u>240,166</u>	<u>(3,679)</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	59,000	59,000	95,000	66,000	36,000	61%	
	<u>59,000</u>	<u>59,000</u>	<u>95,000</u>	<u>66,000</u>	<u>36,000</u>		
	<u>165,830</u>	<u>292,436</u>	<u>324,757</u>	<u>306,166</u>	<u>32,321</u>	11%	
SUMMARY OF ALL BUILDING ACTIVITIES:							
INSPECTION			79,160				
TOWN CENTRE			174,252				
PUBLIC BUILDINGS - OTHER			71,345				
			<u>324,757</u>				

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: BUILDING ACTIVITY: INSPECTION	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
PERMITS/LICENSES	(155,791)	(122,900)	(135,200)	(135,700)	(12,300)	10%	(1)
USER FEES	(3,107)	(7,000)	(2,300)	(2,300)	4,700	67%	(2)
RECOVERIES	(75)	--	--	--	--		
	<u>(158,973)</u>	<u>(129,900)</u>	<u>(137,500)</u>	<u>(138,000)</u>	<u>(7,600)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	159,237	195,690	200,370	204,040	4,680		
ADMINISTRATIVE EXPENSE	1,204	980	1,050	1,130	70		
OPERATING EXPENSE	--	1,000	1,000	1,000	--		
COMMUNICATIONS	355	500	500	500	--		
PROGRAM EXPENSES	1,075	535	965	965	430		
MEETINGS, CONFERENCES, TRAINING	4,184	4,625	8,400	8,450	3,775	82%	(3)
FUEL / TRANSPORTATION COSTS	3,147	3,600	4,000	4,000	400		
CONTRACTED SERVICES	5,806	4,000	--	--	(4,000)	100%	(4)
MARKETING & PROMOTION	244	375	375	375	--		
	<u>175,252</u>	<u>211,305</u>	<u>216,660</u>	<u>220,460</u>	<u>5,355</u>		
NET OPERATING (REVENUE) EXPENSE	<u>16,279</u>	<u>81,405</u>	<u>79,160</u>	<u>82,460</u>	<u>(2,245)</u>		
OTHER							
	--	--	--	--	--		
	<u>16,279</u>	<u>81,405</u>	<u>79,160</u>	<u>82,460</u>	<u>(2,245)</u>	3%	

EXPLANATION OF CHANGE:

- (1) Anticipated increase in 2016 building activity
- (2) Reduction in inspection services supplied to other municipalities
- (3) Increase in mandatory training for CBO and building inspector
- (4) 2015 budget included a building fee study, not budgeted for 2016

INCLUDES DEPARTMENTS:

3400-4000
3400-4006

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: BUILDING ACTIVITY: TOWN CENTRE	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
COUNTY RECOVERY	(110,711)	(97,129)	(103,890)	(109,995)	(6,761)	7%	(1)
	<u>(110,711)</u>	<u>(97,129)</u>	<u>(103,890)</u>	<u>(109,995)</u>	<u>(6,761)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	81,895	78,500	81,800	83,440	3,300		
OPERATING EXPENSE	1,660	2,835	2,602	2,860	(233)		
COMMUNICATIONS	1,274	1,837	1,698	1,850	(139)		
UTILITIES - HEAT, HYDRO, WATER	74,566	83,717	88,452	88,990	4,735	6%	(2)
MEETINGS, CONFERENCES, TRAINING	178	--	--	--	--		
CONTRACTED SERVICES	1,200	1,200	1,200	5,000	--		
LAND MAINTENANCE & IMPROVEMENT	280	650	650	650	--		
EQUIP REPAIRS & MAINTENANCE	4,450	11,335	12,280	12,310	945		
BLDG REPAIRS & MAINTENANCE	13,493	15,000	13,000	18,000	(2,000)		
SNOW REMOVAL AND SANDING	577	1,000	1,000	1,000	--		
MAINTENANCE CONTRACTS	7,973	8,250	10,460	10,460	2,210		
	<u>187,545</u>	<u>204,324</u>	<u>213,142</u>	<u>224,560</u>	<u>8,818</u>		
NET OPERATING (REVENUE) EXPENSE	<u>76,834</u>	<u>107,195</u>	<u>109,252</u>	<u>114,565</u>	<u>2,057</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	29,000	29,000	65,000	36,000	36,000	124%	(3)
	<u>29,000</u>	<u>29,000</u>	<u>65,000</u>	<u>36,000</u>	<u>36,000</u>		
	<u>105,834</u>	<u>136,195</u>	<u>174,252</u>	<u>150,565</u>	<u>38,057</u>	28%	

EXPLANATION OF CHANGE:

- (1) Increased recovery from the County on shared costs only
- (2) Hydro cost increase
- (3) Finance increased 2016 capital expenses (\$98K), County recovery for capital included in capital budget

INCLUDES DEPARTMENTS:

2000-4025
2000-4030

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: BUILDING ACTIVITY: PUBLIC BUILDINGS - OTHER	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
RENT / LEASES	(24,024)	(21,967)	(17,050)	(17,050)	4,917	22%	(1)
	<u>(24,024)</u>	<u>(21,967)</u>	<u>(17,050)</u>	<u>(17,050)</u>	<u>4,917</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	12,496	34,720	22,300	22,750	(12,420)	36%	(2)
OPERATING EXPENSE	5,853	6,250	6,100	6,100	(150)		
UTILITIES - HEAT, HYDRO, WATER	7,070	9,903	16,207	16,833	6,304	64%	(3)
LAND MAINTENANCE & IMPROVEMENT	--	500	--	500	(500)		
EQUIP REPAIRS & MAINTENANCE	374	2,250	1,300	1,050	(950)		
BLDG REPAIRS & MAINTENANCE	2,866	4,530	2,330	2,800	(2,200)		
SNOW REMOVAL AND SANDING	1,143	800	1,920	1,920	1,120		
MAINTENANCE CONTRACTS	7,939	7,850	8,238	8,238	388		
	<u>37,741</u>	<u>66,803</u>	<u>58,395</u>	<u>60,191</u>	<u>(8,408)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>13,717</u>	<u>44,836</u>	<u>41,345</u>	<u>43,141</u>	<u>(3,491)</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	30,000	30,000	30,000	30,000	--		
	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>--</u>		
	<u>43,717</u>	<u>74,836</u>	<u>71,345</u>	<u>73,141</u>	<u>(3,491)</u>	5%	

EXPLANATION OF CHANGE:

- (1) Loss of tenant on the second floor of Carr's Walkway
- (2) Change in allocation of staff wages between activities, savings on CBO wages
- (3) Loss of tenant for Old library. The Town will adsorb utility costs starting 2016

INCLUDES DEPARTMENTS:

- 2000-4010
- 2000-4015
- 2000-4020
- 2000-4035

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: FIRE ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(18,503)	(17,100)	(17,250)	(17,250)	(150)		
USER FEES	(1,309)	(1,000)	(1,000)	(1,000)	--		
RECOVERIES	(150)	(2,200)	(2,500)	(2,500)	(300)		
	<u>(19,962)</u>	<u>(20,300)</u>	<u>(20,750)</u>	<u>(20,750)</u>	<u>(450)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	537,749	673,465	694,305	708,165	20,840		
ADMINISTRATIVE EXPENSE	1,124	3,938	2,243	2,255	(1,695)		
OPERATING EXPENSE	19,142	20,497	20,605	20,585	108		
COMMUNICATIONS	34,179	41,215	47,215	47,396	6,000	15%	(1)
UTILITIES - HEAT, HYDRO, WATER	18,456	21,939	22,150	22,650	211		
PROGRAM EXPENSES	(2,723)	1,300	1,800	1,300	500		
MEETINGS, CONFERENCES, TRAINING	13,866	15,700	16,550	18,500	850		
FUEL / TRANSPORTATION COSTS	5,117	6,040	6,206	6,210	166		
MARKETING & PROMOTION	3,310	3,653	4,550	4,553	897		
EQUIP REPAIRS & MAINTENANCE	14,833	13,329	17,490	11,890	4,161	31%	(2)
BLDG REPAIRS & MAINTENANCE	1,348	2,050	4,000	2,100	1,950		
MAINTENANCE CONTRACTS	786	1,065	1,065	1,070	--		
	<u>647,188</u>	<u>804,191</u>	<u>838,179</u>	<u>846,674</u>	<u>33,988</u>		
NET OPERATING (REVENUE) EXPENSE	<u>627,226</u>	<u>783,891</u>	<u>817,429</u>	<u>825,924</u>	<u>33,538</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	176,000	176,000	176,000	176,000	--		
	<u>176,000</u>	<u>176,000</u>	<u>176,000</u>	<u>176,000</u>	<u>--</u>		
	<u>803,226</u>	<u>959,891</u>	<u>993,429</u>	<u>1,001,924</u>	<u>33,538</u>	3%	
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
(1) Increase in dispatch fees					3000-4000		
(2) Based on anticipated repair needs					3000-5500		

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: FIRE ACTIVITY: FACILITY	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
INTERNAL (REVENUE) EXPENSE	--	(64,937)	(64,788)	(65,000)	149		
	--	(64,937)	(64,788)	(65,000)	149		
EXPENSE							
SALARIES, WAGES & BENEFITS	62,886	71,400	72,910	74,360	1,510		
OPERATING EXPENSE	2,740	4,115	4,115	4,190	--		
PROGRAM EXPENSES	--	250	250	250	--		
FUEL / TRANSPORTATION COSTS	--	120	120	120	--		
LAND MAINTENANCE & IMPROVEMENT	--	50	50	50	--		
EQUIP REPAIRS & MAINTENANCE	7,978	5,550	2,550	550	(3,000)	54%	(1)
SNOW REMOVAL AND SANDING	--	500	500	50	--		
MAINTENANCE CONTRACTS	1,740	1,777	2,000	2,000	223		
	<u>75,343</u>	<u>83,762</u>	<u>82,495</u>	<u>81,570</u>	<u>(1,267)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>75,343</u>	<u>18,825</u>	<u>17,707</u>	<u>16,570</u>	<u>(1,118)</u>		
OTHER							
	--	--	--	--	--		
	<u>75,343</u>	<u>18,825</u>	<u>17,707</u>	<u>16,570</u>	<u>(1,118)</u>	6%	

EXPLANATION OF CHANGE:

(1) Added costs for 2015 due repairs to heaters in truck bay. No big items for 2016

INCLUDES DEPARTMENTS:

3000-4100

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: POLICE ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(11,265)	(14,625)	(12,200)	(12,200)	2,425		
PERMITS/LICENSES	(400)	(650)	(650)	(650)	--		
USER FEES	(1,474)	(2,500)	(2,500)	(2,500)	--		
RECOVERIES	(164)	(3,950)	(3,950)	(3,950)	--		
GRANTS / SUBSIDIES / REBATES	(31,575)	(88,000)	(88,000)	(88,000)	--		
	<u>(44,878)</u>	<u>(109,725)</u>	<u>(107,300)</u>	<u>(107,300)</u>	<u>2,425</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	58,013	63,890	67,075	68,410	3,185		
ADMINISTRATIVE EXPENSE	--	100	100	100	--		
OPERATING EXPENSE	488	700	800	810	100		
COMMUNICATIONS	595	750	750	750	--		
INSURANCE EXPENSE	423	1,000	1,000	1,000	--		
PROGRAM EXPENSES	4,066	10,800	9,800	10,800	(1,000)		
MEETINGS, CONFERENCES, TRAINING	3,679	9,650	9,650	9,660	--		
FUEL / TRANSPORTATION COSTS	433	1,200	1,200	1,200	--		
MARKETING & PROMOTION	2,043	3,350	3,350	3,350	--		
EQUIP REPAIRS & MAINTENANCE	--	1,000	1,000	1,000	--		
	<u>69,741</u>	<u>92,440</u>	<u>94,725</u>	<u>97,080</u>	<u>2,285</u>		
NET OPERATING (REVENUE) EXPENSE	<u>24,862</u>	<u>(17,285)</u>	<u>(12,575)</u>	<u>(10,220)</u>	<u>4,710</u>		
OTHER							
O.P.P. CONTRACT	2,588,538	2,816,536	2,542,427	2,542,427	(274,109)	10%	(1)
	<u>2,588,538</u>	<u>2,816,536</u>	<u>2,542,427</u>	<u>2,542,427</u>	<u>(274,109)</u>		
	<u>2,613,400</u>	<u>2,799,251</u>	<u>2,529,852</u>	<u>2,532,207</u>	<u>(269,399)</u>	10%	
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
(1) Contract considerably lower under new funding formula					3220-4000		
					3230-4000		

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: POLICE	YTD Actual	Budget		Projection	Change 2015 to 2016		
ACTIVITY: FACILITY	2015	2015	2016	2017	(fav)	% if > \$2,500	
					unfav	& +/- 5%	ref
REVENUE							
RENT / LEASES	(96,250)	(105,000)	(105,000)	(118,000)			
INTERNAL (REVENUE) EXPENSE	--	64,937	64,788	65,000	(149)		
	<u>(96,250)</u>	<u>(40,063)</u>	<u>(40,212)</u>	<u>(53,000)</u>	<u>(149)</u>		
EXPENSE							
INSURANCE EXPENSE	645	650	650	65			
UTILITIES - HEAT, HYDRO, WATER	21,534	24,150	24,648	25,300	498		
BLDG REPAIRS & MAINTENANCE	1,782	8,500	8,500	8,500			
MAINTENANCE CONTRACTS	422	--	400	--	400		
	<u>24,383</u>	<u>33,300</u>	<u>34,198</u>	<u>33,865</u>	<u>898</u>		
NET OPERATING (REVENUE) EXPENSE	<u>(71,867)</u>	<u>(6,763)</u>	<u>(6,014)</u>	<u>(19,135)</u>	749		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	15,350	15,350	15,350	19,363			
	<u>15,350</u>	<u>15,350</u>	<u>15,350</u>	<u>19,363</u>			
	<u>(56,517)</u>	<u>8,587</u>	<u>9,336</u>	<u>228</u>	<u>749</u>	9%	
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
None					3200-4100		

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: ENGINEERING ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
PERMITS/LICENSES	(50)	--	(2,500)	(2,500)	(2,500)		
USER FEES	(1,018)	(800)	(800)	(800)	--		
RECOVERIES	<u>(129,486)</u>	<u>(100,000)</u>	<u>(101,000)</u>	<u>(106,000)</u>	<u>(1,000)</u>		
	<u>(130,553)</u>	<u>(100,800)</u>	<u>(104,300)</u>	<u>(109,300)</u>	<u>(3,500)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	315,378	443,660	453,850	451,385	10,190		
ADMINISTRATIVE EXPENSE	8,347	7,480	10,150	10,150	2,670	36%	(1)
OPERATING EXPENSE	2,222	2,175	11,650	2,250	9,475	436%	(2)
COMMUNICATIONS	10,392	9,400	10,000	1,000	600		
PROGRAM EXPENSES	803	2,100	2,565	2,565	465		
MEETINGS, CONFERENCES, TRAINING	10,141	20,000	17,800	18,800	(2,200)		
FUEL / TRANSPORTATION COSTS	2,672	1,966	1,600	1,600	(366)		
PROFESSIONAL FEES	20,770	59,650	41,200	69,700	(18,450)	31%	(3)
CONTRACTED SERVICES	428	--	--	100	--		
MARKETING & PROMOTION	--	3,675	2,000	2,275	(1,675)		
EQUIP REPAIRS & MAINTENANCE	(7,094)	(2,800)	(2,300)	(2,300)	500		
EQUIPMENT USAGE	963	200	200	200	--		
	<u>365,023</u>	<u>547,506</u>	<u>548,715</u>	<u>557,725</u>	<u>1,209</u>		
NET OPERATING (REVENUE) EXPENSE	<u>234,470</u>	<u>446,706</u>	<u>444,415</u>	<u>448,425</u>	<u>(2,291)</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	1,336,225	1,336,225	1,622,000	1,786,000	285,775	21%	(4)
	<u>1,336,225</u>	<u>1,336,225</u>	<u>1,622,000</u>	<u>1,786,000</u>	<u>285,775</u>		
	<u>1,570,695</u>	<u>1,782,931</u>	<u>2,066,415</u>	<u>2,234,425</u>	<u>283,484</u>	16%	

EXPLANATION OF CHANGE:

- | | |
|---|-----------|
| (1) Increase in Subscription expenses - software warranty | 4000-4000 |
| (2) Purchase two portable speed signs \$9.5K | 4000-5020 |
| (3) Anticipated grant of \$15K for Phase II Storm Water Management study | |
| (4) Increase in funding from operating for 2016 capital projects. Additional \$250K contribution to increase reserves | |

INCLUDES DEPARTMENTS:

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: ENGINEERING	YTD Actual	Budget		Projection	Change 2015 to 2016		
ACTIVITY: STREET LIGHTING & TRAFFIC SIGNALS	2015	2015	2016	2017	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE	--	--	--	--	--		
EXPENSE							
UTILITIES - HEAT, HYDRO, WATER	181,983	233,000	222,140	228,654	(10,860)		
EQUIP REPAIRS & MAINTENANCE	30,208	26,000	26,000	26,000	--		
	<u>212,191</u>	<u>259,000</u>	<u>248,140</u>	<u>254,654</u>	<u>(10,860)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>212,191</u>	<u>259,000</u>	<u>248,140</u>	<u>254,654</u>	<u>(10,860)</u>		
OTHER	--	--	--	--	--		
	<u>212,191</u>	<u>259,000</u>	<u>248,140</u>	<u>254,654</u>	<u>(10,860)</u>	4%	
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
None					4000-4400		
					4000-4410		

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PUBLIC WORKS ACTIVITY: TOTAL ALL ACTIVITIES	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(7,549)	(15,285)	(10,060)	(10,450)	5,225	34%	
USER FEES	--	(300)	(300)	(300)	--		
RECOVERIES	(19,199)	(19,100)	(19,100)	(19,050)	--		
COUNTY RECOVERY	(169,633)	(261,126)	(189,818)	(188,818)	71,308	27%	
GRANTS / SUBSIDIES / REBATES	(3,840)	(1,680)	(1,680)	(1,680)	--		
	<u>(200,221)</u>	<u>(297,491)</u>	<u>(220,958)</u>	<u>(220,298)</u>	<u>76,533</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	836,852	971,790	1,002,478	1,012,612	30,688		
ADMINISTRATIVE EXPENSE	1,157	1,485	1,175	1,485	(310)		
OPERATING EXPENSE	15,622	27,800	22,300	26,400	(5,500)	20%	
COMMUNICATIONS	6,874	7,540	9,077	10,377	1,537		
UTILITIES - HEAT, HYDRO, WATER	16,688	21,116	24,409	25,409	3,293	16%	
PROGRAM EXPENSES	727	745	706	1,046	(39)		
MEETINGS, CONFERENCES, TRAINING	11,692	10,450	12,945	12,965	2,495		
FUEL / TRANSPORTATION COSTS	49,139	74,018	71,060	71,060	(2,958)		
CONTRACTED SERVICES	26,258	--	25,000	25,000	25,000		
MARKETING & PROMOTION	460	6,100	6,200	6,725	100		
LAND MAINTENANCE & IMPROVEMENT	--	5,000	1,500	1,500	(3,500)	70%	
EQUIP REPAIRS & MAINTENANCE	2,794	103,765	96,252	103,597	(7,513)	7%	
BLDG REPAIRS & MAINTENANCE	11,196	7,500	7,500	7,500	--		
SNOW REMOVAL AND SANDING	18,541	15,000	15,000	1,500	--		
MAINTENANCE CONTRACTS	7,313	7,000	11,470	11,470	4,470	64%	
MATERIALS	369,008	600,851	482,886	398,946	(117,965)	20%	
EQUIPMENT USAGE	65,686	(200)	(200)	(200)	--		
	<u>1,440,006</u>	<u>1,859,960</u>	<u>1,789,758</u>	<u>1,717,392</u>	<u>(70,202)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>1,239,785</u>	<u>1,562,469</u>	<u>1,568,800</u>	<u>1,497,094</u>	<u>6,331</u>		
OTHER							
TRANSFER FROM RESERVES & RES FUNDS	--	(98,000)	(97,500)	(3,000)	500		
TRANSFER TO RESERVES & RES FUNDS	125,000	261,500	241,500	232,395	(20,000)	8%	
	<u>125,000</u>	<u>163,500</u>	<u>144,000</u>	<u>229,395</u>	<u>(19,500)</u>		
	<u>1,364,785</u>	<u>1,725,969</u>	<u>1,712,800</u>	<u>1,726,489</u>	<u>(13,169)</u>	1%	
SUMMARY OF ALL PUBLIC WORKS ACTIVITIES:							
ADMINISTRATION & EQUIPMENT			381,662				
BRIDGES & CULVERTS			11,800				
ROADSIDE MAINTENANCE			209,160				
SURFACE MAINTENANCE			309,220				
ROADS, SIDEWALKS & PARKING LOTS			248,020				
WINTER CONTROL			463,396				
ENVIRONMENTAL SERVICES			89,542				
			<u>1,712,800</u>				

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PUBLIC WORKS					Change 2015 to 2016		
ACTIVITY: ADMINISTRATION & EQUIPMENT	YTD Actual	Budget		Projection	(fav)	% if > \$2,500	
	2015	2015	2016	2017	unfav	& +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(2,792)	(2,000)	(2,500)	(2,500)	(500)		
USER FEES	--	(300)	(300)	(300)	--		
RECOVERIES	(19,199)	(19,000)	(19,000)	(19,000)	--		
COUNTY RECOVERY	(83,238)	(162,800)	(162,800)	(162,800)	--		
GRANTS / SUBSIDIES / REBATES	(3,840)	(1,680)	(1,680)	(1,680)	--		
	<u>(109,069)</u>	<u>(185,780)</u>	<u>(186,280)</u>	<u>(186,280)</u>	<u>(500)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	352,178	465,890	448,808	453,432	(17,082)		
ADMINISTRATIVE EXPENSE	1,157	1,485	1,175	1,485	(310)		
OPERATING EXPENSE	14,782	25,300	19,800	23,900	(5,500)	22%	(1)
COMMUNICATIONS	6,874	7,540	9,077	10,377	1,537		
UTILITIES - HEAT, HYDRO, WATER	16,217	20,616	23,909	23,909	3,293	16%	(2)
PROGRAM EXPENSES	727	675	636	976	(39)		
MEETINGS, CONFERENCES, TRAINING	11,692	10,450	12,945	12,965	2,495		
FUEL / TRANSPORTATION COSTS	49,139	74,018	71,060	71,060	(2,958)		
CONTRACTED SERVICES	21	--	--	--	--		
MARKETING & PROMOTION	460	900	1,000	1,000	100		
EQUIP REPAIRS & MAINTENANCE	2,794	103,765	96,252	103,597	(7,513)	7%	(3)
BLDG REPAIRS & MAINTENANCE	11,196	7,500	7,500	7,500	--		
MAINTENANCE CONTRACTS	7,313	7,000	11,470	11,470	4,470	64%	(4)
EQUIPMENT USAGE	(250,955)	(400,428)	(377,190)	(373,380)	23,238	6%	(5)
	<u>223,594</u>	<u>324,711</u>	<u>326,442</u>	<u>348,291</u>	<u>1,731</u>		
NET OPERATING (REVENUE) EXPENSE	<u>114,525</u>	<u>138,931</u>	<u>140,162</u>	<u>162,011</u>	<u>1,231</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	125,000	261,500	241,500	232,395	(20,000)	8%	(6)
	<u>125,000</u>	<u>261,500</u>	<u>241,500</u>	<u>232,395</u>	<u>(20,000)</u>		
	<u><u>239,525</u></u>	<u><u>400,431</u></u>	<u><u>381,662</u></u>	<u><u>394,406</u></u>	<u><u>(18,769)</u></u>	5%	
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
(1) Reduction in janitorial supplies \$2.5K and small equipment purchases \$2.5K					4500-4000		
(2) Increase in hydro and natural gas costs					4500-4100		
(3) To be in line with 2015 actuals					4500-4190		
(4) Budget for security and fire monitoring, not budgeted in 2015					4500-4230		
(5) Reduction in Equipment usage revenues due to a transfer of two services to the County (rubbish and scrap metal pick up and spring large article pickup)							
(6) Reduction in transfer to reserve to offset revenue loss in the equipment usage charges							

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PUBLIC WORKS ACTIVITY: BRIDGES & CULVERTS	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	3,107	9,580	3,850	3,900	(5,730)	60%	(1)
MATERIALS	342	20,000	5,000	5,000	(15,000)	75%	(2)
EQUIPMENT USAGE	347	2,870	2,950	2,950	80		
	<u>3,796</u>	<u>32,450</u>	<u>11,800</u>	<u>11,850</u>	<u>(20,650)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>3,796</u>	<u>32,450</u>	<u>11,800</u>	<u>11,850</u>	<u>(20,650)</u>		
OTHER	--	--	--	--	--		
	<u>3,796</u>	<u>32,450</u>	<u>11,800</u>	<u>11,850</u>	<u>(20,650)</u>	64%	

EXPLANATION OF CHANGE:

- (1) Change allocation between cost centers
- (2) To be in line with 2015 actuals

INCLUDES DEPARTMENTS:

4500-4110

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PUBLIC WORKS ACTIVITY: ROADSIDE MAINTENANCE	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	94,658	88,190	102,060	103,200	13,870	16%	(1)
MATERIALS	40,614	43,095	38,450	42,010	(4,645)	11%	(2)
EQUIPMENT USAGE	55,285	70,950	68,650	64,550	(2,300)		
	<u>190,557</u>	<u>202,235</u>	<u>209,160</u>	<u>209,760</u>	<u>6,925</u>		
NET OPERATING (REVENUE) EXPENSE	<u>190,557</u>	<u>202,235</u>	<u>209,160</u>	<u>209,760</u>	<u>6,925</u>		
OTHER	--	--	--	--	--		
	<u>190,557</u>	<u>202,235</u>	<u>209,160</u>	<u>209,760</u>	<u>6,925</u>		

EXPLANATION OF CHANGE:

- (1) Change allocation within department based on 2015 actuals
- (2) Based on work to be performed in 2016

INCLUDES DEPARTMENTS:

- 4500-4120
- 4500-4121
- 4500-4122
- 4500-4123
- 4500-4124

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PUBLIC WORKS ACTIVITY: SURFACE MAINTENANCE	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	126,442	76,660	127,450	128,600	50,790	66%	(1)
MATERIALS	142,340	276,200	209,400	114,500	(66,800)	24%	(2)
EQUIPMENT USAGE	56,738	76,370	67,370	67,206	(9,000)	12%	(3)
	<u>325,520</u>	<u>429,230</u>	<u>404,220</u>	<u>310,306</u>	<u>(25,010)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>325,520</u>	<u>429,230</u>	<u>404,220</u>	<u>310,306</u>	<u>(25,010)</u>		
OTHER							
TRANSFER FROM RESERVES & RES FUNDS	--	(95,000)	(95,000)	--	--		
	<u>--</u>	<u>(95,000)</u>	<u>(95,000)</u>	<u>--</u>	<u>--</u>		
	<u>325,520</u>	<u>334,230</u>	<u>309,220</u>	<u>310,306</u>	<u>(25,010)</u>		

EXPLANATION OF CHANGE:

- (1) Change allocation within department based on 2015 actuals
- (2) Based on work to be performed in 2016
- (3) Based on work to be performed in 2016

INCLUDES DEPARTMENTS:

- 4500-4130
- 4500-4131
- 4500-4132
- 4500-4140
- 4500-4141

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PUBLIC WORKS ACTIVITY: ROADS, SIDEWALKS & PARKING LOTS	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	82,658	76,690	93,880	94,800	17,190	22%	(1)
UTILITIES - HEAT, HYDRO, WATER	471	500	500	1,500	--		
LAND MAINTENANCE & IMPROVEMENT	--	5,000	1,500	1,500	(3,500)	70%	(2)
SNOW REMOVAL AND SANDING	18,541	15,000	15,000	1,500	--		
MATERIALS	67,651	120,620	109,300	113,500	(11,320)	9%	(3)
EQUIPMENT USAGE	18,176	33,760	27,840	28,174	(5,920)	18%	(4)
	<u>187,496</u>	<u>251,570</u>	<u>248,020</u>	<u>240,974</u>	<u>(3,550)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>187,496</u>	<u>251,570</u>	<u>248,020</u>	<u>240,974</u>	<u>(3,550)</u>		
OTHER	--	--	--	--	--		
	<u>187,496</u>	<u>251,570</u>	<u>248,020</u>	<u>240,974</u>	<u>(3,550)</u>		

EXPLANATION OF CHANGE:

- (1) Allocation within department based on 2015 actuals
- (2) Minimal work anticipated in 2016
- (3) Based on work to be performed in 2016
- (4) Based on work to be performed in 2016

INCLUDES DEPARTMENTS:

- 4500-4160
- 4500-4161
- 4500-4200
- 4500-4205
- 4500-4220
- 4500-4522

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PUBLIC WORKS ACTIVITY: WINTER CONTROL	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	110,427	138,040	154,130	155,830	16,090	12%	(1)
CONTRACTED SERVICES	26,238	--	25,000	25,000	25,000		(2)
MATERIALS	113,967	135,936	116,936	116,936	(19,000)	14%	(3)
EQUIPMENT USAGE	142,825	135,070	167,330	167,330	32,260	24%	(4)
	<u>393,457</u>	<u>409,046</u>	<u>463,396</u>	<u>465,096</u>	<u>54,350</u>		
NET OPERATING (REVENUE) EXPENSE	<u>393,457</u>	<u>409,046</u>	<u>463,396</u>	<u>465,096</u>	<u>54,350</u>		
OTHER	--	--	--	--	--		
	<u>393,457</u>	<u>409,046</u>	<u>463,396</u>	<u>465,096</u>	<u>54,350</u>		

EXPLANATION OF CHANGE:

- (1) Change allocation within department based on 2015 actuals
- (2) Contracted services for sidewalk snow removal, was budgeted in Materials in 2015
- (3) Reduction due to reallocation of sidewalk snow removal to contracted services
- (4) Based on normal year and in line with 2015 actuals

INCLUDES DEPARTMENTS:

- 4500-4150
- 4500-4151
- 4500-4152
- 4500-4153
- 4500-4221

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PUBLIC WORKS ACTIVITY: ENVIRONMENTAL SERVICES	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(4,758)	(13,285)	(7,560)	(7,950)	5,725	43%	(1)
RECOVERIES	--	(100)	(100)	(50)	--		
COUNTY RECOVERY	<u>(86,394)</u>	<u>(98,326)</u>	<u>(27,018)</u>	<u>(26,018)</u>	<u>71,308</u>	73%	(2)
	<u>(91,152)</u>	<u>(111,711)</u>	<u>(34,678)</u>	<u>(34,018)</u>	<u>77,033</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	67,382	116,740	72,300	72,850	(44,440)	38%	(3)
OPERATING EXPENSE	840	2,500	2,500	2,500	--		
PROGRAM EXPENSES	--	70	70	70	--		
MARKETING & PROMOTION	--	5,200	5,200	5,725	--		
MATERIALS	4,095	5,000	3,800	7,000	(1,200)		
EQUIPMENT USAGE	<u>43,270</u>	<u>81,208</u>	<u>42,850</u>	<u>42,970</u>	<u>(38,358)</u>	47%	(4)
	<u>115,587</u>	<u>210,718</u>	<u>126,720</u>	<u>131,115</u>	<u>(83,998)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>24,435</u>	<u>99,007</u>	<u>92,042</u>	<u>97,097</u>	<u>(6,965)</u>		
OTHER							
TRANSFER FROM RESERVES & RES FUNDS	--	(3,000)	(2,500)	(3,000)	500		
	--	<u>(3,000)</u>	<u>(2,500)</u>	<u>(3,000)</u>	<u>500</u>		
	<u>24,435</u>	<u>96,007</u>	<u>89,542</u>	<u>94,097</u>	<u>(6,465)</u>		

EXPLANATION OF CHANGE:

- (1) To bring more in line with prior year actuals
- (2) Transfer of two services under the County umbrella
- (3) Transfer of two services to the County
- (4) Transfer of two services to the County

INCLUDES DEPARTMENTS:

- 4500-4203
- 4500-4207
- 4500-4209
- 4500-500**

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PARKS AND ARENA ACTIVITY: TOTAL ALL ACTIVITIES	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE							
SALE OF GOODS OR SERVICES	(44,870)	(42,500)	(42,500)	(42,500)	--		
ICE RENTAL	(161,419)	(226,549)	(248,932)	(249,000)	(22,383)	10%	
RENT / LEASES	(29,923)	(17,500)	(16,900)	(17,502)	600		
USER FEES	(36,491)	(55,714)	(57,359)	(57,360)	(1,645)		
RECOVERIES	(16,900)	(7,500)	(7,500)	(7,500)	--		
GRANTS / SUBSIDIES / REBATES	(2,273)	(3,500)	(2,500)	(3,500)	1,000		
DONATIONS / FUNDRAISING	(608)	--	--	--	--		
	<u>(292,483)</u>	<u>(353,263)</u>	<u>(375,691)</u>	<u>(377,362)</u>	<u>(22,428)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	577,429	668,299	708,180	667,429	39,881	6%	
ADMINISTRATIVE EXPENSE	538	675	675	775	--		
OPERATING EXPENSE	10,882	13,655	14,825	18,977	1,170		
COMMUNICATIONS	6,887	7,990	7,240	7,991	(750)		
UTILITIES - HEAT, HYDRO, WATER	160,713	202,519	207,236	205,886	4,717		
SUPPLIES	32,735	33,100	33,100	33,100	--		
PROGRAM EXPENSES	7,382	15,350	19,600	19,600	4,250	28%	
MEETINGS, CONFERENCES, TRAINING	4,032	4,750	4,750	4,750	--		
FUEL / TRANSPORTATION COSTS	14,851	18,575	19,775	19,775	1,200		
CONTRACTED SERVICES	2,059	7,160	7,160	7,160	--		
MARKETING & PROMOTION	24,422	34,800	36,300	47,150	1,500		
GRANTS TO VOLUNTEER ORGANIZATIONS	36,000	36,000	36,000	36,000	--		
LAND MAINTENANCE & IMPROVEMENT	28,140	37,200	37,200	35,800	--		
EQUIP REPAIRS & MAINTENANCE	64,672	79,703	80,200	81,400	497		
BLDG REPAIRS & MAINTENANCE	28,809	32,675	32,675	32,999	--		
SNOW REMOVAL AND SANDING	7,610	18,300	18,300	17,400	--		
MAINTENANCE CONTRACTS	22,972	20,250	26,198	26,248	5,948	29%	
	<u>1,030,132</u>	<u>1,231,001</u>	<u>1,289,414</u>	<u>1,262,439</u>	<u>58,413</u>		
NET OPERATING (REVENUE) EXPENSE	<u>737,648</u>	<u>877,738</u>	<u>913,723</u>	<u>885,077</u>	<u>35,985</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	376,710	376,710	475,210	444,210	98,500	26%	
	<u>376,710</u>	<u>376,710</u>	<u>475,210</u>	<u>444,210</u>	<u>98,500</u>		
	<u>1,114,358</u>	<u>1,254,448</u>	<u>1,388,933</u>	<u>1,329,287</u>	<u>134,485</u>		
SUMMARY OF ALL PARKS ACTIVITIES:							
ADMINISTRATION			129,255				
ARENA			549,801				
PARKS			532,425				
PARKS PROGRAMS			23,380				
CAMI PARKS / SUZUKI HOUSE			154,072				
			<u>1,388,933</u>				

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PARKS AND ARENA ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
DONATIONS / FUNDRAISING	(108)	--	--	--	--		
	<u>(108)</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	90,047	114,010	71,740	72,400	(42,270)	37%	(1)
ADMINISTRATIVE EXPENSE	181	75	75	75	--		
OPERATING EXPENSE	--	100	100	100	--		
COMMUNICATIONS	539	840	840	840	--		
PROGRAM EXPENSES	2,569	6,650	10,900	10,900	4,250	64%	(2)
MEETINGS, CONFERENCES, TRAINING	1,437	1,500	1,500	1,500	--		
FUEL / TRANSPORTATION COSTS	518	300	1,500	1,500	1,200		
MARKETING & PROMOTION	20,904	25,000	27,000	38,350	2,000		(3)
EQUIP REPAIRS & MAINTENANCE	76	100	100	100	--		
	<u>116,270</u>	<u>148,575</u>	<u>113,755</u>	<u>125,765</u>	<u>(34,820)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>116,163</u>	<u>148,575</u>	<u>113,755</u>	<u>125,765</u>	<u>(34,820)</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	10,500	10,500	15,500	53,000	5,000	48%	(4)
	<u>10,500</u>	<u>10,500</u>	<u>15,500</u>	<u>53,000</u>	<u>5,000</u>		
	<u>126,663</u>	<u>159,075</u>	<u>129,255</u>	<u>178,765</u>	<u>(29,820)</u>		

EXPLANATION OF CHANGE:

- (1) Savings due to a new employment contract
- (2) Add expenses of \$5K for Recreational Trails Committee
- (3) Two additional publications of Community Magazine
- (4) Add \$5K to Admin Recreational Reserve

INCLUDES DEPARTMENTS:

5000-4000

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PARKS AND ARENA ACTIVITY: ARENA	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(22,721)	(26,000)	(26,000)	(26,000)	--		
ICE RENTAL	(161,419)	(226,549)	(248,932)	(249,000)	(22,383)	10%	(1)
RENT / LEASES	(1,556)	(8,200)	(6,700)	(7,200)	1,500		
USER FEES	(7,316)	(7,354)	(7,999)	(8,000)	(645)		
	<u>(193,012)</u>	<u>(268,103)</u>	<u>(289,631)</u>	<u>(290,200)</u>	<u>(21,528)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	191,141	205,008	282,720	235,547	77,712	38%	(2)
ADMINISTRATIVE EXPENSE	211	400	400	500	--		
OPERATING EXPENSE	4,156	5,050	5,470	6,843	420		
COMMUNICATIONS	3,010	2,100	2,100	2,100	--		
UTILITIES - HEAT, HYDRO, WATER	64,923	96,100	98,633	98,900	2,533		
SUPPLIES	11,535	13,100	13,100	13,100	--		
MEETINGS, CONFERENCES, TRAINING	928	1,750	1,750	1,750	--		
FUEL / TRANSPORTATION COSTS	1,479	3,275	3,275	3,275	--		
MARKETING & PROMOTION	--	500	500	500	--		
EQUIP REPAIRS & MAINTENANCE	11,183	23,000	21,000	21,000	(2,000)		
BLDG REPAIRS & MAINTENANCE	20,030	15,575	15,575	15,809	--		
SNOW REMOVAL AND SANDING	3,560	8,400	8,400	8,400	--		
MAINTENANCE CONTRACTS	14,416	11,700	16,799	16,799	5,099	44%	(3)
	<u>326,572</u>	<u>385,958</u>	<u>469,722</u>	<u>424,523</u>	<u>83,764</u>		
NET OPERATING (REVENUE) EXPENSE	<u>133,560</u>	<u>117,855</u>	<u>180,091</u>	<u>134,323</u>	<u>62,236</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	321,210	321,210	369,710	311,210	48,500	15%	(4)
	<u>321,210</u>	<u>321,210</u>	<u>369,710</u>	<u>311,210</u>	<u>48,500</u>		
	<u>454,770</u>	<u>439,065</u>	<u>549,801</u>	<u>445,533</u>	<u>110,736</u>		

EXPLANATION OF CHANGE:

- (1) New sports groups and increase in ice fees
- (2) Add one new temp position (succession planning)
- (3) Reallocate chemical treatment contract from repair and maintenance account
- (4) Increase contribution to reserves by savings from the new employment contract

INCLUDES DEPARTMENTS:

5000-6020

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PARKS AND ARENA ACTIVITY: PARKS	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE							
USER FEES	(24,425)	(20,800)	(21,800)	(21,800)	(1,000)		
RECOVERIES	(16,900)	(7,500)	(7,500)	(7,500)	--		
GRANTS / SUBSIDIES / REBATES	(2,273)	(3,500)	(2,500)	(3,500)	1,000		
	<u>(43,598)</u>	<u>(31,800)</u>	<u>(31,800)</u>	<u>(32,800)</u>	<u>--</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	269,306	309,650	316,070	320,723	6,420		
ADMINISTRATIVE EXPENSE	146	200	200	200	--		
OPERATING EXPENSE	6,726	7,455	8,205	10,980	750		
COMMUNICATIONS	3,339	5,000	4,250	5,000	(750)		
UTILITIES - HEAT, HYDRO, WATER	32,098	33,950	33,950	32,700	--		
PROGRAM EXPENSES	4,663	4,700	4,700	4,700	--		
MEETINGS, CONFERENCES, TRAINING	1,667	1,500	1,500	1,500	--		
FUEL / TRANSPORTATION COSTS	12,854	15,000	15,000	15,000	--		
MARKETING & PROMOTION	1,283	5,300	5,300	4,300	--		
LAND MAINTENANCE & IMPROVEMENT	27,874	33,200	33,200	30,800	--		
EQUIP REPAIRS & MAINTENANCE	36,519	36,300	36,300	37,500	--		
BLDG REPAIRS & MAINTENANCE	6,372	11,100	11,100	11,100	--		
SNOW REMOVAL AND SANDING	--	900	900	--	--		
MAINTENANCE CONTRACTS	3,239	3,550	3,550	3,600	--		
	<u>406,085</u>	<u>467,805</u>	<u>474,225</u>	<u>478,103</u>	<u>6,420</u>		
NET OPERATING (REVENUE) EXPENSE	<u>362,487</u>	<u>436,005</u>	<u>442,425</u>	<u>445,303</u>	<u>6,420</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	37,000	37,000	90,000	80,000	53,000	143%	(1)
	<u>37,000</u>	<u>37,000</u>	<u>90,000</u>	<u>80,000</u>	<u>53,000</u>		
	<u>399,487</u>	<u>473,005</u>	<u>532,425</u>	<u>525,303</u>	<u>59,420</u>		

EXPLANATION OF CHANGE:

(1) Increase contribution to finance capital projects for 2016 \$28K and \$10K to increase Recreational trail reserve

INCLUDES DEPARTMENTS:
5000-6050

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PARKS AND ARENA ACTIVITY: PARKS PROGRAMS	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(22,149)	(16,500)	(16,500)	(16,500)	--		
USER FEES	(4,750)	(7,560)	(7,560)	(7,560)	--		
DONATIONS / FUNDRAISING	(500)	--	--	--	--		
	<u>(27,399)</u>	<u>(24,060)</u>	<u>(24,060)</u>	<u>(24,060)</u>	<u>--</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	3,632	9,001	11,680	12,459	2,679	30%	(1)
OPERATING EXPENSE	--	1,050	1,050	1,054	--		
COMMUNICATIONS	--	50	50	51	--		
SUPPLIES	21,200	20,000	20,000	20,000	--		
PROGRAM EXPENSES	150	4,000	4,000	4,000	--		
CONTRACTED SERVICES	2,059	7,160	7,160	7,160	--		
MARKETING & PROMOTION	2,235	4,000	3,500	4,000	(500)		
	<u>29,276</u>	<u>45,261</u>	<u>47,440</u>	<u>48,723</u>	<u>2,179</u>		
NET OPERATING (REVENUE) EXPENSE	<u>1,877</u>	<u>21,201</u>	<u>23,380</u>	<u>24,663</u>	<u>2,179</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>1,877</u>	<u>21,201</u>	<u>23,380</u>	<u>24,663</u>	<u>2,179</u>		

EXPLANATION OF CHANGE:

(1) Festival of Lights, add staff time to set up and take down the display

INCLUDES DEPARTMENTS:

5000-6051
5000-6100
5000-6110

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: PARKS AND ARENA ACTIVITY: CAMI PARKS / SUZUKI HOUSE	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE							
RENT / LEASES	(28,367)	(9,300)	(10,200)	(10,302)	(900)		
USER FEES	--	(20,000)	(20,000)	(20,000)	--		
	<u>(28,367)</u>	<u>(29,300)</u>	<u>(30,200)</u>	<u>(30,302)</u>	<u>(900)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	23,303	30,630	25,970	26,300	(4,660)	15%	(1)
UTILITIES - HEAT, HYDRO, WATER	63,692	72,469	74,653	74,286	2,184		
GRANTS TO VOLUNTEER ORGANIZATIONS	36,000	36,000	36,000	36,000	--		
LAND MAINTENANCE & IMPROVEMENT	266	4,000	4,000	5,000	--		
EQUIP REPAIRS & MAINTENANCE	16,895	20,303	22,800	22,800	2,497		
BLDG REPAIRS & MAINTENANCE	2,406	6,000	6,000	6,090	--		
SNOW REMOVAL AND SANDING	4,050	9,000	9,000	9,000	--		
MAINTENANCE CONTRACTS	5,317	5,000	5,849	5,849	849		
	<u>151,929</u>	<u>183,402</u>	<u>184,272</u>	<u>185,325</u>	<u>870</u>		
NET OPERATING (REVENUE) EXPENSE	<u>123,562</u>	<u>154,102</u>	<u>154,072</u>	<u>155,023</u>	<u>(30)</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	8,000	8,000	--	--	(8,000)	100%	(2)
	<u>8,000</u>	<u>8,000</u>	<u>--</u>	<u>--</u>	<u>(8,000)</u>		
	<u>131,562</u>	<u>162,102</u>	<u>154,072</u>	<u>155,023</u>	<u>(8,030)</u>		

EXPLANATION OF CHANGE:

- (1) Change allocation between department
- (2) Reallocation to Parks Facility Transfer to Reserve account

INCLUDES DEPARTMENTS:

5000-6030
5000-6040

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: TOTAL ALL ACTIVITIES	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(3,816)	(4,000)	(4,000)	(4,000)	--		
RENT / LEASES	(15,814)	(12,625)	(22,180)	(24,707)	(9,555)	76%	
USER FEES	(93,403)	(99,287)	(98,213)	(98,060)	1,074		
MEMBERSHIPS	(108,762)	(122,100)	(122,100)	(122,100)	--		
RECOVERIES	(281)	--	--	--	--		
GRANTS / SUBSIDIES / REBATES	(9,383)	(6,924)	(9,936)	(9,936)	(3,012)	44%	
PROGRAM REVENUES	(262,120)	(264,232)	(269,647)	(271,841)	(5,415)		
DONATIONS / FUNDRAISING	(1,225)	(2,700)	--	(900)	2,700	100%	
	<u>(494,805)</u>	<u>(511,868)</u>	<u>(526,076)</u>	<u>(531,544)</u>	<u>(14,208)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	806,826	914,783	919,440	928,781	4,657		
ADMINISTRATIVE EXPENSE	11,562	19,586	22,086	21,150	2,500		
OPERATING EXPENSE	12,798	21,540	18,940	18,938	(2,600)	12%	
COMMUNICATIONS	8,269	10,000	10,000	10,000	--		
UTILITIES - HEAT, HYDRO, WATER	120,526	153,110	157,073	160,052	3,963		
SUPPLIES	11,166	17,160	15,272	17,182	(1,888)		
PROGRAM EXPENSES	11,949	15,556	15,666	15,754	110		
MEETINGS, CONFERENCES, TRAINING	2,676	4,972	5,172	4,980	200		
FUEL / TRANSPORTATION COSTS	455	1,860	1,860	1,875	--		
CONTRACTED SERVICES	2,993	4,992	3,750	4,992	(1,242)		
MARKETING & PROMOTION	1,769	1,400	1,400	2,403	--		
EQUIP REPAIRS & MAINTENANCE	36,964	57,600	57,000	52,050	(600)		
BLDG REPAIRS & MAINTENANCE	10,905	19,750	21,750	20,757	2,000		
SNOW REMOVAL AND SANDING	4,020	10,000	10,000	10,000	--		
MAINTENANCE CONTRACTS	22,637	18,000	18,000	18,000	--		
	<u>1,065,515</u>	<u>1,270,309</u>	<u>1,277,409</u>	<u>1,286,914</u>	<u>7,100</u>		
NET OPERATING (REVENUE) EXPENSE	<u>570,710</u>	<u>758,441</u>	<u>751,333</u>	<u>755,370</u>	<u>(7,108)</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	16,000	16,000	50,000	14,000	34,000	213%	
	<u>16,000</u>	<u>16,000</u>	<u>50,000</u>	<u>14,000</u>	<u>34,000</u>		
	<u>586,710</u>	<u>774,441</u>	<u>801,333</u>	<u>769,370</u>	<u>26,892</u>		
SUMMARY OF ALL VICTORIA PARK COMMUNITY CENTRE ACTIVITIES:							
ADMINISTRATION			151,826				
AQUATICS			98,445				
FITNESS			5,624				
PROGRAMS			26,350				
FACILITY			519,088				
			<u>801,333</u>				

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE							
SALE OF GOODS OR SERVICES	(1,745)	--	--	--	--		
USER FEES	(665)	(500)	(500)	(500)	--		
RECOVERIES	(227)	--	--	--	--		
	<u>(2,636)</u>	<u>(500)</u>	<u>(500)</u>	<u>(500)</u>	<u>--</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	109,594	116,410	118,940	120,140	2,530		
ADMINISTRATIVE EXPENSE	11,562	19,586	22,086	21,150	2,500		
OPERATING EXPENSE	812	600	600	600	--		
COMMUNICATIONS	8,269	10,000	10,000	10,000	--		
SUPPLIES	1,075	--	--	--	--		
PROGRAM EXPENSES	33	100	100	100	--		
MEETINGS, CONFERENCES, TRAINING	539	100	100	100	--		
FUEL / TRANSPORTATION COSTS	--	100	100	100	--		
MARKETING & PROMOTION	884	200	200	200	--		
EQUIP REPAIRS & MAINTENANCE	--	200	200	200	--		
	<u>132,769</u>	<u>147,296</u>	<u>152,326</u>	<u>152,590</u>	<u>5,030</u>		
NET OPERATING (REVENUE) EXPENSE	<u>130,133</u>	<u>146,796</u>	<u>151,826</u>	<u>152,090</u>	<u>5,030</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>130,133</u>	<u>146,796</u>	<u>151,826</u>	<u>152,090</u>	<u>5,030</u>		
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
None					5100-4000		

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: AQUATICS	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	--	(1,000)	(1,000)	(1,000)	--		
RENT / LEASES	(12,513)	(12,025)	(15,255)	(15,255)	(3,230)	27%	(1)
USER FEES	(27,083)	(30,000)	(30,000)	(30,000)	--		
MEMBERSHIPS	(20,019)	(17,700)	(17,700)	(17,700)	--		
RECOVERIES	(55)	--	--	--	--		
PROGRAM REVENUES	(146,679)	(144,203)	(148,368)	(148,660)	(4,165)		
DONATIONS / FUNDRAISING	(1,225)	(2,700)	--	(900)	2,700	100%	(2)
	<u>(207,573)</u>	<u>(207,628)</u>	<u>(212,323)</u>	<u>(213,515)</u>	<u>(4,695)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	253,229	286,600	294,310	297,253	7,710		
OPERATING EXPENSE	3,208	6,460	3,860	3,756	(2,600)	40%	(3)
SUPPLIES	2,461	6,000	4,400	6,000	(1,600)		
PROGRAM EXPENSES	4,828	5,311	5,221	5,309	(90)		
MEETINGS, CONFERENCES, TRAINING	240	2,392	2,392	2,400	--		
FUEL / TRANSPORTATION COSTS	173	385	385	400	--		
MARKETING & PROMOTION	--	200	200	203	--		
	<u>264,139</u>	<u>307,348</u>	<u>310,768</u>	<u>315,321</u>	<u>3,420</u>		
NET OPERATING (REVENUE) EXPENSE	<u>56,567</u>	<u>99,720</u>	<u>98,445</u>	<u>101,806</u>	<u>(1,275)</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	--	--	--	4,000	--		
	<u>--</u>	<u>--</u>	<u>--</u>	<u>4,000</u>	<u>--</u>		
	<u>56,567</u>	<u>99,720</u>	<u>98,445</u>	<u>105,806</u>	<u>(1,275)</u>		

EXPLANATION OF CHANGE:

- (1) Change in pool rent rates
- (2) Reallocate to Program Revenues
- (3) To be in line with 2015 actuals

INCLUDES DEPARTMENTS:

5100-6060

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: FITNESS	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE							
USER FEES	(13,790)	(19,436)	(18,446)	(18,209)	990		
MEMBERSHIPS	(88,743)	(104,400)	(104,400)	(104,400)	--		
PROGRAM REVENUES	(3,002)	(4,000)	(4,000)	(4,000)	--		
	<u>(105,536)</u>	<u>(127,836)</u>	<u>(126,846)</u>	<u>(126,609)</u>	<u>990</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	91,059	108,170	109,240	110,481	1,070		
OPERATING EXPENSE	1,031	1,150	1,150	1,150	--		
SUPPLIES	999	1,550	1,550	1,550	--		
PROGRAM EXPENSES	--	500	500	500	--		
MEETINGS, CONFERENCES, TRAINING	1,296	1,480	1,680	1,480	200		
FUEL / TRANSPORTATION COSTS	192	550	550	550	--		
CONTRACTED SERVICES	1,193	1,500	1,500	1,500	--		
MARKETING & PROMOTION	325	300	300	300	--		
EQUIP REPAIRS & MAINTENANCE	1,779	7,000	6,000	7,000	(1,000)		
	<u>97,874</u>	<u>122,200</u>	<u>122,470</u>	<u>124,511</u>	<u>270</u>		
NET OPERATING (REVENUE) EXPENSE	<u>(7,662)</u>	<u>(5,636)</u>	<u>(4,376)</u>	<u>(2,098)</u>	<u>1,260</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	8,000	8,000	10,000	10,000	2,000		
	<u>8,000</u>	<u>8,000</u>	<u>10,000</u>	<u>10,000</u>	<u>2,000</u>		
	<u>338</u>	<u>2,364</u>	<u>5,624</u>	<u>7,902</u>	<u>3,260</u>		
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
None					5100-6070		

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: PROGRAMS	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE							
USER FEES	(51,865)	(49,351)	(49,267)	(49,351)	84		
GRANTS / SUBSIDIES / REBATES	(9,383)	(6,924)	(9,936)	(9,936)	(3,012)	44%	(1)
PROGRAM REVENUES	<u>(112,439)</u>	<u>(116,029)</u>	<u>(117,279)</u>	<u>(119,181)</u>	<u>(1,250)</u>		
	<u>(173,687)</u>	<u>(172,304)</u>	<u>(176,482)</u>	<u>(178,468)</u>	<u>(4,178)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	167,632	174,853	179,400	181,180	4,547		
OPERATING EXPENSE	733	1,490	1,490	1,490	--		
SUPPLIES	5,791	8,110	7,822	8,110	(288)		
PROGRAM EXPENSES	7,088	9,645	9,845	9,845	200		
MEETINGS, CONFERENCES, TRAINING	--	700	700	700	--		
FUEL / TRANSPORTATION COSTS	90	825	825	825	--		
CONTRACTED SERVICES	1,800	3,492	2,250	3,492	(1,242)		
MARKETING & PROMOTION	560	500	500	1,500	--		
	<u>183,694</u>	<u>199,615</u>	<u>202,832</u>	<u>207,142</u>	<u>3,217</u>		
NET OPERATING (REVENUE) EXPENSE	<u>10,007</u>	<u>27,311</u>	<u>26,350</u>	<u>28,674</u>	<u>(961)</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>10,007</u>	<u>27,311</u>	<u>26,350</u>	<u>28,674</u>	<u>(961)</u>		

EXPLANATION OF CHANGE:
(1) 2015 was budgeted low

INCLUDES DEPARTMENTS:
5100-6090

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: FACILITY	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(2,072)	(3,000)	(3,000)	(3,000)	--		
RENT / LEASES	(3,301)	(600)	(6,925)	(9,452)	(6,325)	1054%	(1)
	<u>(5,373)</u>	<u>(3,600)</u>	<u>(9,925)</u>	<u>(12,452)</u>	<u>(6,325)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	185,312	228,750	217,550	219,727	(11,200)		
OPERATING EXPENSE	7,013	11,840	11,840	11,942	--		
UTILITIES - HEAT, HYDRO, WATER	120,526	153,110	157,073	160,052	3,963		
SUPPLIES	841	1,500	1,500	1,522	--		
MEETINGS, CONFERENCES, TRAINING	600	300	300	300	--		
MARKETING & PROMOTION	--	200	200	200	--		
EQUIP REPAIRS & MAINTENANCE	35,184	50,400	50,800	44,850	400		
BLDG REPAIRS & MAINTENANCE	10,905	19,750	21,750	20,757	2,000		
SNOW REMOVAL AND SANDING	4,020	10,000	10,000	10,000	--		
MAINTENANCE CONTRACTS	22,637	18,000	18,000	18,000	--		
	<u>387,039</u>	<u>493,850</u>	<u>489,013</u>	<u>487,350</u>	<u>(4,837)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>381,666</u>	<u>490,250</u>	<u>479,088</u>	<u>474,898</u>	<u>(11,162)</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	8,000	8,000	40,000	--	32,000	400%	(2)
	<u>8,000</u>	<u>8,000</u>	<u>40,000</u>	<u>--</u>	<u>32,000</u>		
	<u>389,666</u>	<u>498,250</u>	<u>519,088</u>	<u>474,898</u>	<u>20,838</u>	4%	

EXPLANATION OF CHANGE:

- (1) New tenant Youth for Christ
- (2) Based on anticipated capital projects

INCLUDES DEPARTMENTS:

5100-4100

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: YOUTH CENTRE ACTIVITY: TOTAL ALL ACTIVITIES	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(24,674)	(56,500)	(35,500)	(35,500)	21,000	37%	
RENT / LEASES	(49,419)	(56,876)	(57,076)	(57,076)	(200)		
USER FEES	(500)	(150)	(5,250)	(5,150)	(5,100)	3400%	
MEMBERSHIPS	(793)	(2,000)	(1,000)	(1,000)	1,000		
RECOVERIES	(4,282)	(1,250)	(2,450)	(2,450)	(1,200)		
GRANTS / SUBSIDIES / REBATES	(119,317)	(143,015)	(32,400)	(32,400)	110,615	77%	
PROGRAM REVENUES	(14,934)	(13,400)	(5,000)	(5,000)	8,400	63%	
DONATIONS / FUNDRAISING	(128,839)	(109,700)	(118,700)	(118,700)	(9,000)	8%	
	<u>(342,757)</u>	<u>(382,891)</u>	<u>(257,376)</u>	<u>(257,276)</u>	<u>125,515</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	634,491	717,343	660,040	666,640	(57,303)	8%	
ADMINISTRATIVE EXPENSE	8,540	11,250	10,449	10,455	(801)		
OPERATING EXPENSE	11,990	17,600	12,955	14,455	(4,645)	26%	
COMMUNICATIONS	6,338	6,600	6,600	6,600	--		
UTILITIES - HEAT, HYDRO, WATER	22,859	26,780	28,375	28,653	1,595		
SUPPLIES	5,633	13,000	8,700	8,700	(4,300)	33%	
PROGRAM EXPENSES	22,120	33,225	17,300	17,650	(15,925)	48%	
MEETINGS, CONFERENCES, TRAINING	5,959	5,502	3,300	3,300	(2,202)		
FUEL / TRANSPORTATION COSTS	2,812	7,224	2,400	2,324	(4,824)	67%	
PROFESSIONAL FEES	--	1,500	--	--	(1,500)		
CONTRACTED SERVICES	1,005	2,396	3,616	3,940	1,220		
MARKETING & PROMOTION	4,069	3,300	850	850	(2,450)		
EQUIP REPAIRS & MAINTENANCE	11,051	14,300	10,950	17,650	(3,350)	23%	
BLDG REPAIRS & MAINTENANCE	11,167	11,400	10,400	11,400	(1,000)		
SNOW REMOVAL AND SANDING	4,100	4,500	5,000	6,000	500		
MAINTENANCE CONTRACTS	6,889	8,066	6,674	6,674	(1,392)		
	<u>759,023</u>	<u>883,986</u>	<u>787,609</u>	<u>805,291</u>	<u>(96,377)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>416,266</u>	<u>501,095</u>	<u>530,233</u>	<u>548,015</u>	<u>29,138</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	7,500	7,500	2,500	2,500	(5,000)	67%	
	<u>7,500</u>	<u>7,500</u>	<u>2,500</u>	<u>2,500</u>	<u>(5,000)</u>		
	<u>423,766</u>	<u>508,595</u>	<u>532,733</u>	<u>550,515</u>	<u>24,138</u>		
SUMMARY OF ALL YOUTH CENTRE ACTIVITIES:							
FACILITY			95,323				
TECHNOLOGY PROGRAMS			86,710				
GENERAL PROGRAMS			350,700				
CAREER & SKILLS PROGRAM			--				
			<u>532,733</u>				

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: YOUTH CENTRE ACTIVITY: FACILITY	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE							
RENT / LEASES	(32,129)	(35,876)	(37,376)	(37,376)	(1,500)		
RECOVERIES	--	(1,250)	(1,250)	(1,250)	--		
	<u>(32,129)</u>	<u>(37,126)</u>	<u>(38,626)</u>	<u>(38,626)</u>	<u>(1,500)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	59,227	71,050	68,700	69,387	(2,350)		
OPERATING EXPENSE	4,895	3,600	4,950	4,950	1,350		
UTILITIES - HEAT, HYDRO, WATER	22,859	26,780	28,375	28,653	1,595		
FUEL / TRANSPORTATION COSTS	632	324	400	324	76		
CONTRACTED SERVICES	133	--	--	324	--		
EQUIP REPAIRS & MAINTENANCE	3,296	8,650	9,450	11,650	800		
BLDG REPAIRS & MAINTENANCE	11,167	11,400	10,400	11,400	(1,000)		
SNOW REMOVAL AND SANDING	4,100	4,500	5,000	6,000	500		
MAINTENANCE CONTRACTS	6,889	8,066	6,674	6,674	(1,392)		
	<u>113,197</u>	<u>134,370</u>	<u>133,949</u>	<u>139,362</u>	<u>(421)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>81,068</u>	<u>97,244</u>	<u>95,323</u>	<u>100,736</u>	<u>(1,921)</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>81,068</u>	<u>97,244</u>	<u>95,323</u>	<u>100,736</u>	<u>(1,921)</u>		

EXPLANATION OF CHANGE:
None

INCLUDES DEPARTMENTS:
5200-4100

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: YOUTH CENTRE ACTIVITY: TECHNOLOGY PROGRAMS	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(19,277)	(51,000)	(30,000)	(30,000)	21,000	41%	(1)
RENT / LEASES	(17,100)	(19,500)	(19,500)	(19,500)	--		
USER FEES	--	--	(5,000)	(5,000)	(5,000)		
RECOVERIES	(2,408)	--	(1,200)	(1,200)	(1,200)		
PROGRAM REVENUES	(1,250)	(250)	--	--	250		
DONATIONS / FUNDRAISING	(36,415)	(29,800)	(29,800)	(29,800)	--		
	<u>(76,449)</u>	<u>(100,550)</u>	<u>(85,500)</u>	<u>(85,500)</u>	<u>15,050</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	140,428	156,193	160,510	162,115	4,317		
ADMINISTRATIVE EXPENSE	2,053	1,200	1,750	1,750	550		
OPERATING EXPENSE	1,997	4,500	3,500	4,000	(1,000)		
SUPPLIES	254	2,000	700	700	(1,300)		
PROGRAM EXPENSES	--	600	--	--	(600)		
MEETINGS, CONFERENCES, TRAINING	--	252	--	--	(252)		
FUEL / TRANSPORTATION COSTS	35	550	--	--	(550)		
CONTRACTED SERVICES	774	2,300	2,500	2,500	200		
MARKETING & PROMOTION	--	950	--	--	(950)		
EQUIP REPAIRS & MAINTENANCE	115	1,400	750	750	(650)		
	<u>145,657</u>	<u>169,945</u>	<u>169,710</u>	<u>171,815</u>	<u>(235)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>69,207</u>	<u>69,395</u>	<u>84,210</u>	<u>86,315</u>	<u>14,815</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	7,500	7,500	2,500	2,500	(5,000)	67%	(2)
	<u>7,500</u>	<u>7,500</u>	<u>2,500</u>	<u>2,500</u>	<u>(5,000)</u>		
	<u>76,707</u>	<u>76,895</u>	<u>86,710</u>	<u>88,815</u>	<u>9,815</u>		

EXPLANATION OF CHANGE:

- (1) Demand for services less than previously budgeted
- (2) Directly related to sale of services

INCLUDES DEPARTMENTS:

5200-6170
5200-6210
5200-6270
5200-6290

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: YOUTH CENTRE ACTIVITY: GENERAL PROGRAMS	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(5,396)	(5,500)	(5,500)	(5,500)	--		
RENT / LEASES	(190)	(1,500)	(200)	(200)	1,300		
USER FEES	(500)	(150)	(250)	(150)	(100)		
MEMBERSHIPS	(793)	(2,000)	(1,000)	(1,000)	1,000		
RECOVERIES	(1,874)	(7,500)	--	--	7,500	100%	(1)
GRANTS / SUBSIDIES / REBATES	(9,195)	(32,400)	(32,400)	(32,400)	--		
PROGRAM REVENUES	(13,684)	(13,150)	(5,000)	(5,000)	8,150	62%	(2)
DONATIONS / FUNDRAISING	(92,016)	(79,900)	(88,900)	(88,900)	(9,000)	11%	(3)
	<u>(123,648)</u>	<u>(142,100)</u>	<u>(133,250)</u>	<u>(133,150)</u>	<u>8,850</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	392,607	419,460	430,830	435,138	11,370		
ADMINISTRATIVE EXPENSE	4,743	7,550	8,699	8,705	1,149		
OPERATING EXPENSE	2,961	4,750	4,505	5,505	(245)		
COMMUNICATIONS	6,338	6,600	6,600	6,600	--		
SUPPLIES	4,925	10,000	8,000	8,000	(2,000)		
PROGRAM EXPENSES	18,130	17,750	17,300	17,650	(450)		
MEETINGS, CONFERENCES, TRAINING	4,287	3,250	3,300	3,300	50		
FUEL / TRANSPORTATION COSTS	944	2,000	2,000	2,000	--		
CONTRACTED SERVICES	98	96	1,116	1,116	1,020		
MARKETING & PROMOTION	409	850	850	850	--		
EQUIP REPAIRS & MAINTENANCE	7,640	4,250	750	5,250	(3,500)	82%	(4)
	<u>443,082</u>	<u>476,556</u>	<u>483,950</u>	<u>494,114</u>	<u>7,394</u>		
NET OPERATING (REVENUE) EXPENSE	<u>319,434</u>	<u>334,456</u>	<u>350,700</u>	<u>360,964</u>	<u>16,244</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>319,434</u>	<u>334,456</u>	<u>350,700</u>	<u>360,964</u>	<u>16,244</u>		

EXPLANATION OF CHANGE:

- (1) Sure Start Program Funding ended
- (2) } Reallocation between accounts
- (3) }
- (4) Minimum Skate Park repairs for 2016

INCLUDES DEPARTMENTS:

5200-6090

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: YOUTH CENTRE ACTIVITY: CAREER & SKILLS PROGRAM	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
RECOVERIES	--	7,500	--	--	(7,500)	100%	
GRANTS / SUBSIDIES / REBATES	(110,122)	(110,615)	--	--	110,615	100%	
DONATIONS / FUNDRAISING	(409)	--	--	--	--		
	<u>(110,531)</u>	<u>(103,115)</u>	<u>--</u>	<u>--</u>	<u>103,115</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	42,229	70,640	--	--	(70,640)	100%	
ADMINISTRATIVE EXPENSE	1,744	2,500	--	--	(2,500)		
OPERATING EXPENSE	2,137	4,750	--	--	(4,750)	100%	
SUPPLIES	454	1,000	--	--	(1,000)		
PROGRAM EXPENSES	3,990	14,875	--	--	(14,875)	100%	
MEETINGS, CONFERENCES, TRAINING	1,672	2,000	--	--	(2,000)		
FUEL / TRANSPORTATION COSTS	1,201	4,350	--	--	(4,350)	100%	
PROFESSIONAL FEES	--	1,500	--	--	(1,500)		
MARKETING & PROMOTION	3,659	1,500	--	--	(1,500)		
	<u>57,087</u>	<u>103,115</u>	<u>0</u>	<u>--</u>	<u>(103,115)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>(53,444)</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>(53,444)</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		

EXPLANATION OF CHANGE:

This is a 100% funded program ended in 2015

INCLUDES DEPARTMENTS:

5200-6195

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: MUSEUMS FACILITY	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE	--	--	--	--	--		
EXPENSE							
OPERATING EXPENSE	92	200	200	200			
UTILITIES - HEAT, HYDRO, WATER	6,144	6,900	7,600	7,600	700		
LAND MAINTENANCE & IMPROVEMENT	1,215	1,000	3,000	1,000	2,000		
EQUIP REPAIRS & MAINTENANCE	276	500	500	500			
BLDG REPAIRS & MAINTENANCE	3,444	5,000	6,500	3,000	1,500		
SNOW REMOVAL AND SANDING	1,160	2,000	2,000	2,000			
MAINTENANCE CONTRACTS	19	500	500	500			
	12,350	16,100	20,300	14,800	4,200		
NET OPERATING (REVENUE) EXPENSE	12,350	16,100	20,300	14,800	4,200		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	1,500	3,000	10,000	10,000	7,000	233%	(1)
	1,500	3,000	10,000	10,000	7,000		
	13,850	19,100	30,300	24,800	11,200		
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
(1) To fund Survey of lands for Interpretive Centre and HVAC upgrades					6200-4100		

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: MUSEUMS PROGRAMS	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(5,542)	(2,800)	(3,200)	(3,200)	(400)		
RENT / LEASES	(99)	(100)	(100)	(100)	--		
USER FEES	(883)	(1,700)	(1,700)	(1,800)	--		
GRANTS / SUBSIDIES / REBATES	(11,926)	(16,980)	(14,180)	(14,180)	2,800	16%	(1)
PROGRAM REVENUES	(8,378)	(4,150)	(7,150)	(3,950)	(3,000)	72%	(2)
DONATIONS / FUNDRAISING	(4,660)	(1,000)	(4,550)	(2,150)	(3,550)	355%	
	<u>(31,487)</u>	<u>(26,730)</u>	<u>(30,880)</u>	<u>(25,380)</u>	<u>(4,150)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	89,451	106,910	126,851	129,306	19,941	19%	(3)
ADMINISTRATIVE EXPENSE	414	1,150	1,350	1,675	200		
OPERATING EXPENSE	3,296	1,250	1,550	1,950	300		
COMMUNICATIONS	549	750	750	800	--		
SUPPLIES	3,081	3,100	4,100	3,550	1,000		
PROGRAM EXPENSES	13,489	16,750	15,550	18,200	(1,200)		
MEETINGS, CONFERENCES, TRAINING	520	800	800	1,000	--		
FUEL / TRANSPORTATION COSTS	18	700	700	800	--		
CONTRACTED SERVICES	51	300	300	300	--		
MARKETING & PROMOTION	4,640	9,650	13,650	9,750	4,000	41%	
EQUIP REPAIRS & MAINTENANCE	1,139	3,450	3,250	3,950	(200)		
MAINTENANCE CONTRACTS	--	2,000	200	2,500	(1,800)		
	<u>116,647</u>	<u>146,810</u>	<u>169,051</u>	<u>173,781</u>	<u>22,241</u>		
NET OPERATING (REVENUE) EXPENSE	<u>85,161</u>	<u>120,080</u>	<u>138,171</u>	<u>148,401</u>	<u>18,091</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	7,500	6,000	--	--	(6,000)	100%	(4)
	<u>7,500</u>	<u>6,000</u>	<u>--</u>	<u>--</u>	<u>(6,000)</u>		
	<u>92,661</u>	<u>126,080</u>	<u>138,171</u>	<u>148,401</u>	<u>12,091</u>		

EXPLANATION OF CHANGE:

- (1) Decrease in Young Canada Works Funding
- (2) Add signs rent for special events
- (3) Add new contract position to catalog museum collection
- (4) Moved to facility budget

INCLUDES DEPARTMENTS:

- 6010-4000
- 6200-4000
- 6200-6810

**Town of Ingersoll
2016 Draft Budget
December 9, 2016**

DEPARTMENT: ECONOMIC DEVELOPMENT	YTD Actual	Budget		Projection	Change 2015 to 2016		
	2015	2015	2016	2017	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
GRANTS / SUBSIDIES / REBATES	(1,751)	(1,500)	(5,000)	(5,000)	(3,500)	233%	(1)
	<u>(1,751)</u>	<u>(1,500)</u>	<u>(5,000)</u>	<u>(5,000)</u>	<u>(3,500)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	168,919	189,332	192,720	194,600	3,388		
ADMINISTRATIVE EXPENSE	--	4,200	1,600	1,700	(2,600)	62%	(2)
OPERATING EXPENSE	81	200	200	200	--		
COMMUNICATIONS	1,222	2,000	2,000	2,200	--		
PROGRAM EXPENSES	10,757	14,500	13,800	15,800	(700)		
MEETINGS, CONFERENCES, TRAINING	5,439	10,750	4,250	5,250	(6,500)	60%	(3)
FUEL / TRANSPORTATION COSTS	1,321	1,650	4,320	4,320	2,670	162%	(4)
PROFESSIONAL FEES	61	5,750	5,000	10,750	(750)		
MARKETING & PROMOTION	16,847	29,000	29,000	30,500	--		
	<u>204,648</u>	<u>257,382</u>	<u>252,890</u>	<u>265,320</u>	<u>(4,492)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>202,897</u>	<u>255,882</u>	<u>247,890</u>	<u>260,320</u>	<u>(7,992)</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	--	--	25,000	--	25,000		(5)
	<u>--</u>	<u>--</u>	<u>25,000</u>	<u>--</u>	<u>25,000</u>		
	<u>202,897</u>	<u>255,882</u>	<u>272,890</u>	<u>260,320</u>	<u>17,008</u>		

EXPLANATION OF CHANGE:

- (1) Anticipated increase in SOMA subsidy
- (2) Reduction in courier charges to send out 2016 Tourism Guide
- (3) Trip in Japan in 2015, no for 2016
- (4) Increase in travel and mileage costs
- (5) To fund 401 Sign capital project

INCLUDES DEPARTMENTS:

7000-4000

**Town of Ingersoll
2016 Draft Budget
Reserve and Reserve Fund Continuity
December 9, 2016**

	Opening Balance	Transfer In	Transfer Out	Income	Ending Balance
<u>RESERVES</u>					
WORKING FUNDS	192,278				192,278
CURRENT PURPOSES	300,998	190,000	97,500		393,498
CAPITAL PURPOSES	3,803,105	2,715,560	2,748,000		3,770,665
	4,296,382	2,905,560	2,845,500	--	4,356,442
<u>RESERVE FUNDS</u>					
DISCRETIONARY	405,767	12,500	10,000	6,086	414,353
OBLIGATORY	1,828,335		515,848	622,862	1,935,349
	2,234,102	12,500	525,848	628,948	2,349,702
TOTAL	6,530,483	2,918,060	3,371,348	628,948	6,706,143

SOURCE OF TRANSACTIONS

OPERATING	2,918,060	122,896
CAPITAL		3,248,452
	2,918,060	3,371,348

**Town of Ingersoll
2016 Draft Budget
Reserve Fund Continuity Detail
December 9, 2016**

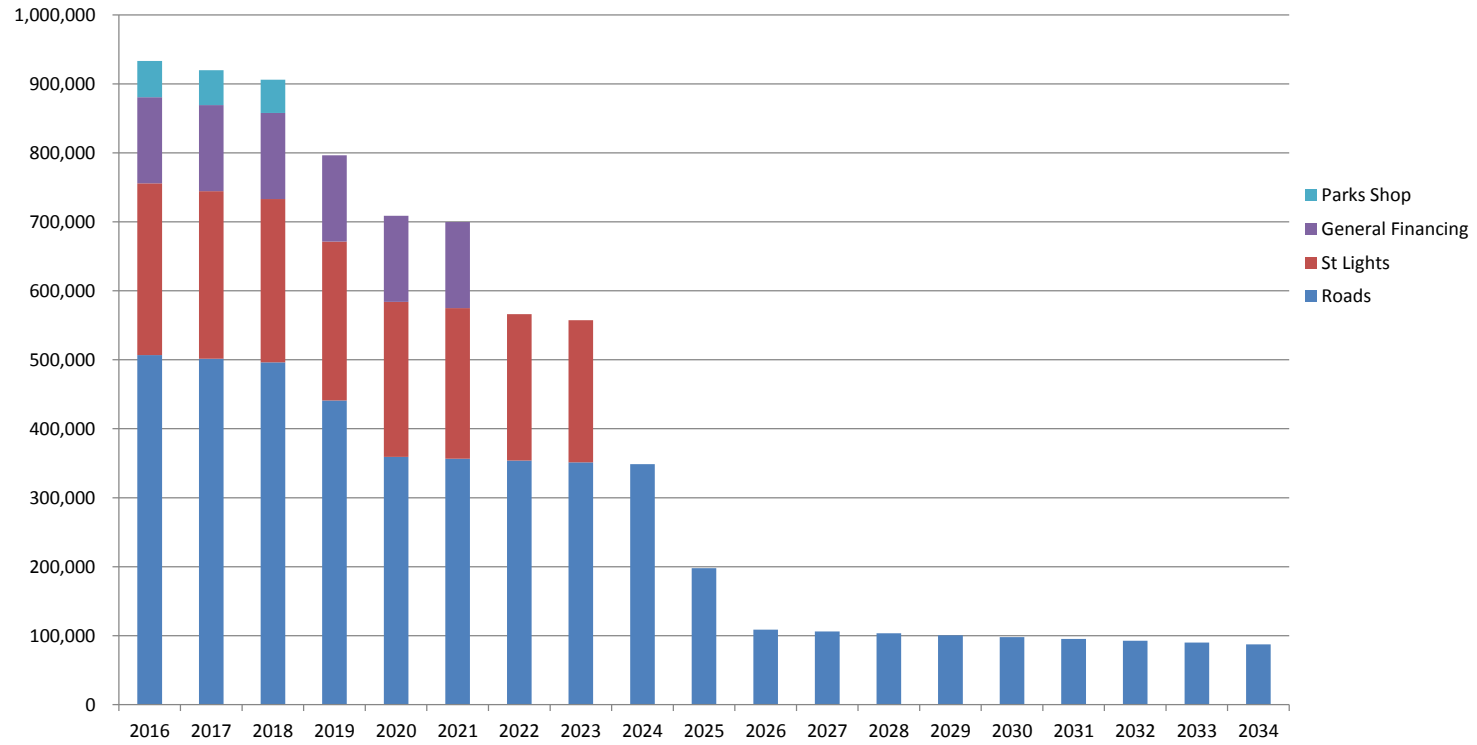
<u>Reserve Funds</u>	2015 Ending Balance	Transfers In	Interest	Budgeted Transfers Out	2016 Ending Balance
00950 Sick Leave	64,013	11,500	960	\$ 10,000	66,473
00953 Industrial Land	341,754	1,000	5,126		347,880
Discretionary Reserve Funds	405,767	12,500	6,086	10,000	414,353
		Collected			
Federal Gas Tax	520,688	360,738	7,810	450,000	439,236
Prov Dedicated Gas Tax for Transportation	639,378	48,700	9,591		697,669
00955 Cash-In-Lieu of Parkland	5,827		87	41,000	(35,086)
00963 Development Charges (Fire Services)	17,698	8,000	265		25,963
00970 Development Charges (Roads/Related)	180,673	120,000	2,710	24,848	278,535
00975 Development Charges (Parks & Rec)	369,493	44,000	5,542		419,035
00960 Development Charges (Admin)	57,818	9,600	867		68,285
00965 Development Charges (Police)	6,776		102		6,878
00967 Development Charges (PW Fleet/Bldg)	26,484		397		26,881
00977 Development Charges (Stormwater)	3,500	4,400	53		7,953
Obligatory Reserve Fund	1,828,335	595,438	27,424	515,848	1,935,349
Total	2,234,102	607,938	33,510	525,848	2,349,702

Town of Ingersoll
2016 Draft Budget
Reserve Continuity Detail
December 9, 2016

Account #	Reserve	2015 Ending Balance	Budget		2016 Ending Balance
			Transfers In	Transfers Out	
General Administration					
	Unfinanced Capital	(2,166,328)	1300-4000-98950	150,000	(2,016,328)
01-0000-2500-00801	Reserves - Working Capital	192,278			192,278
01-0000-2500-00802	Reserves - Legal Fees	197,762			197,762
01-0000-2500-00804	Reserves - Admin Equip/Programming	65,636			65,636
01-0000-2500-00807	Reserves - Finance	2,078,022	0100-4000-98950	5,000	2,083,022
01-0000-2500-00809	Reserves - Oxford N Parking Lot Paving Lane	35,929			35,929
01-0000-2500-00810	Reserves - Clerk's Operational	36,343			36,343
01-0000-2500-00813	Reserves - Capital Contingency	624,252			624,252
01-0000-2500-00814	Reserves - Election	32,882	1000-4000-98950	10,000	42,882
01-0000-2500-00811	Reserves - Health Recruitment	12,500			12,500
01-0000-2500-00816	Reserves - Administration Facility	94,598	2000-4030-98950	55,000	51,598
01-0000-2500-00817	Reserves - Public Buildings - General	152,344	2000-4020-98950	40,000	137,344
01-0000-2500-00825	Reserves - Economic Development	27,721		50,000 capital	2,721
01-0000-2500-00815	Reserves - Building Inspection	9,710	3400-4000-98950		9,710
01-0000-2500-00833	Reserves - I.T. Hardware	77,377	1002-4000-98950	27,000	29,377
01-0000-2500-00803	Reserves - Fire	335,223	3000-4000-98950	176,000	461,223
01-0000-2500-00808	Reserves - Police Services Board	1,467			1,467
01-0000-2500-00850	Reserves - Police Facility	65,700	3200-4100-98950	15,350	56,050
Museum					
01-0000-2500-00806	Reserves - Museum	219,712	6200-4000-98950	10,000	149,712
				65,000 capital	
				15,000 capital	
01-0000-2500-00821	Reserves - Museum Artifact Donations	1,100			1,100
01-0000-2500-00844	Reserves - Sports Hall of Fame	10,244			10,244
Public Works/Engineering					
01-0000-2500-00818	Reserves - PW Machinery / Equip	567,507	4500-4230-98950	230,000	577,507
			4500-4000-98950	225,000	
			4000-4230-98950	5,000	
01-0000-2500-00819	Reserves - Replacement Trees	5,283		2,500	2,783
01-0000-2500-00820	Reserves - Engineering - Misc. Projects	984,018	4000-4000-98950	1,617,000	619,018
				1,025,000 capital	
				450,000 capital	
				285,000 capital	
				60,000 capital	
				27,000 capital	
				20,000 capital	
				4,000 capital	
				6,000 capital	
				10,000 capital	
				95,000 01-4500-4130-01950	
Parks & Recreation					
01-0000-2500-00824	Reserves - Ice Fee Increase	417,780	5000-6020-98950	19,210	596,990
			5000-6020-98950	250,000	
01-0000-2500-00826	Reserves - Parks Trails	25,687	5000-6050-98950	15,000	40,687
01-0000-2500-00831	Reserves - Squash Club	327			327
01-0000-2500-00838	Reserves - Parks Equipment	10,489	5000-6050-98950	35,000	10,489
01-0000-2500-00840	Reserves - Parks Facilities	69,704	5000-6020-98950	92,500	150,204
			5000-6020-98950	20,000 capital	
			5000-6020-98950	8,000	
			5000-6050-98950	40,000 capital	
01-0000-2500-00842	Reserves - Parks VPCC Facility	16,250	5100-4100-98950	40,000	38,250
01-0000-2500-00843	Reserves - Parks - Dog Park	5,000		18,000 capital	5,000
01-0000-2500-00845	Reserves - New Fitness Equipment	3,174	5100-6070-98950	10,000	13,174
01-0000-2500-00846	Reserves - Fusion Technology Replacement	27,500	5200-6170-98950	2,500	30,000
01-0000-2500-00848	Reserves - Recreation Admin - Future Use	59,192	5000-4000-98950	15,500	87,192
			0100-4000-98950	12,500	
		4,296,382	2,905,560	2,845,500	4,356,442
working		192,278	0	0	192,278
current		300,998	190,000	52,500	438,498
capital		3,803,105	2,715,560	2,793,000	3,725,665
		<u>4,296,382</u>	<u>2,905,560</u>	<u>2,845,500</u>	<u>4,356,442</u>

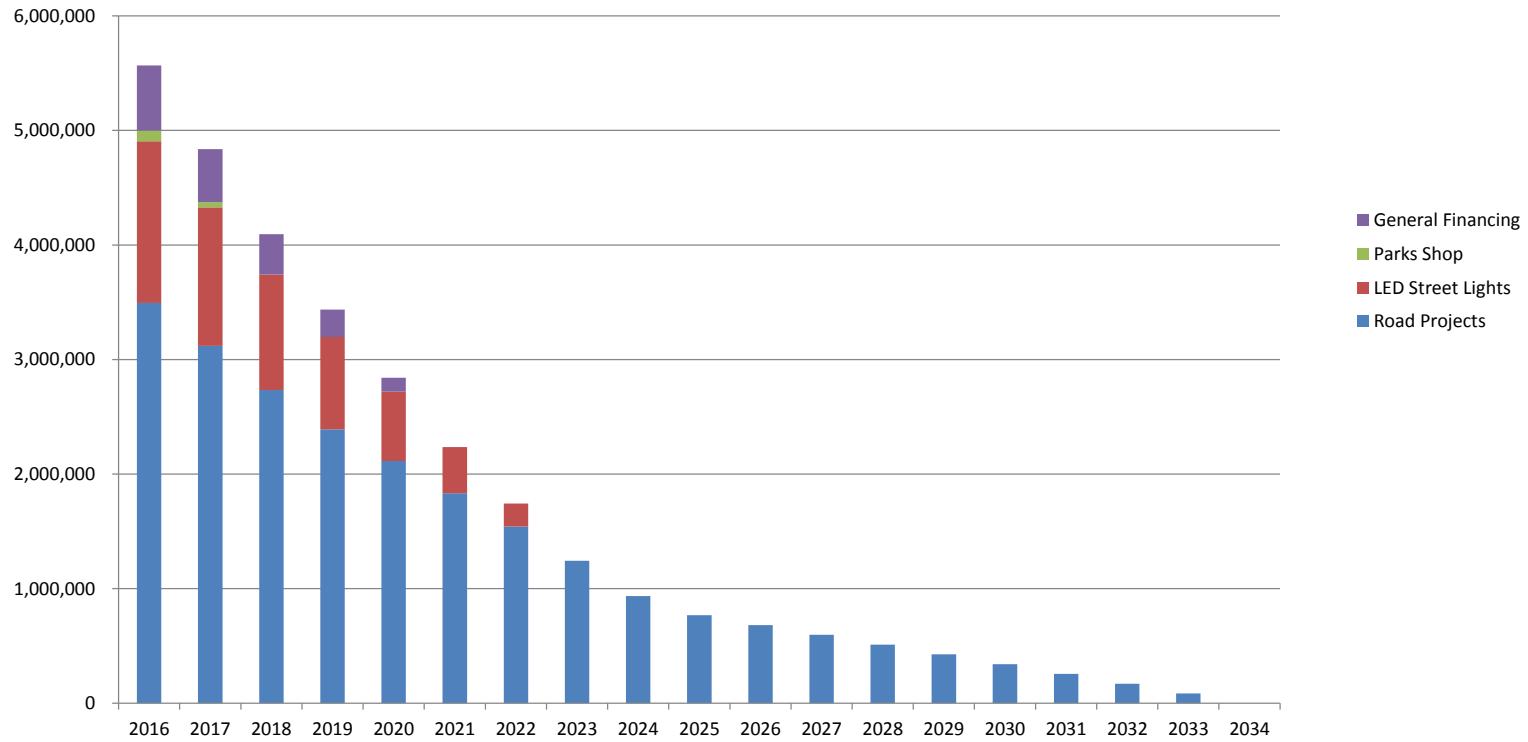
Town of Ingersoll
Draft Budget 2016
December 9, 2016

Town of Ingersoll
Existing Debt



Town of Ingersoll
Draft Budget 2016
December 9, 2016

Town of Ingersoll
2016 and Prior Debt
Debt Outstanding at End of Year



2016 Grants to Organizations Requests

As of December 9th, 2015

ORGANIZATION	AMOUNT REQUESTED IN 2014	AMOUNT GRANTED IN 2014	AMOUNT REQUESTED IN 2015	AMOUNT GRANTED IN 2015	AMOUNT BEING REQUESTED IN 2016
Big Brothers Big Sisters of Ingersoll, Tburg & Area	\$5,000	\$4,000	\$5,000	\$4,000	\$5,000
Canterbury Folk Festival	\$12,000	\$11,000	\$12,000	\$11,000	\$12,000
St. Jude's Catholic School	\$0	\$0	Fence	\$0	
Ingersoll Creative Arts Centre	\$2,500	\$2,500	\$2,500	\$0	\$20,000
Ingersoll Fire & Emergency Services	\$15,000 in 2013	\$0	\$10,000	\$5,000	
Ingersoll LawnBowl Club	\$0	\$0	\$0	\$0	\$1,518
Ingersoll Lions Club (Municipal Portion of Taxes)	\$2,000	\$2,070	\$2,070	\$2,070	\$2,100
Ingersoll Masonic Temple Corp. (Mun. Portion of Taxes)	\$2,305	\$2,305	\$2,305	\$2,305	\$2,325
Ingersoll Pipe Band ***\$1000/year but missed 2014	\$0	\$0	\$2,000	\$2,000	\$1,000
Ingersoll Public Library Advisory Committee	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Operation Sharing - Food for Friends	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Rotary Club (Christmas Club)	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Oxford Creative Connections - Hall Creek Art Festival	\$0	\$0	\$3,000	\$3,000	
The Lunch Bunch	\$0	\$0	\$5,000	\$0	
YFC/ Youth Unlimited Upper Deck Ingersoll	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000
Rotary Club (Smith Pond)	\$0	\$0	\$5,000	\$0	
Ingersoll Block Parents	\$2,500	\$1,500	\$2,500	\$1,500	\$1,500
Oxford County Museum School	\$0	\$0	\$5,000	\$0	
Royal Canadian Legion - Branch 119 (Mun. Portion of Taxes)	\$3,310	\$3,310	\$3,310	\$3,310	\$3,340
Ingersoll District Collegiate Institute Girls Volleyball Championships	\$0	\$0	\$500	\$500	
Ingersoll Curling Club - Ontario Men's Tankard (luncheon)	\$10,000	\$10,000	\$2,000	\$2,000	
Alexandra Hospital Ingersoll - Boiler Project	\$0	\$0	\$300,000	\$0	
Total:	\$60,615	\$57,685	\$366,185	\$57,685	\$69,783

Equals Municipal Portion of Taxes

TOWN OF INGERSOLL
2016 DRAFT CAPITAL FORECAST
December 9th, 2015 DRAFT
\$,000

PROJECT	Dept	TOTAL	Levy		Res Fund	Grants	County
			Trf Reserves	Reserve			
CityWide Software (AMP and PSAB)	Treasury	38			38		
Hardware Upgrades	IT	75		75			
Chief's Car	Fire	50		50			
Fire Burn Building	Fire	10				10	
Town Centre Building Automation System	Bldgs	80		40			40
Town Centre Water Boiler Replacement	Bldgs	50	25				25
Town Centre Backflow Preventer Installation	Bldgs	15		8			8
Town Centre Window Replacement	Bldgs	64				32	32
Town Centre Building Curbing	Bldgs	20	10				10
OPP & Fire Hall flooring replacement	Bldgs	65		50			15
Town Centre Hot Water Boiler Stack & Stack Chimney	Bldgs	15	15				
Parking lot Fire hall-pavement replacement	Bldgs	30	20	10			
Pavement Preservation Program	Eng	482			412	70	
Tunis St Project	Eng	1,760	1310	450			
Sutherland Creek Flood Mitigation	Eng	60		60			
North Town Line E (Pemberton to Mutual)	Eng	27	27				
N Town Line W (Thames to Shelton Drive)	Eng	20	20				
Dufferin St Reconstruction (Oxford St to West End)	Eng	4	4				
Oxford Street Parking Lot/Market Lane	Eng	6	6				
STREET LIGHT REPLACEMENT	Eng	10		10			
REPLACE TRUCK #3	PW	225		225			
Grading/Drainage - Arena Rear Property	Parks&Rec	20		20			
Park Land Acquisition	Parks&Rec	41			41		
Multi Use Facility Needs Study / Conceptual Drawings	Parks&Rec	90		90			
Reconstruction of Sports Fields - Garnet Elliott	Parks&Rec	60	40			20	
Replace 1999 Dodge Truck	Parks&Rec	35	35				
VPCC Repair Retaining Wall - Rear Entrance	Parks&Rec	9		9			
VPCC Replace Floor Machine	Parks&Rec	9		9			
Relocation of Kirwin Barn	Museum	65		65			
HVAC Replacement / Upgrades	Museum	10		5		5	
INTERPREATIVE CENTRE Survey of lands	Museum	10		10			
Town Entrance Signs	Ec Dev	50	25	25			
TOTAL CAPITAL PROJECTS		\$ 3,505	\$ 1,537	\$ 1,211	\$ 491	\$ 137	\$ 130

TOWN OF INGERSOLL
10 YEAR DRAFT CAPITAL FORECAST - 2016 TO 2025
DECEMBER 9th, 2015 DRAFT
\$,000

Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2016 & On	10 YEAR CAPITAL FORECAST COSTS									
						2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Discussion Items															
	CityWide Software (AMP and PSAB)	Gas Tax	Efficiency / Cost Savings	Medium	38	38									
GENERAL GOVERNMENT															
INFORMATION TECHNOLOGY - IT															
3050	Hardware Upgrades	IT Reserve	Critical	High	100	75	25								
TBD	Phone System Replacement	IT Reserve			15					15					
TOTAL - GENERAL GOVERNMENT					153	113	25	0	0	15	0	0	0	0	0
PROTECTION TO PERSONS & PROPERTY															
FIRE															
3160	Chief's Car	Fire Reserve	Critical	High	50	50									
3159	Fire Burn Building	Donation	Growth	Medium	10	10									
TBD	Gear for additional volunteer firefighters	Fire Reserve			36			18						18	
TBD	54-07 Chev 2011 Pickup	Fire Reserve			50					50					
TBD	54-04 AERIAL TRUCK	Fire Reserve			1,200								1,200		
PUBLIC BUILDINGS															
3118	Town Centre Building Automation System Replacement	Oxford Fac Reserve Oxford County	Critical	High	40 40	40 40									
3119	Town Centre Water Boiler Replacement	Oxford Fac Reserve Oxford County	Critical	High	25 25	25 25									
3120	Town Centre Backflow Preventer Installation	Oxford Fac Reserve Oxford County	Critical	High	8 8	8 8									
3121	Town Centre Window Replacement	Canada 150 Grant Oxford County	Mandatory	High	32 32	32 32									
3125	Town Centre Building Curbing	Oxford Fac Reserve Oxford County	Efficiency / Cost Savings	Medium	10 10	10 10									
3102	OPP flooring replacement	Police Reserve	Service Level	Medium	25	25									
3123	FIRE HALL flooring replacement	Public Bldg Reserve	Service Level	Medium	25	25									
3122	Town Centre Hot Water Boiler Stack & Stack Chimney	Oxford Fac Reserve Oxford County	Critical	High	15 15	15 15									
TBD	Parking lot Fire hall-pavement replacement	Public Bldg Reserve Public Bldg Reserve	Critical	High	20 10	20 10									
TBD	Town Centre basement level - Security System Upgrade	Public Bldg Reserve			25		25								
TBD	Town Centre roof top replacements	Public Bldg Reserve Oxford County			117 117		117 117								
3124	Town Centre upper levels - Security System Upgrade	Public Bldg Reserve			40			40							
TBD	Town Centre Fire Alarm	Public Bldg Reserve Oxford County			21 21			21 21							
TBD	OPP Bldg - ceiling tiles, lights, air vents	Police Reserve			25				25						
TBD	Town Centre-Eng/Bldg Painting Offices	Public Bldg Reserve			10				10						
TBD	Town centre parking pavement replacement	Oxford Fac Reserve Oxford County			15 15				15 15						
TBD	OPP - parking lot - asphalt replacement	Police Reserve			40						40				
TBD	Public Works-Roof flat portion	Public Bldg Reserve			40						40				
TBD	Town Centre entrance renovation of doors	Oxford Fac Reserve Oxford County			38 38								38 38		
TBD	Town Centre sidewalk replacement	Oxford Fac Reserve Public Bldg Reserve			10 20									10 20	
TOTAL - PROTECTION TO PERSONS					2,277	399	259	100	65	50	80	1,200	94	30	0
TRANSPORTATION															
CONSTRUCTION - ROADS & BRIDGES															
3269	Bridge Rehab Annual Inspections	Eng Misc Projects			900		100	100	100	100	100	100	100	100	100
3242	Sidewalk Restoration Program	Eng Misc Projects			250		50		50		50		50		50
3265	Pavement Preservation Program														

TOWN OF INGERSOLL
10 YEAR DRAFT CAPITAL FORECAST - 2016 TO 2025
DECEMBER 9th, 2015 DRAFT
\$,000

Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2016 & On	10 YEAR CAPITAL FORECAST COSTS									
						2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
	George St MP (Cathcart St St to NTL)	Gas Tax	Efficiency / Cost Savings	High	75	75									
	Samnah Cresc MP	Gas Tax	Efficiency / Cost Savings	High	191	191									
	Cherry St MP (Carrol St to Harris St)	Gas Tax	Efficiency / Cost Savings	Medium	41	41									
		OCIF Grant			70	70									
	Earl Street MP (Frances to End)	Gas Tax	Efficiency / Cost Savings	Low	17	17									
	King St FDR (Harris to Town Limit)	OCIF Grant			70		70								
		Gas Tax			120		120								
	Frances St MP (Merrit to Wonham)	Gas Tax			17		17								
	Mutual St MP (CNR Tracks to King Solomon)	OCIF Grant			70			70							
		Gas Tax			50			50							
	Concession St MP (Wellington to Park)	Gas Tax			30			30							
	Alma St FDR (Thames to George)	Gas Tax			70			70							
	Oakwood St FDR (Tracks to Thomas)	Gas Tax			75			75							
	Charles Street West MP (Thames St S to Avonlea)	Gas Tax			80				80						
	Charles St E Mill & Pave (Thames to Harris)	OCIF Grant			70				70						
		Gas Tax			160				160						
	Janes Road MP (Pemberton St to Mutual St)	Gas Tax			100				100						
	Church St MP (King St to Charles St)	Gas Tax			25					25					
	Canterbury St FDR (Harris to Wellington)	Gas Tax			290				290						
	Furgusson Ave MP (Centre to Princess Park)	Gas Tax			225				225						
	NTL MP (Thames St to George St)	Gas Tax			70				70						
	Annual Program - Projects to be Determined	Gas Tax			1,500										
		OCIF Grant			350					300	300	300	300	300	
									70	70	70	70	70		
3252	Holcroft St Topcoat	Gas Tax	Mandatory	High	88	88									
3228	Tunis St Reconstruction	Eng Misc Projects	Critical	High	1,025	1,025									
		Gas Tax			85			85							
3255	Etna/Centre/Martha St Reconstruction	Eng Misc Projects	Critical	High	450	450									
		Gas Tax			35			35							
3271	Concession St. (Wellington to Centre)	Eng Misc Projects	Critical	High	285	285									
		Gas Tax			20			20							
3272	Sutherland Creek Flood Mitigation (Victoria St. & Wonham St. Culvert Replacements)	Eng Misc Projects	Mandatory	High	60	60									
		SCF Grant					1,330								
		Eng Misc Projects			625		625								
3264	Brickwood Boulevard and Maple Lane Topcoat	Gas Tax			50			50							
3266	Clark Road West Topcoat	Gas Tax			40			40							
3267	Old Whiting Reconstruction	Gas Tax			21			21							
3268	Culloden Road Topcoat (297 Whiting to Clark)	Gas Tax			92			92							
3262	Whiting Street Topcoat (Hol to 297 Whiting)	Gas Tax			46			46							
3261	Catherine Street Reconstruction(less culvert)	Gas Tax			60			60							
3256	North Town Line E (Pemberton to Mutual)	Eng Misc Projects	Critical	High	562	27	535								
		Gas Tax			35					35					
3273	Replace Hall's Creek Culvert @ Centennial Park Lane	Eng Misc Projects			330										330
3258	N Town Line W (Thames to Shelton Drive)	Eng Misc Projects	Critical	High	565	20	40	505							
		Gas Tax			60					60					
3275	Dufferin St Reconstruction (Oxford St to West End)	Eng Misc Projects	Critical	Medium	122	4	6	112							
		Gas Tax			6					6					
TBD	Merrit St Reconstruction (King to Charles)	Eng Misc Projects			250					250					
TBD	Pemberton St. over Thames River Bridge Rehabilitation	Eng Misc Projects			645		15	630							
	Oxford Street Parking Lot/Market Lane	Eng Misc Projects	Critical	Medium	162	6	6	150							
		Gas Tax			14					14					
	Mutual St over Thames River Bridge Rehabilitation	Eng Misc Projects			365			15	350						
	Canterbury St over Hall's Creek Culvert Rehabilitation	Eng Misc Projects			140				140						
3257	William St Reconstruction	Eng Misc Projects			769			50	719						
		Gas Tax			60					60					
TBD	George St (William to Cathcart)	Eng Misc Projects			559			20	539						
		Gas Tax			51					51					
TBD	George St (Carnegie to Catherine)	Eng Misc Projects			203			10	193						
		Gas Tax			20					20					
TBD	Haines St Reconstruction	Eng Misc Projects			109		4	6	99						
		DC Reserve Fund			50				50						
		Gas Tax			6					6					
TBD	Caffyn St Reconstruction (Cross to Cedar)	Eng Misc Projects			130				130						

TOWN OF INGERSOLL
10 YEAR DRAFT CAPITAL FORECAST - 2016 TO 2025
DECEMBER 9th, 2015 DRAFT
\$,000

Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2016 & On	10 YEAR CAPITAL FORECAST COSTS										
						2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
TBD	REPLACE TRUCK #6	PW Equip			245											245
	2013 Dodge Ram	PW Equip			30											30
	2014 Dodge RAM	PW Equip			30											30
	PW12 Tractor Backhoe	PW Equip			115											115
	PW15 Sweeper & Catch Basin Cleaner	PW Equip			230											230
	REPACE LEAF MACHINE	PW Equip			45											45
	PW17 Sidewalk Tractor	PW Equip			110											110
	REPLACE TRUCK #4	PW Equip			202											202
	PW23 PTO Generator	PW Equip			20											20
TOTAL - PUBLIC WORKS					3,125	225	268	546	256	197	461	345	357	245	225	
PARKS AND RECREATION																
ARENA																
3546	Grading/Drainage - New Rear Property	Parks Fac Reserve	Efficiency / Cost Savings	High	20	20										
3545	Park Land Acquisition	Park Land Reserve Fund	Growth	High	41	41										
	Parks & Recreation Master Plan	Parks Fac Reserve			30											30
	DC Reserve less non-residential = 60% funded	DC Reserve Fund			45											45
	Underfloor Heating System - Pump & Heat Exchanger	Parks Fac Reserve			0											
	Replace Glycol Headers	Parks Fac Reserve			0											
3700	IDMC Arena Replacement (land purchase and servicing)	Debtenture	Growth	High	5,125											5,125
	Land Acquisition - 2nd Ice Pad	Parks Fac Reserve			37											37
	DC Reserve max 90%	DC Reserve Fund			338											338
		TBA			7,300											7,300
		Ice Fee Reserve			2,230											2,230
	Multi Use Facility Needs Study / Facility Coseptual Drawing	Ice Fee Reserve			140	90	50									
SUB TOTAL - ARENA					15,306	151	50	0	0	0	375	75	14,655	0	0	
PARKS																
3550	Reconstruction of Sports Fields - Garnet Elliott	Parks Fac Reserve	Service Level	Medium	100	40	30	30								
		Grant			20	20										
3555	Replace 1999 Dodge Truck	Parks Equip	Efficiency / Cost Savings	High	35	35										
3557	Replace 2002 Kubota Tractor	Parks Equip			35			35								
	Victoria Park -Parking Lot Upgrades	Parks Fac Reserve			75			75								
TBD	Recreational Trail Development	Trail Reserve			60			60								
TBD	Replace 2007 Chevy Flatbed	Parks Equip			55			55								
TBD	Parks Shop - Roof Replacement/Repair	Parks Fac Reserve			50			50								
TBD	Replace Washrooms/New Change rooms- Vic Park	Parks Fac Reserve			100			100								
TBD	Installation of New Water Feature - Splash pad	Parks Fac Reserve			25											90
TBD	Fence Replacement - Park Boundaries, Sports Fields	Parks Fac Reserve			25											50
TBD	Replace Washrooms - GE & Westfield	Parks Fac Reserve			100			100								
TBD	Replace Ball Lights - Vic - Main	Parks Fac Reserve			90											
TBD	Replace Centennial Park Washrooms	Parks Fac Reserve			50											
TBD	Installation of Ball Diamond Lights - GE	Parks Fac Reserve			81											81
		DC Reserve Fund			9											9
TBD	Replace Ball Diamond Lights - Vic Pk - N/S	Parks Fac Reserve			180											180
TBD	Replace Washrooms - Memorial Park	Parks Fac Reserve			150											150
TBD	Riverfront Park & Trail Development	Trail Reserve			90											90
	DC Reserve max 90%	DC Reserve Fund			10											10
SUB TOTAL - PARKS					1,340	95	405	165	425	150	100	0	0	0	0	0
VPCC FACILITY																
3554	Repair Retaining Wall - Rear Entrance	VPCC Fac	Efficiency / Cost Savings	High	9	9										
3555	Replace Interlock Brick Entrance Pathway	VPCC Fac			20			20								
3556	Replace Floor Machine	VPCC Fac	Efficiency / Cost Savings	Medium	9	9										
3552	Facility Condition Assessments - VPCC & Fusion	VPCC Fac			20			20								
3559	Generator + Electrical Upgrade	VPCC Fac			35			35								
TBD	Resurface Parking Lot	VPCC Fac			75			75								
SUB TOTAL - VPCC FACILITY					176	18	75	75	0	0	0	0	0	0	0	0
VPCC FITNESS																
3544	Repl. Cardio Eq.(treads,Xtrainers,stairmasters)	Fit Equip			20			20								

TOWN OF INGERSOLL
10 YEAR DRAFT CAPITAL FORECAST - 2016 TO 2025
DECEMBER 9th, 2015 DRAFT
\$,000

Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2016 & On	10 YEAR CAPITAL FORECAST COSTS										
						2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
	Spin Bikes (12 @ \$4000 each)	Fit Equip DC Reserve Fund			43 5											43 5
	Weight Room Expansion	VPCC Fac DC Reserve Fund			114 11											114 11
	Weight Room Equipment	Fit Equip			40				10	10	10	10				
SUB TOTAL - FITNESS					233	0	20	0	10	10	10	10	0	173	0	
YOUTH CENTRE FACILITY																
	Window & Door Replacement	Rec Admin			25			25								
3560	Replace Program Equip & Furnishings	Fusion Tech			30			15		15						
	Facility Condition Assessment	Rec Admin			15		15									
SUB TOTAL - YOUTH CENTRE FACILITY					70	0	15	40	0	15	0	0	0	0	0	0
CAMI-SUZUKI SENIOR CENTRE																
					0											
SUB TOTAL - CAMI-SUZUKI SENIOR CENTRE					0	0	0	0	0	0	0	0	0	0	0	0
MUSEUM																
3610	Relocation of Kirwin Barn	Museum Reserve	Service Level	Medium	65	65										
3612	HVAC Replacement / Upgrades	Museum Reserve Grant	Mandatory	High	5 5	5 5				15						
3614	INTERPREATIVE CENTRE (PROPOSED)	Debenture Grant	Service Level	High	350 300			350 300								
	Survey of lands	Museum Reserve			100	10		90								
SUB TOTAL - MUSEUM					825	85	0	740	0	0	0	0	0	0	0	0
TOTAL - PARKS AND RECREATION					17,950	349	565	1,020	435	175	485	85	14,655	173	0	
ECONOMIC & DEVELOPMENT																
3657	Town Entrance Signs	Ec Dev	Growth	Medium	100	50				50						
TOTAL - ECONOMIC DEVELOPMENT					100	50	0	0	0	50	0	0	0	0	0	0
CAPITAL GRAND TOTAL					47,181	3,505	4,354	3,709	3,686	3,001	3,277	4,120	17,064	2,545	1,920	

U:\Treasury\TREASURY GENERAL\2016 Budget\Capital Budget\Drafts\Capital 2016 V1.xlsx\2016 Capital Budget

Funding Requirements

Cfwd		--	--	--	--	--	--	--	--	--	--	--	--	--	--	--
DC Reserve Fund	RF	861	--	--	--	69	--	348	45	--	--	399	--	--	--	--
Debenture		5,475	--	--	350	--	--	--	--	--	5,125	--	--	--	--	--
Donation		10	10	--	--	--	--	--	--	--	--	--	--	--	--	--
Ec Dev	r	100	50	--	--	--	50	--	--	--	--	--	--	--	--	--
Eng Misc Projects	r	17,240	1,887	1,391	1,608	2,470	1,789	1,744	2,120	1,562	1,344	1,325	--	--	--	--
Fee Reserve	r	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--
Fire Reserve	r	1,336	50	--	18	--	50	--	1,200	18	--	--	--	--	--	--
Fit Equip	r	103	--	20	--	10	10	10	10	--	43	--	--	--	--	--
Gas Tax	rf	3,989	450	446	365	340	725	437	300	326	300	300	--	--	--	--
Grant		325	25	--	300	--	--	--	--	--	--	--	--	--	--	--
IT Reserve	r	115	75	25	--	--	15	--	--	--	--	--	--	--	--	--
Museum Reserve	r	170	80	--	90	--	--	--	--	--	--	--	--	--	--	--
OCIF Grant		630	70	70	70	70	--	70	70	70	70	70	70	70	70	70
SCF Grant		--	--	1,330	--	--	--	--	--	--	--	--	--	--	--	--
Canada 150 Grant		32	32	--	--	--	--	--	--	--	--	--	--	--	--	--
Oxford County		321	130	117	21	15	--	--	--	--	38	--	--	--	--	--
Oxford Fac Reserve	r	161	98	--	--	15	--	--	--	38	10	--	--	--	--	--
Parks Equip	r	125	35	90	--	--	--	--	--	--	--	--	--	--	--	--
Parks Fac Reserve	r	1,113	60	255	165	416	150	37	30	--	--	--	--	--	--	--
Park Land Reserve Fund	RF	41	41	--	--	--	--	--	--	--	--	--	--	--	--	--

TOWN OF INGERSOLL
10 YEAR DRAFT CAPITAL FORECAST - 2016 TO 2025
DECEMBER 9th, 2015 DRAFT
\$,000

Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2016 & On	10 YEAR CAPITAL FORECAST COSTS									
						2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
	Police Reserve		r		90	25	--	--	25	--	40	--	--	--	--
	Public Bldg Reserve		r		328	55	142	61	10	--	40	--	--	20	--
	PW Equip		r		3,115	225	268	546	246	197	461	345	357	245	225
	Rec Admin		r		40	--	15	25	--	--	--	--	--	--	--
	Ice Fee Reserve		r		2,370	90	50	--	--	--	--	--	2,230	--	--
	VPCC Fac		r		282	18	75	75	--	--	--	--	--	114	--
	Fusion Tech		r		30	--	--	15	--	15	--	--	--	--	--
	Trail Reserve		r		150	--	60	--	--	--	90	--	--	--	--
	TBA				7,300	--	--	--	--	--	--	--	7,300	--	--
					45,851	3,505	4,354	3,709	3,686	3,001	3,277	4,120	17,064	2,545	1,920
	Reserve - Discretionary		R			2,748	2,391	2,603	3,192	2,276	2,422	3,705	4,205	1,776	1,550
	Reserve Fund		RF			491	446	365	409	725	785	345	326	699	300
	Other					267	1,517	741	85	-	70	70	12,533	70	70

U:\Treasury\TREASURY GENERAL\2016 Budget\Captial Budget\Drafts\Capital 2016 V1.xlsx\2016 Capital Budget

Reserves and Reserve Funds with a Capital Component

Reserves

IT Reserve 2500-00833

open begin of year	77	29	31	58	85	97	124	151	178	205
transfer in	27	27	27	27	27	27	27	27	27	27
transfer out	(75)	(25)	--	--	(15)	--	--	--	--	--
close end of year	29	31	58	85	97	124	151	178	205	232

Economic Dev Reserve 2500-00825

open begin of year	28	3	13	23	33	(5)	5	15	25	35
transfer in	25	10	10	10	12	10	10	10	10	10
transfer out	(50)	--	--	--	(50)	--	--	--	--	--
close end of year	3	13	23	33	(5)	5	15	25	35	45

Parks Fac Reserve 2500-00840

open begin of year	70	150	35	170	54	54	167	287	437	587
transfer in	141	140	300	300	150	150	150	150	150	150
transfer out	(60)	(255)	(165)	(416)	(150)	(37)	(30)	--	--	--
close end of year	150	35	170	54	54	167	287	437	587	737

Parks Trails Reserve 2500-00826

open begin of year	26	41	1	26	51	76	11	36	61	86
transfer in	15	20	25	25	25	25	25	25	25	25
transfer out	--	(60)	--	--	--	(90)	--	--	--	--
close end of year	41	1	26	51	76	11	36	61	86	111

Fire Reserve 2500-00803

open begin of year	335	461	637	795	971	1,097	1,273	249	407	583
transfer in	176	176	176	176	176	176	176	176	176	177
transfer out	(50)	--	(18)	--	(50)	--	(1,200)	(18)	--	--
close end of year	461	637	795	971	1,097	1,273	249	407	583	760

130 Oxford Facility Reserve 2500-00816

open begin of year	95	52	92	128	149	185	221	257	255	281
transfer in	55	40	36	36	36	36	36	36	36	36
transfer out	(98)	--	--	(15)	--	--	--	(38)	(10)	--
close end of year	52	92	128	149	185	221	257	255	281	317

TOWN OF INGERSOLL
10 YEAR DRAFT CAPITAL FORECAST - 2016 TO 2025
DECEMBER 9th, 2015 DRAFT
\$,000

Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2016 & On	10 YEAR CAPITAL FORECAST COSTS									
						2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
	Public Bldg Reserve 2500-00817														
	open begin of year					152	137	61	40	60	90	80	110	140	150
	transfer in					40	66	40	30	30	30	30	30	30	30
	transfer out					(55)	(142)	(61)	(10)	--	(40)	--	--	(20)	--
	close end of year					137	61	40	60	90	80	110	140	150	180
	Police Facility Reserve 2500-0850														
	open begin of year					66	56	63	70	52	59	26	33	40	47
	transfer in					15	7	7	7	7	7	7	7	7	8
	transfer out					(25)	--	--	(25)	--	(40)	--	--	--	--
	close end of year					56	63	70	52	59	26	33	40	47	55
						In 01-1500 there was a transfer to capital to offset what was identified as "from the Levy" in Capital.									
	Eng Misc Projects 2500-00820														
	open begin of year					985	715	1,105	1,745	1,523	1,982	2,622	2,886	3,708	4,748
	transfer in					1,367	1,281	1,498	1,498	1,498	1,634	1,634	1,634	1,634	1,635
	2% levy increase					250	500	750	750	750	750	750	750	750	750
	transfer out					(1,887)	(1,391)	(1,608)	(2,470)	(1,789)	(1,744)	(2,120)	(1,562)	(1,344)	(1,325)
	close end of year					715	1,105	1,745	1,523	1,982	2,622	2,886	3,708	4,748	5,808
	PW Equip 2500-00818														
	open begin of year					568	573	555	259	273	346	165	120	63	138
	transfer in					230	250	250	260	270	280	300	300	320	320
	transfer out					(225)	(268)	(546)	(246)	(197)	(461)	(345)	(357)	(245)	(225)
	close end of year					573	555	259	273	346	165	120	63	138	233
	Ice Fee Reserve 2500-00824														
	open begin of year					418	597	816	985	1,154	1,423	1,692	1,961	(0)	269
	2% levy increase					250	250	150	150	250	250	250	250	250	250
	transfer in					19	19	19	19	19	19	19	19	19	19
	transfer out					(90)	(50)	--	--	--	--	--	(2,230)	--	--
	close end of year					597	816	985	1,154	1,423	1,692	1,961	(0)	269	538
	Museum Reserve 2500-00806														
	open begin of year					219	149	159	79	89	99	109	119	129	139
	transfer in					10	10	10	10	10	10	10	10	10	10
	transfer out					(80)	--	(90)	--	--	--	--	--	--	--
	close end of year					149	159	79	89	99	109	119	129	139	149
	Capital Contingency 2500-00813														
	open begin of year					624	624	624	624	624	624	624	624	624	624
	transfer in					--	--	--	--	--	--	--	--	--	--
	transfer out					--	--	--	--	--	--	--	--	--	--
	close end of year					624	624	624	624	624	624	624	624	624	624
	Recreation Admin 2500-00848														
	open begin of year					67	83	78	68	83	98	113	128	143	158
	transfer in					16	10	15	15	15	15	15	15	15	15
	transfer out					--	(15)	(25)	--	--	--	--	--	--	--
	close end of year					83	78	68	83	98	113	128	143	158	173
	Fitness Equipment 2500-00845														
	open begin of year					3	13	5	17	17	17	17	17	27	(6)
	transfer in					10	12	12	10	10	10	10	10	10	11
	transfer out					--	(20)	--	(10)	(10)	(10)	(10)	--	(43)	--
	close end of year					13	5	17	17	17	17	17	27	(6)	5

TOWN OF INGERSOLL
10 YEAR DRAFT CAPITAL FORECAST - 2016 TO 2025
DECEMBER 9th, 2015 DRAFT
\$,000

Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2016 & On	10 YEAR CAPITAL FORECAST COSTS									
						2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Parks Equipment 2500-00838															
	open begin of year					10	10	--	35	55	75	95	115	135	155
	transfer in					35	80	35	20	20	20	20	20	20	20
	transfer out					(35)	(90)	--	--	--	--	--	--	--	--
	close end of year					10	--	35	55	75	95	115	135	155	175
VPCC Facility 2500-00842															
	open begin of year					16	38	8	3	73	143	213	283	353	309
	transfer in					40	45	70	70	70	70	70	70	70	70
	transfer out					(18)	(75)	(75)	--	--	--	--	--	(114)	--
	close end of year					38	8	3	73	143	213	283	353	309	379
FUSION, Technology Replacement 2500-00846															
	open begin of year					28	30	33	25	32	24	31	38	45	52
	transfer in					3	3	7	7	7	7	7	7	7	7
	transfer out					--	--	(15)	--	(15)	--	--	--	--	--
	close end of year					30	33	25	32	24	31	38	45	52	59
Reserves Total															
	open begin of year					3,757	3,730	4,282	5,124	5,345	6,459	7,556	7,390	6,724	8,507
	2% levy increase					500	750	900	900	1,000	1,000	1,000	1,000	1,000	1,000
	transfer in					2,221	2,193	2,530	2,513	2,375	2,519	2,539	2,539	2,559	2,563
	transfer out					(2,748)	(2,391)	(2,603)	(3,192)	(2,276)	(2,422)	(3,705)	(4,205)	(1,776)	(1,550)
	close end of year					3,730	4,282	5,109	5,345	6,444	7,556	7,390	6,724	8,507	10,520
Reserve Funds															
Parkland Reserve Fund 20-0000-2700-00955															
	open begin of year					29	13	38	63	88	113	138	163	188	213
	fees collected					25	25	25	25	25	25	25	25	25	26
	transfer out					(41)	--	--	--	--	--	--	--	--	--
	close end of year					13	38	63	88	113	138	163	188	213	239
DC Reserve Fund 20-0000-2700-00963 to 967															
	open begin of year					534	584	634	684	665	715	417	422	472	123
	fees collected					50	50	50	50	50	50	50	50	50	51
	transfer out					--	--	--	(69)	--	(348)	(45)	--	(399)	--
	close end of year					584	634	684	665	715	417	422	472	123	174
Gas Tax 2500-00839															
	open begin of year					524	435	350	346	367	3	(73)	(12)	23	84
	collected					361	361	361	361	361	361	361	361	361	361
	transfer out					(450)	(446)	(365)	(340)	(725)	(437)	(300)	(326)	(300)	(300)
	close end of year					435	350	346	367	3	(73)	(12)	23	84	145
Reserve Funds Total															
	open begin of year					1,087	1,032	1,022	1,093	1,120	831	482	573	683	420
	transfer in					436	436	436	436	436	436	436	436	436	438
	transfer out					(491)	(446)	(365)	(409)	(725)	(785)	(345)	(326)	(699)	(300)
	close end of year					1,032	1,022	1,093	1,120	831	482	573	683	420	558
	combined impact +ve (-ve)					(582)	(208)	(2)	(652)	(190)	(252)	(1,075)	(1,556)	520	1,151



Town of Ingersoll

2016 Public Draft Budget Presentation

December 9th, 2015

Agenda

- **Operating Budget Overview**
- **Capital Budget Overview**
- **Managing Reserves and Debt**
- **Questions & Answers**

Operating Budget Overview



- Budget Pressures & Key Drivers
- Revenue & Expenses by Department
- Revenue & Expenses by Category

2016 draft budget maintains current level of services and requires no new debenture financing

Budget Pressures & Key Drivers



2015 Levy	\$13,206K	} \$385K
2016 Levy (draft)	\$13,591K	

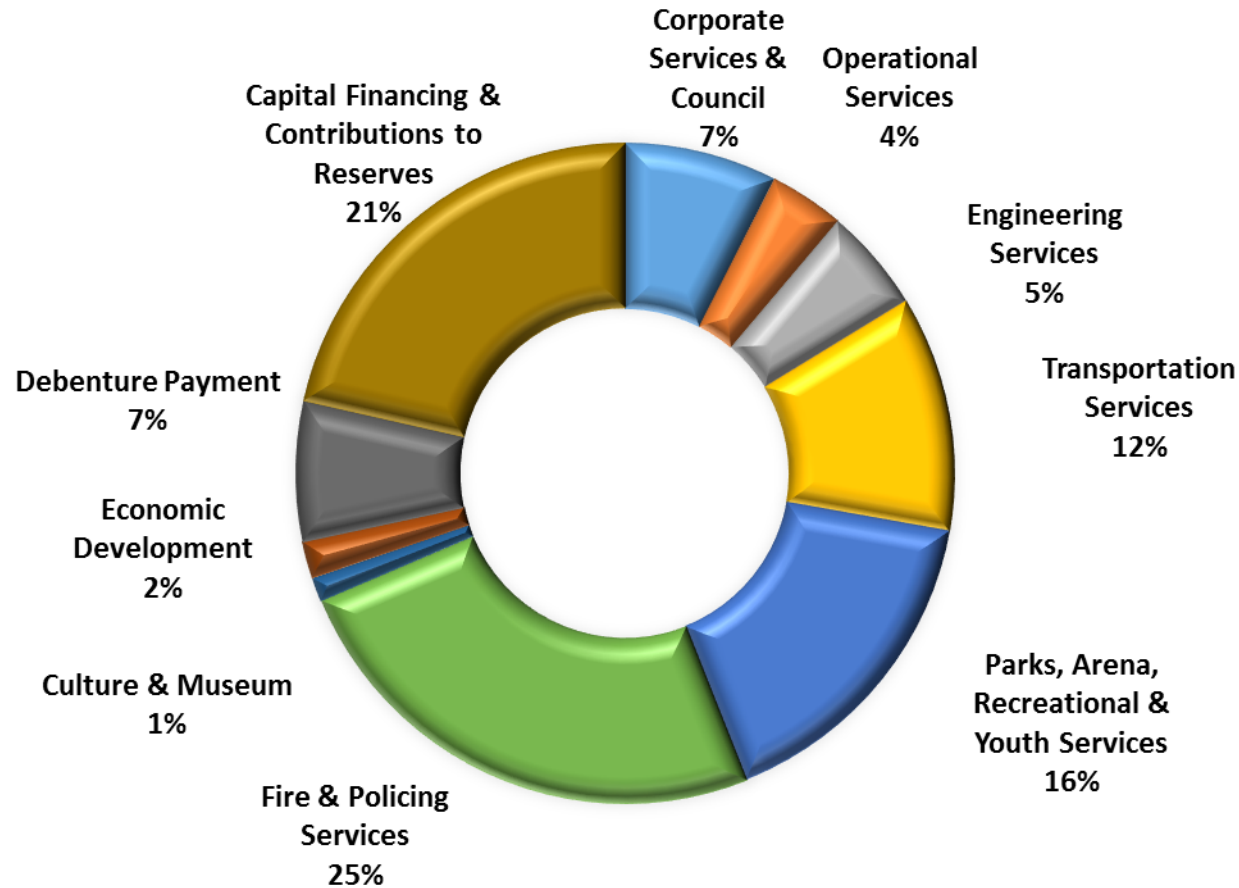
2016 Net Budget Key Drivers Increase/(Decrease), \$ (000's)

Policing Cost	(274)
Materials and Supplies	(118)
Capital Funding From Levy	466
Declining Provincial Operating Grant	80
Labour	78
Winter Control	54
Increasing Utilities	41
Other	59
Tax Levy Increase	\$385

Tax Levy = 2.9% Increase
Projected

Where Tax Dollars Spent (by Department)

\$13.6 Million



Sources of Operating Revenues

\$16.5 Million

REVENUE	Budget		Change
	2015	2016	2015 to 2016 (fav) unfav
SALE OF GOODS OR SERVICES	(177,835)	(150,235)	27,600
PERMITS/LICENSES	(154,150)	(168,950)	(14,800)
ICE RENTAL	(226,549)	(248,932)	(22,383)
RENT / LEASES	(214,068)	(218,306)	(4,238)
USER FEES	(186,901)	(192,672)	(5,771)
MEMBERSHIPS	(124,100)	(123,100)	1,000
RECOVERIES	(145,800)	(148,500)	(2,700)
COUNTY RECOVERY	(358,255)	(293,708)	64,547
TAXATION - LEVY	(13,206,442)	(13,591,687)	(385,245)
TAXATION - SUPPLEMENTARIES & OTHER	(252,644)	(256,367)	(3,723)
INTEREST / DIVIDENDS	(570,400)	(574,900)	(4,500)
GRANTS / SUBSIDIES / REBATES	(261,599)	(153,696)	107,903
LAND SALES	(1,000)	(1,000)	--
PROGRAM REVENUES	(281,782)	(281,797)	(15)
DONATIONS / FUNDRAISING	(113,400)	(123,250)	(9,850)
INTERNAL (REVENUE) EXPENSE	--	--	--
	(16,274,925)	(16,527,100)	(252,175)

Highlights:

*Service
Transfer to
County
(\$64K)*

*Projected
Levy
Increase
\$385K*

*End of
funding for
Carrier &
Skills
(\$107K)*

Operating Expenses (by Category)

\$10.7 Million



EXPENSE	Budget		Change
	2015	2016	2015 to 2016 (fav) unfav
SALARIES, WAGES & BENEFITS	6,492,616	6,570,150	77,534
ADMINISTRATIVE EXPENSE	89,719	89,153	(566)
OPERATING EXPENSE	161,217	158,592	(2,625)
COMMUNICATIONS	108,282	116,960	8,678
INSURANCE EXPENSE	206,650	212,200	5,550
UTILITIES - HEAT, HYDRO, WATER	783,134	798,290	15,156
SUPPLIES	66,360	61,172	(5,188)
PROGRAM EXPENSES	126,978	114,400	(12,578)
MEETINGS, CONFERENCES, TRAINING	122,499	118,386	(4,113)
FUEL / TRANSPORTATION COSTS	121,953	120,541	(1,412)
PROFESSIONAL FEES	206,900	187,200	(19,700)
CONTRACTED SERVICES	128,478	131,356	2,878
PROPERTY TAX REFUNDS & ADJUSTMENTS	440,000	460,000	20,000
MARKETING & PROMOTION	134,353	139,925	5,572
GRANTS TO VOLUNTEER ORGANIZATIONS	96,000	98,000	2,000
LAND MAINTENANCE & IMPROVEMENT	44,400	42,400	(2,000)
EQUIP REPAIRS & MAINTENANCE	322,682	310,822	(11,860)
BLDG REPAIRS & MAINTENANCE	106,405	106,655	250
SNOW REMOVAL AND SANDING	52,100	53,720	1,620
MAINTENANCE CONTRACTS	131,308	148,655	17,347
LAND SALE EXPENSES	10,000	10,000	
MATERIALS	600,851	482,886	(117,965)
TRANSFER TO BIA	76,293	77,669	1,376
TRANSFERS TO CEMETERY BOARD	95,388	104,402	9,014
	<u>10,724,566</u>	<u>10,713,534</u>	<u>(11,032)</u>

Highlights:
1% Salaries Increase \$78K

Reduction
in PW
Materials
(\$118K)

Other Revenues & Expenses

\$5.8 Million

	Budget		Change
	2015	2016	2015 to 2016 (fav) unfav
OTHER			
O.P.P. CONTRACT	2,816,536	2,542,427	(274,109)
OMPF - ONT MUN PARTNER GRANT	(538,000)	(457,300)	80,700
TRANSFER FROM RESERVES & RES FUNDS	(126,848)	(122,896)	3,952
TRANSFER TO RESERVES & RES FUNDS	2,452,285	2,918,060	465,775
DEBENTURE PAYMENT	946,386	933,275	(13,111)
	<u>5,550,359</u>	<u>5,813,566</u>	<u>263,207</u>

Highlights:

*Reduction
in OPP
Contract
\$274K*

*Decline in
OMPF
Funding
(\$80K)*

*Increase
Contributi
ons to
Reserves
(\$465K)*

Capital Budget Overview

- By Classification
- By Service
- By Funding Source

Capital Budget By Classification



Expenditures Requested, \$ (000's)	Budget		Change 2015 to 2016
	2015	2016	Fav / (Unfav)
Mandatory	1,369	232	(1,137)
Critical	1,749	2,372	623
Efficiency /Cost Savings	495	525	30
Service Level	138	185	47
Growth	75	191	116
Total Capital Expenditures	\$ 3,826	\$ 3,505	\$ (321)

Highlights:

*2015 Mandatory category was high due to \$905K OCIF Grant.
Minimum Government funding in 2016 resulting in reduced Capital expenditures*

Capital Budget By Service



	Budget		Change 2015 to 2016 Fav / (Unfav)	2016 Projects	
	2015	2016		New	Prior Yr
Service:					
Treasury		38	38	38	
IT		75	75	75	
Fire	10	60	50	60	
Bldgs	268	339	71	162	177
Eng	3,229	2,369	(860)	2,369	
PW	64	225	161	225	
Parks&Rec	172	264	92	256	8
Museum	58	85	27	35	50
Ec Dev	25	50	25	25	25
Total	\$ 3,826	\$ 3,505	\$ (321)	\$ 3,245	\$ 260
				 \$3,505	

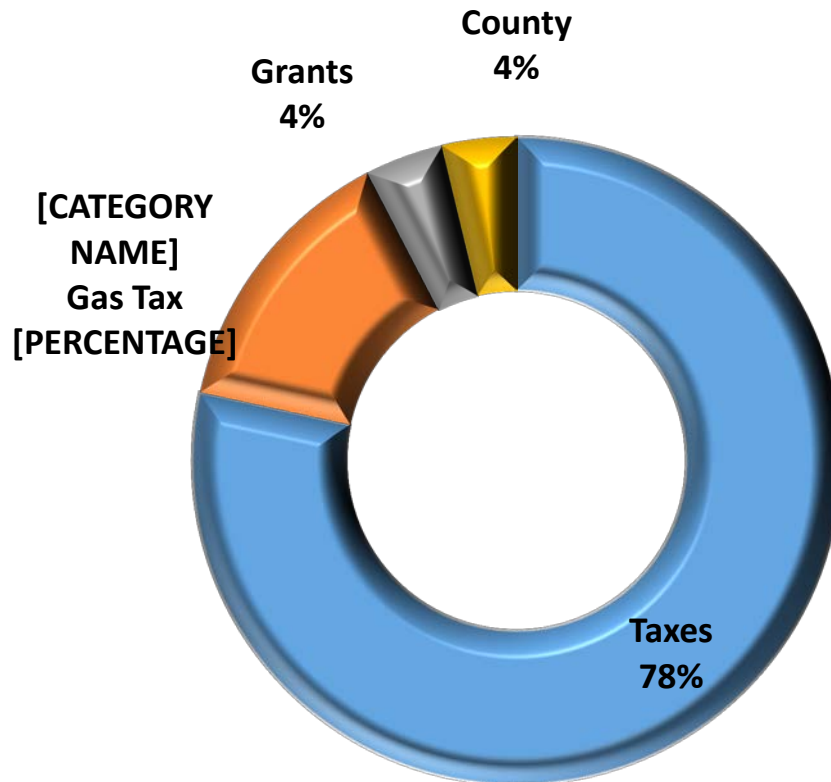
Capital Budget By Funding Source



PROJECT	Dept	TOTAL	Levy <i>Trf Reserves</i>	Reserve	Res Fund / Gas Tax	Grants	County
CityWide Software (AMP and PSAB)	Treasury	38			38		
Hardware Upgrades	IT	75		75			
Chief's Car	Fire	50		50			
Fire Burn Building	Fire	10				10	
Town Centre Building Automation System	Bldgs	80		40			40
Town Centre Water Boiler Replacement	Bldgs	50	25				25
Town Centre Backflow Preventer Installation	Bldgs	15		8			8
Town Centre Window Replacement	Bldgs	64				32	32
Town Centre Building Curbing	Bldgs	20	10				10
OPP & Fire Hall flooring replacement	Bldgs	65		50			15
Town Centre Hot Water Boiler Stack & Stack Chimney	Bldgs	15	15				
Parking lot Fire hall-pavement replacement	Bldgs	30	20	10			
Pavement Preservation Program	Eng	482			412	70	
Tunis St Project	Eng	1,760	1310	450			
Sutherland Creek Flood Mitigation	Eng	60		60			
North Town Line E (Pemberton to Mutual)	Eng	27	27				
N Town Line W (Thames to Shelton Drive)	Eng	20	20				
Dufferin St Reconstruction (Oxford St to West End)	Eng	4	4				
Oxford Street Parking Lot/Market Lane	Eng	6	6				
STREET LIGHT REPLACEMENT	Eng	10		10			
REPLACE TRUCK #3	PW	225		225			
Grading/Drainage - Arena Rear Property	Parks&Rec	20		20			
Park Land Acquisition	Parks&Rec	41			41		
Multi Use Facility Needs Study / Conceptual Drawings	Parks&Rec	90		90			
Reconstruction of Sports Fields - Garnet Elliott	Parks&Rec	60	40			20	
Replace 1999 Dodge Truck	Parks&Rec	35	35				
VPCC Repair Retaining Wall - Rear Entrance	Parks&Rec	9		9			
VPCC Replace Floor Machine	Parks&Rec	9		9			
Relocation of Kirwin Barn	Museum	65		65			
HVAC Replacement / Upgrades	Museum	10		5		5	
INTERPRETATIVE CENTRE Survey of lands	Museum	10		10			
Town Entrance Signs	Ec Dev	50	25	25			
TOTAL CAPITAL PROJECTS		\$ 3,505	\$ 1,537	\$ 1,211	\$ 491	\$ 137	\$ 130

Capital Budget By Funding Source

Funding \$3.5 Million



Managing Reserves and Debt



- Reserves and Reserve Funds Overview
- Debt Repayment Schedule
- Outstanding Debt

Reserves & Reserve Funds

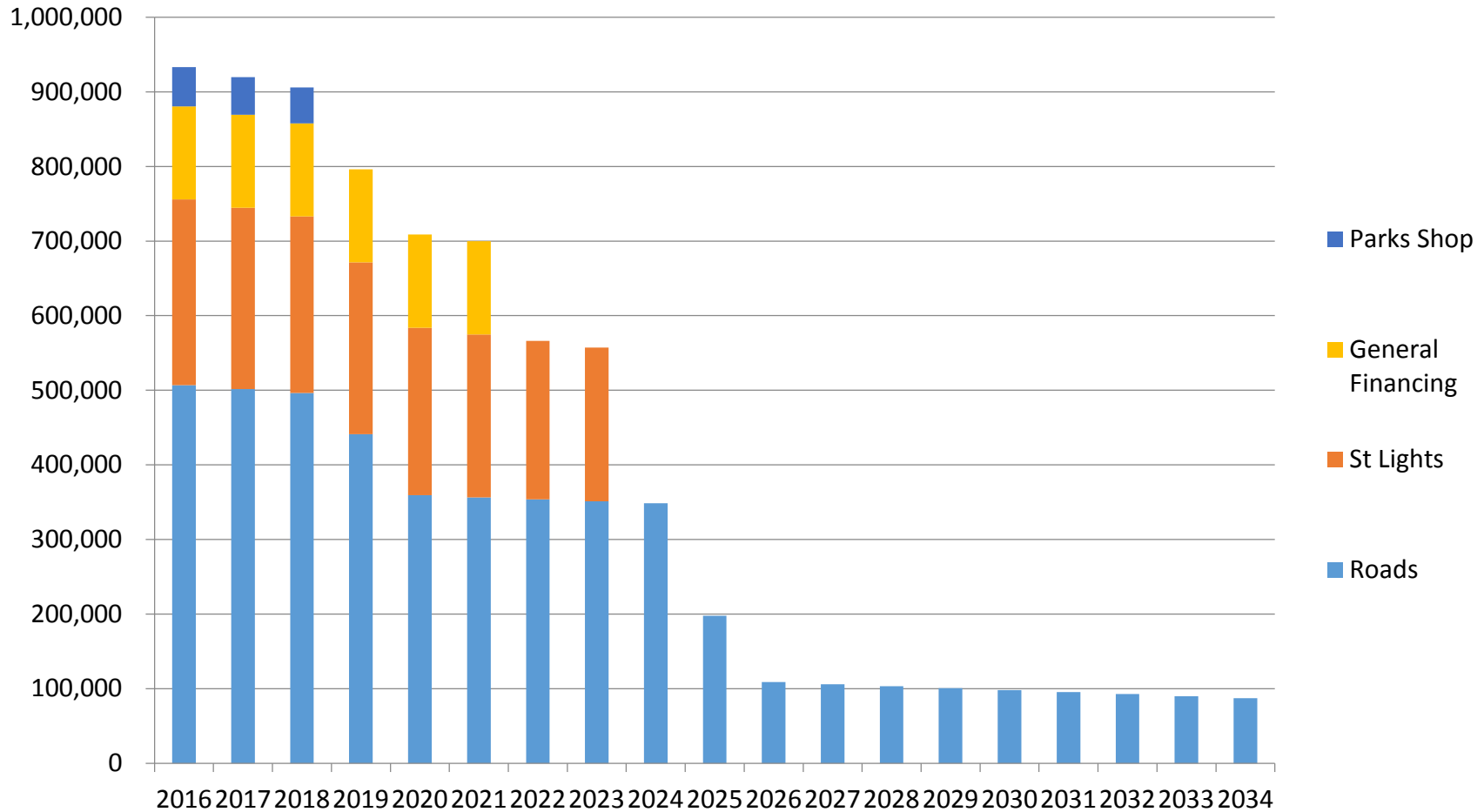


	2014	2015	2016
	<u>Actual</u>	<u>Projections</u>	<u>Projections</u>
<u>RESERVES</u>			
WORKING FUNDS	192,278	192,278	192,278
CURRENT PURPOSES	(676,587)	300,998	393,498
CAPITAL PURPOSES	<u>3,712,107</u>	<u>3,803,105</u>	<u>3,770,665</u>
	3,227,798	4,296,382	4,356,442
<u>RESERVE FUNDS</u>			
DISCRETIONARY	396,890	405,767	414,353
OBLIGATORY	<u>1,436,444</u>	<u>1,828,335</u>	<u>1,935,349</u>
	1,833,334	2,234,102	2,349,702
TOTAL	<u>\$ 5,061,132</u>	<u>\$ 6,530,483</u>	<u>\$ 6,706,143</u>

Debt Repayment Schedule

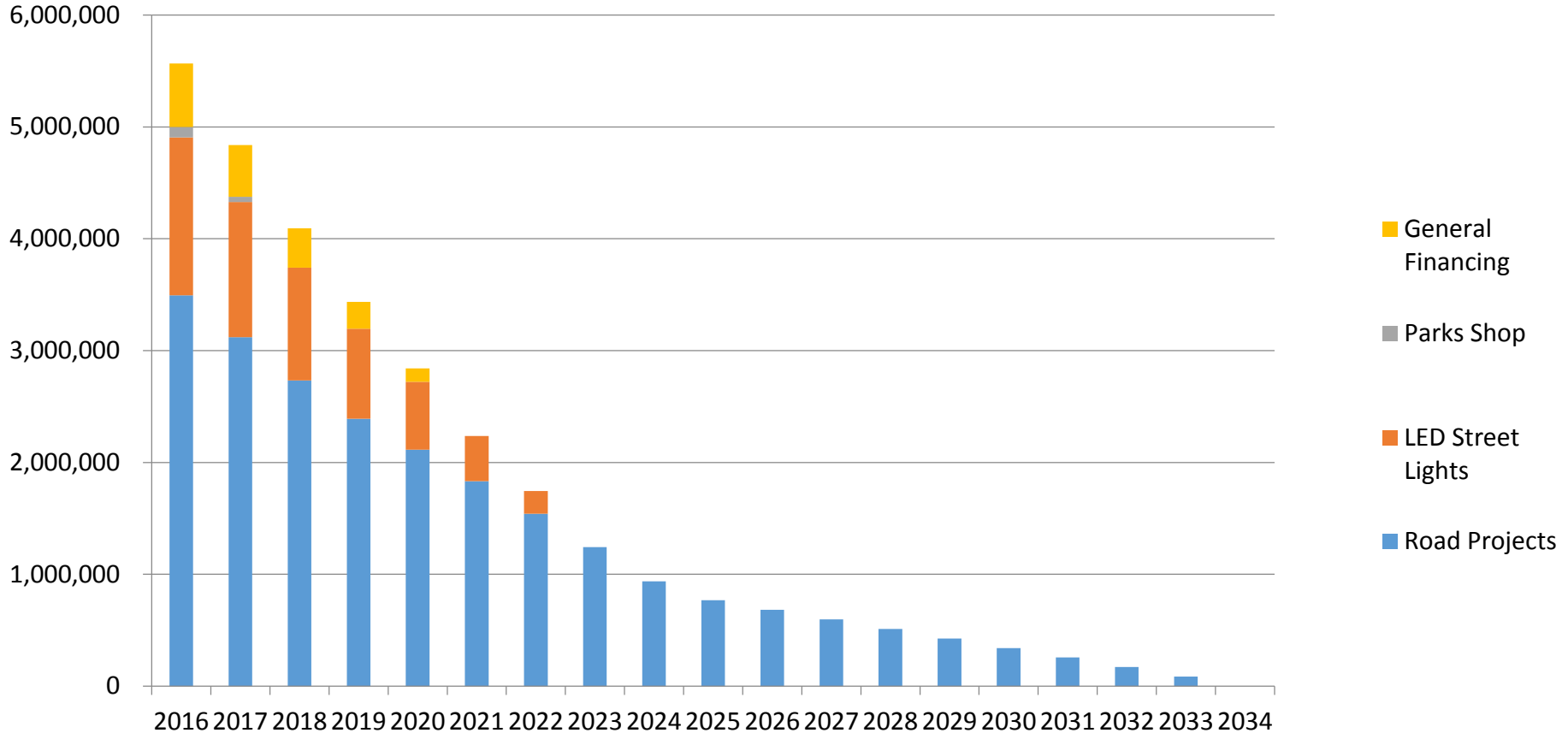


**Town of Ingersoll
Existing Debt**



Outstanding Debt Schedule

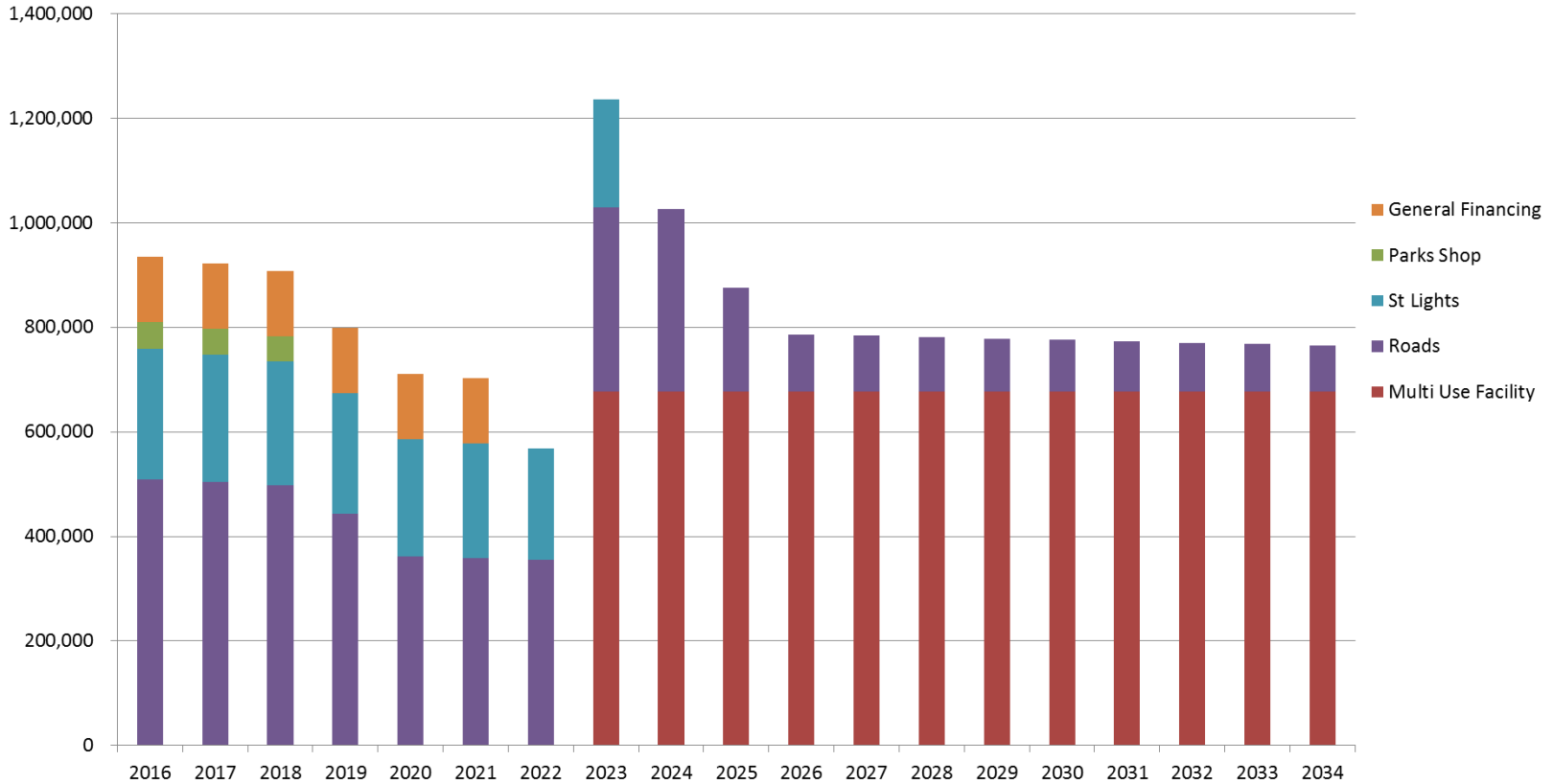
2016 and Prior Debt
Debt Outstanding at End of Year



Debt Repayment Schedule



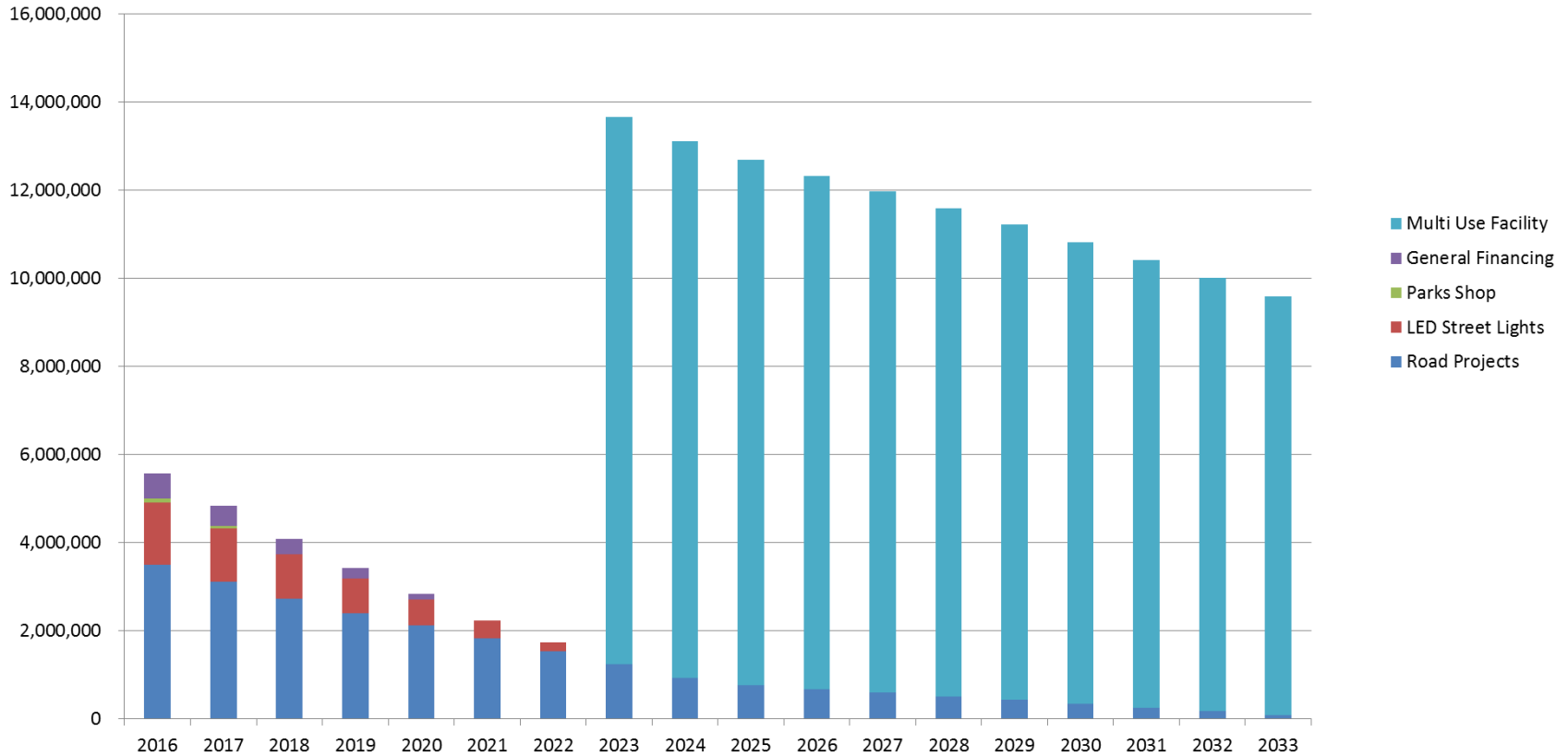
Town of Ingersoll
Existing Debt includes New Debt for Multi Use Facility (\$12,425,000, 30 Yr Term)
Principal and Interest Payments by Year



Outstanding Debt Schedule



Town of Ingersoll
2016 and Prior Debt includes New 30 Yr Debt for Multi Use Facility (\$12, 425,00, 30 Yr Term)
Debt Outstanding at End of Year



Decisions To Be Made

- Council Direction on Tax Levy Increase
- Annual Salary Increases for Staff, Council and Boards (1% built in Draft Budget)
- OPP Contract Enhancements
- Transfers to Reserves
- Introduce Local Improvements
- Future Budget Meetings Schedule



Thank You

Any Questions?